

### CREATING NEW VALUE, ENHANCING GROWTH AND CAPABILITIES





# **Corporate Profile**

Yamada Green Resources Limited and together with its subsidiaries ("Yamada"), is an agricultural food product processing group based in Fujian Province, the People's Republic of China ("PRC").

> Serving a long-established customer base from Japan, Yamada has earned a strong reputation of providing high quality products to food distributors and wholesalers in Japan.

> Currently, Yamada's food processing operations, which adheres to stringent safety standards and requirements, are carried out at its main factory where it employs over 200 workers.

> Yamada has also made considerable investments into office and logistics properties in PRC and Singapore, rental from these properties has become a new source of income for the Group.

## **Our Products**

Our agricultural food products are processed from various types of fresh vegetables and semi-processed food products purchased from our suppliers. The products are mainly exported to Japan under our customers' brand names. A smaller portion of our products is distributed and sold to PRC customers through local supermarket chains, distributor and convenience stores in major cities under our own brands like "研食坊".



# Group Structure



## **CEO's Statement**



### Dear Shareholders,

On behalf of the Board of Directors (the "Board") of Yamada Green Resources Limited ("Yamada" or the "Group"), I present Yamada's set of results for the financial year ended 30 June 2022 ("FY2022").

### Year in Review

The COVID-19 pandemic together with evolving geopolitical tensions around the world continue to cast their shadow on the global economy over the past few years. The virus still has a profound impact on all aspect of our business in spite of the vaccine rollouts and various safe distancing measures implemented by the government and companies alike.

In addition to the local resurgences of COVID-19 in the third quarter of FY2022, one of our key markets in the People's Republic of China ("PRC") was also affected by the electricity curtailment or rationing policy by the PRC government. The policy affected the production capacity of one of our wholly-owned subsidiaries, Fujian Wangsheng Industrial Co., Ltd. ("Wangsheng"), which in turn affected our sales.

For the year under review, Group revenue amounted to RMB56.5 million, a 7.7% decrease from RMB61.2 million in the previous financial year. This was largely due to the challenging market conditions caused by the COVID-19 pandemic and electricity curtailment in Fuzhou in the second quarter of FY2022 which dampened production capacity and led to a decline in domestic sales. Additionally, fluctuations in foreign currency exchange rates impacted export sales of our products to our key markets.

On the other hand, our investment properties segment in the PRC and Singapore saw an

## **CEO's Statement**

increase in revenue from RMB7.9 million in FY2021 to RMB9.1 million in FY2022, primarily due to the increase in rental rates secured during the financial year.

In line with the decrease in revenue, gross profit decreased by RMB2.3 million from RMB8.1million in FY2021 to RMB5.8 million in FY2022. Similarly, we saw our gross profit margin narrow from 13.2% in FY2021 to 10.3% in FY2022.

### **Outlook and Strategy**

Despite the challenges we faced over the course of the financial year, the Group has achieved some positive developments in our operations. After the call for the Group's trading suspension in September 2017, SGX-ST approved the Group's application to lift the trading suspension, and trading of shares was resumed on 1 June 2022. The Group's whollyowned subsidiary, Wangsheng, had fully repaid and terminated the multiple credit facility agreement with China Everbright Bank and the credit facility agreement with Postal Savings Bank of China, allowing all securities granted in relation to aforementioned facilities to be released. These facilities had been terminated by Wangsheng as they were no longer required in view of the sufficient cash flow generated by the Group's operations.

The impact of the COVID-19 pandemic in China continues to pose operational challenges to the Group. Furthermore, the rising geopolitical tensions are expected to dampen business sentiments and macroeconomic conditions. In light of these challenges, the Group is actively expanding its real estate leasing business in PRC in order to cushion the impact of an overall decline in oversea sales. Additionally, we will exercise cost control and improve revenue for

the Group to survive in the complex political and economic environment while also making stability progress.

Apart from our business operations, the Group will continue to actively engage in our social responsibilities and step up our efforts in environmental governance in accordance with environmental protection policies. This will support our long-term sustainable development as well as enhance our brand reputation and competitiveness.

Finally, I would like to thank all our shareholders and stakeholders for your continued support over these unprecedented times. We look forward to navigating another year with you on our journey towards growth.

**CHEN QIUHAI** Chief Executive Officer and Executive Director

# 首席执行官致辞

### 尊敬的股东们:

我谨代表山田绿色资源有限公司(以下简称"山田" 或"集团")的董事会 ("董事会"), 呈报山田截至 2022年6月30日("2022财年")的财年业绩。

#### 年度回顾

过去几年,新冠疫情和世界各地不断紧张的政治局势,给全球经济蒙上了阴影。尽管政府和各企业都实施了疫苗推广和各种安全隔离措施,但该病毒仍深刻地影响了我们业务的各方面。

随着国内的新冠疫情在2022财年第三季度死灰复燃,加 上我们在中华人民共和国("中国")的一个主要工厂 受到了中国政府限电政策的影响。该政策影响了我们的 全资子公司之一福建望盛实业有限公司(以下简称"望 盛")的产能,进而影响到我们的销售。

回顾本财年,集团营业收入为5650万元人民币,比上一 财年的6120万元人民币减少了7.7%。这主要是由于新 冠疫情和2022财年第二季度福州限电政策造就了严峻的 市场条件,这削弱了产能,从而导致国内销售下降。此 外,外汇汇率波动影响了产品出口到我们的主要市场。

然而在另一方面,我们在中国和新加坡的租赁业务收入 从2021财年的790万元人民币增加到2022财年的910万 元人民币,这主要是由于本财年内的租金上涨。

随着营业收入的减少,毛利润从2021财年的810万元人 民币减少了230万元人民币,至2022财年的580万元人 民币。同时,我们的毛利率从2021财年的13.2%降至 2022财年的10.3%。

### 展望和战略

尽管我们在本财年面临了挑战,集团仍成功地维持业务的发展,以支持我们的持续经营。自集团在2017年9月

停牌后,新交所批准了集团复牌的申请,并于2022年 6月1日恢复了股票交易。鉴于集团运营有足够的现金 流,集团的全资子公司望盛已全额偿还了中国邮政储蓄 银行的信贷并终止了与中国光大银行的信贷协议,解押 了与上述贷款相关的所有担保。

新冠疫情对中国的影响使集团运营仍然面临挑战。此 外,不断加剧的政治紧张局势预计将抑制商业氛围和宏 观经济状况。鉴于这些挑战,集团积极在国内拓展房地 产租赁业务,以缓冲外贸销售整体下滑的影响。此外, 我们将实施成本控制,开源节流,让集团在复杂的政治 经济环境中得以生存并稳中求进。

除业务运营外,本集团将继续积极履行社会责任,并根 据环保政策加强环境治理。这将支持我们的长期可持续 发展,并提高我们的品牌声誉和竞争力。

最后,我要感谢我们所有的股东和利益相关者,感谢你 们在这前所未有的时刻给予我们的持续支持。我们期待 着与您一起度过新的一年,踏上我们的成长之旅。

陈秋海 首席执行官兼执行董事

## **Operations Review**

### Revenue

For the financial year ended 30 June 2022 ("FY2022"), Group revenue decreased by approximately RMB4.7 million or 7.7% to RMB56.5 million in FY2022 from RMB61.2 million recorded in FY2021. The decline was largely due to the fall in domestic sales as a result of challenging market conditions brought about by the COVID-19 pandemic as well as the electricity curtailment policy in Fuzhou in the second quarter of FY2022.

In contrast, revenue from investment properties rose by 15.0% or RMB1.2 million to RMB9.1 million in FY2022 from RMB7.9 million in FY2021.

### **Gross Profit**

In line with the fall in revenue, gross profit fell by RMB2.3 million to RMB5.8 million in FY2022 as compared to RMB8.1 million in FY2021. Accordingly, our gross profit margin narrowed to 10.3% in FY2022 compared to 13.2% in FY2021.

### **Other Operating Expenses**

Similarly, other operating expenses decreased by RMB28.0 million to RMB1.2 million in FY2022 from RMB29.2 million in FY2021, primarily attributable to the loss of RMB26.5 million from changes in fair value of the investment properties in FY2021 as compared to loss of RMB0.7 million recorded in FY2022. During the financial year, independent valuation experts were appointed to assess the fair value of the investment properties and leasehold properties of the Group.

### **Other Expenses**

Interest expense for the fiscal year decreased to RMB0.1 million from RMB0.2 million in FY2021. As a result of the significant decrease in fair value loss on investment properties, the Group recorded a profit after tax of RMB2.6 million for FY2022, as compared to a loss after tax of RMB20.3 million for FY2021.



### **Financial Position**

As at 30 June 2022, the Group's non-current assets increased by RMB10.0 million or 3.5%, to RMB294.1 million as compared to RMB284.1 million as at 30 June 2021. The increase was mainly due to capital expenditure incurred for reconstruction and renovation of our factory building, warehouse buildings and investment properties in Fuzhou, and was partially offset by loss from changes in fair value of investment properties and depreciation of right-ofuse assets and properties, plant and equipment.

## **Operations Review**



Current assets decreased by RMB11.4 million from RMB54.4 million as at 30 June 2021 to RMB43.0 million as at 30 June 2022. This is primarily attributable to the decrease in cash and bank balances of RMB11.3 million for capital expenditure related to investment properties in Fuzhou and repayment of bank borrowings.

Non-current liabilities decreased by RMB3.0 million or 7.9%, to RMB35.0 million as at 30 June 2022 as compared to RMB38.0 million as at 30 June 2021. This was mainly due to a decrease in deferred tax liabilities as a result of changes in fair value of investment properties and right-of-use assets, and a decrease in bank borrowings due to repayment of bank loans.

Current liabilities decreased by RMB2.1 million or 10.3%, to RMB18.0 million as at 30 June 2022 from RMB20.1 million as at 30 June 2021. This was primarily due to repayments of short-term bank loans during the financial year.

### **Statement of Cash Flows**

For the financial year under review, the Group recorded a positive operating cash flow of RMB3.4 million before working capital changes. After taking into account changes in working capital changes of RMB1.0 million, interest received and income tax paid, net cash generated from operating activities was RMB4.7 million.

The Group's net cash used in investing activities of RMB12.6 million in FY2022 was primarily due to acquisition of property, plant and equipment and acquisition of investment properties.

There was a net cash outflow of RMB2.5 million in financing activities in FY2022 which was mainly attributable to repayment of bank borrowings and interest expenses.

At the end of the financial period under review, cash and cash equivalents amounted to RMB17.8 million as compared to RMB29.1 million in FY2021.

# **Board of Directors**



Chen Qiuhai (陈秋海) Executive Director and Chief Executive Officer

Mr Chen Qiuhai was re-designated as our Executive Director and Chief Executive Officer ("CEO") on 23 April 2019. Prior to the re-designation, he was our Executive Chairman and CEO. He is also a member of the Nominating Committee. He is the founder of our Group and was appointed as a director of our Company on 8 February 2010. He is responsible for overseeing the overall management, operations and business strategy of our Group.

Prior to this, he was a manager at Fujian Tourism Company Ltd from 1988 to 1998, and was responsible for the company's sales and liaisons. He was the chief representative of a Japanese company named Yamashiro Nosan Co., Ltd. from 1994 to 1998 on a part-time basis, where he was responsible for negotiation, procurement, inspection and coordination with exporters of food products (mainly mushrooms and bamboo shoots) from PRC (Fujian and Shandong Provinces) to Japan. Since the establishment of Fujian Wangsheng Industrial Co., Ltd. ("Wangsheng") (formerly known as Fuzhou Wangcheng Foods Development Co., Ltd.), he has received recognition for his contributions to Wangsheng, and was awarded the prestigious Outstanding Young Entrepreneur Award by the Communist Youth League Committee of Fujian Province in 2009. He graduated from Chinese People's Public Security University with a degree in Japanese language in 1988. Mr. Chen is also the director of Wangsheng, Nanping Yuanwang Foods Co., Ltd., and Feng Zhi Qiu International Holding Company Limited.



<mark>Liu Yi (刘毅)</mark> Independent Non-Executive Chairman

Mr Liu was re-designated as Independent Non- Executive Chairman of the Board on 28 August 2021. He was appointed as Independent Director on 1 April 2021. He is the Chairman of Remuneration Committee, and a member of Nominating and Audit Committee.

Mr Liu is currently the director of DMC Consulting Pte Ltd, and MRI Moore s Rowland LLP. He joined both companies in 2016, the Company specializes in providing corporate services, accounting, tax, consulting as well as audit services. He is also the independent director of JES International Holdings Limited. From 2011 to 2016, Mr Liu was Financial Controller in China Taisan Technology Group Holdings Ltd, listed on the Mainboard of the SGX-ST. Prior to this, he worked in Mazars LLP as an Audit Senior from 2006 to 2011. His previous appointments also include independent director of 8 Telcom International Holdings Co., Ltd. Mr. Liu graduated from the ACCA in 2006. He obtained a degree in applied accounting from Oxford Brookes University. He is a member of Chartered Accountants of Singapore.

# **Board of Directors**



### Tan Kah Ghee (陈家义) Lead Independent Director

Mr. Tan was appointed as an Independent Director of the Group on 1 January 2021. He was the Chairman of the Remuneration Committee, and a member of Audit Committee and Nominating Committee. On 1 April 2021, he was redesignated as the Lead Independent Director and assumed the role of Chairman

of the Audit Committee, and a member of the Nominating and Remuneration Committee. On 28 August 2021, he further took on the role of Chairman of the Nominating Committee.

Mr. Tan held the position of Chief Financial Officer at Keong Hong Holdings Limited, a SGx-ST Mainboard listed company, from October 2012 to Novermber 2021. He was responsible for overseeing all financial, acccounting, legal and corporate secretarial matters of the company. Prior to this, Mr Tan was the Group Financial Controller at mainboard-listed Asia Enterprises Holding Limited from 2009 to 2012, where he was responsible for financial, accounting and corporate secretarial matters. His previous appointments also include Executive Director of Keong Hong Holdings Limited, Executive Director of Strategic Capital Partners Pte Ltd where he specialised in financial and corporate advisory services, Associate Director of APS Services Pte Ltd, Finance and Business Development Director of Shunji Matsuo Pte Ltd, Business Development Director of Virgin (Asia) Management Limited and Chief Financial Officer and Executive Director of Form Holdings Limited.

In 2016, Mr Tan was named Best CFO for listed companies with less than S\$300 million in market capitalisation at the Singapore Corporate Awards in recognition of his financial leadership. Mr Tan is a fellow member of the Institute of Certi ed Public Accountants of Singapore. He holds a Bachelor of Accountancy from the National University of Singapore and obtained a Master of Business Administration from the Nanyang Technological University of Singapore.

Mr Tan is not related to any existing Director, executive officer or substantial shareholder of the Company or any of its principal subsidiaries



### Chang Feng-chang (张峰璋)

Non-Executive Director

Mr. Chang Feng-chang was re-designated as Non-Executive Director on 28 August 2021. On 23 April 2019, he was re-designated as Independent Non-Executive Chairman of the Board. He is also the member of the Audit Committee. He was appointed on 17 September 2010 as our Non-Executive Director and has been re-designated as an Independent Director on 21 August 2013. From 2009 to 2010, he was a senior partner at Grant Thornton Zhonghua CPAs, where he oversaw the international client service, in particular assisting and advising Chinese clients on their global expansion. From 2000 to 2009, he was a partner at BDO Shanghai Zhonghua CPAs. He graduated from the University of Missouri in 1994 with a Master Degree of Science in Accounting.

# **Board of Directors**



Goi Lang Ling (魏兰玲) Non-Executive Director

Ms Goi Lang Ling, Laureen, was appointed on 23 April 2019 as our Non-Executive Director. She is a member of the Remuneration Committee.

She has 25 years of experience primarily in companies involved in the food and manufacturing industries. She is currently the Director and General Manager at Tee Yih Jia Food Manufacturing Pte. Ltd. (TYJ), the global frozen foods manufacturer with world-famous spring roll pastry and roti paratha.

Ms. Goi holds a Master in Business and Technology from the University of New South Wales, Australia. She is a director of a number of subsidiaries and associated companies of TYJ. She is also an Independent, Non-executive Director and a member of the Remuneration Committee, Audit & Risk Committee of Yeo Hiap Seng Limited (YHS). She has been appointed by Enterprise Singapore (ESG) as committee member of Food Standards Committee (FSC).



Chen Ying (陈颖) Executive Director

Ms Chen Ying is our Executive Director and was appointed on 14 May 2021. She has joined Wangsheng as an Deputy General Manager since 2012 and is responsible for assisting CEO in developing and implementing the overall business strategy and overseeing the operations and management of the subsidiaries. Prior to joining Wangsheng, she was a HR Manager in Yiyoujia Pharmaceutical Chain Co., Ltd. from 2011 to 2012, mainly responsible for overseeing the operation of the HR department of the company. From 2005 to 2011, she worked in Fujian Xianglong Shoes Co., Ltd. as a HR manager. She graduated from Tianjing University, China.

# Key Management Personnel

**Oh Lip How** (胡立豪) was appointed as Chief Financial Officer ("CFO") of the Group on 1 June 2022 and is overall responsible for the compliance affairs, financial accounting and reporting functions. Prior to joining the Group, he was the CFO of CESS Holdings Ltd., assisting in its SGX listing application. Mr. Oh started his career in Singapore as Audit Assistant Manager at FKT Grant Thornton from Aug 2006 to Nov 2009. From Dec 2009 to Nov 2013, he joined Deloitte & Touche LLP as an Assurance & Advisory Manager. In Feb 2014, he served as the Financial Controller of CITIC Envirotech Ltd. which is listed on SGX and thereafter joined another SGX listed company, Falcon Energy Group Ltd. as the Group Financial Controller from Oct 2015 to Dec 2017. Subsequently, he was Group Financial Controller with the power division of HNG Capital, Leader Energy Pte. Ltd. from Mar 2018 to Jan 2021.

Mr. Oh hold a Master of Science in Professional Accountancy (Distinction) from University of London and a Bachelor of Science in Applied Accounting from Oxford Brookes University. He is a fellow of the Association of Chartered Accountants, a Chartered Accountant of the Institute of Singapore Chartered Accountants and a qualified Chartered Accountant of Malaysia.

Liu Liping (刘立平) was appointed as Deputy General Manager on May 2018. He joined Wangsheng in 1998, overseeing the logistics and warehousing departments. He also served as the head of the management, production and quality inspection departments and is responsible for human resource, administrative matters and procurement of raw materials for Wangsheng. From March 2016 to April 2018, he was seconded to Fujian Tianwang Food Co., Ltd., the then associated company of our Group, to assist and not associate anymore supervise the production and quality management of the Tianwang factory. Prior to joining Wangsheng, he was a supervisor at Fujian Lionscore Sport Products Co., Ltd. from 1993 to 1998. From 1990 to 1993, he was a research and development assistant in Fuzhou Pharmaceutical Factory. He graduated from East China Institute of Chemical Technology with a degree in pharmaceutical studies in 1990. He was admitted as an assistant engineer by Fuzhou Personnel Bureau in 1992.

Zhang Liwen (张莉文) was appointed on August 2009 as Head of Business Development of Wangsheng and is responsible for the company's overseas business development and maintain customer relationship. Prior to re-joining our Group, she worked as a Deputy General Manager (Japan Division) of Fuzhou Guolong Stone Products Co., Ltd. from October 2006 to August 2009 after complete her degree study. From April 1998 to October 2000, Miss Zhang has joined Wangsheng ("previously known as Wangcheng") as an assistant to the General Manager and is responsible for business development and maintain customer relationship. She graduated from Jumonji University, Japan in 2006.

# **Corporate Information**

### **BOARD OF DIRECTORS**

Liu Yi (Independent Non-Executive Chairman)

**Chen Qiuhai** (Executive Director and Chief Executive Officer)

Chen Ying (Executive Director)

Tan Kah Ghee (Lead Independent Director)

Chang Feng-chang (Non-Executive Director)

Goi Lang Ling (Non-Executive Director)

### AUDIT COMMITTEE

Tan Kah Ghee (Chairman) Chang Feng-chang Liu Yi

### NOMINATING COMMITTEE

Tan Kah Ghee (Chairman) Liu Yi Chen Qiuhai

### **REMUNERATION COMMITTEE**

Liu Yi (Chairman) Tan Kah Ghee Goi Lang Ling

### **REGISTERED OFFICE**

7 Temasek Boulevard #32-01 Suntec Tower One Singapore 038987

### **PRINCIPAL PLACE OF BUSINESS**

No. 2 Dongling Road, Minhou Economic and Technological Development Zone, Ganzhe Street Minhou County, Fuzhou City, Fujian Province, The PRC

### COMPANY SECRETARY

Wong Chee Meng Lawrence

### **SHARE REGISTRAR**

In.Corp Corporate Services Pte. Ltd. 30 Cecil Street #19-08 Prudential Tower Singapore 049712

### PRINCIPAL BANKERS

Oversea-Chinese Banking Corporation Limited Agricultural Bank of China Limited Bank of China China Construction Bank, Fujian Branch Industrial Bank Co., Ltd. Postal Savings Bank of China Xiamen International Bank China Everbright Bank Co., Ltd. China CITIC Bank Commercial Bank of China

### **SOLICITOR**

**Bird & Bird ATMD LLP** 2 Shenton Way #18-01 SGX Centre 1 Singapore 068804

### **INDEPENDENT AUDITOR**

Foo Kon Tan LLP Public Accountants and Chartered Accountants 24 Raffles Place #07-03, Clifford Centre Singapore 048621

### PARTNER-IN-CHARGE:

**Yeo Boon Chye** (with effect from the financial year ended 30 June 2022)

The Board of Directors (the "**Board**" or the "**Directors**") and the management (the "**Management**") of Yamada Green Resources Limited (the "**Company**", together with its subsidiaries, the "**Group**") recognises the importance of sound corporate governance in protecting the interest of the shareholders as well as strengthening investors' confidence in the management and financial reporting of the Group. The Group is committed to ensuring and maintaining a high standard of corporate governance within the Group. Good corporate governance establishes and maintains a legal and ethical environment, which helps to safeguard the interests of the shareholders of the Group. This corporate governance report describes the corporate governance framework and practices of the Group with specific reference made to the principles and guidelines of the Code of Corporate Governance 2018 (the "**Code**"). Unless otherwise stated, these practices were in place throughout the financial year ended 30 June 2022 ("**FY2022**").

### **BOARD MATTERS**

### The Board's Conduct of Affairs

Principle 1: The company is headed by an effective Board which is collectively responsible and works with Management for the long-term success of the company.

### Provision 1.1

The Board assumes responsibility for stewardship of the Group and is primarily responsible for the protection and enhancement of long-term value and returns for the shareholders. It supervises the Management of the business and affairs of the Group, provides corporate direction, monitors managerial performance and reviews financial results of the Group. The Board also sets the tone for the Company in respect of code of conducts, ethics, values and desired organisational culture and also ensures proper accountability within the Group. In addition, the Board is directly responsible for decision making in respect of the following matters:

- a. providing entrepreneurial leadership and sets the overall strategy and direction of the Group;
- b. approve the business strategies including significant acquisition and realisation of subsidiaries or assets and liabilities;
- c. approve the annual budgets, major funding proposals, significant capital expenditures and investment and divestment proposals;
- d. approve the Group's quarterly and full year financial results;
- e. oversee the processes for risk management, financial reporting and compliance and evaluate the adequacy and effectiveness of internal controls and risk management system, as may be recommended by the Audit Committee ("**AC**");
- f. review the performance of the Management, approve the nominations to the Board or appointment of key management personnel, as may be recommended by the Nominating Committee ("**NC**");
- g. review and endorse the framework of remuneration for the Board and key management personnel, as may be recommended by the Remuneration Committee ("**RC**");
- h. review and endorse corporate policies in keeping with good corporate governance and business practice;
- i. declaration of interim dividend and proposal of final dividend;
- j. review and approve interested party transactions and matters involving conflict of interest for substantial shareholders or Directors;
- k. consider sustainability issues such as environmental factors; and
- I. all other matters of material importance.

Where a Director has a conflict or potential conflict of interest in relation to any matter, he/she will immediately declare and setting out the details of his/her interest and conflict at the Board meeting and recuse himself/herself from any discussions on the matter and abstain from participating in any Board decision.

The Board provides shareholders with a balanced and clear assessment of the Group's performance, position and prospects on a quarterly basis. All Directors are expected to objectively discharge their duties and responsibilities at all times as fiduciaries in the interests of the Company.

### Provision 1.2

A formal letter of appointment would be furnished to every newly-appointed Director upon their appointment explaining, among other matters, their roles, obligations, duties, and responsibilities as a member of the Board.

Upon appointment, the Company will arrange for the new Director who has had no prior experience as a director of a listed company to attend training conducted by Singapore Institute of Directors in accordance to Rule 201(5) of the Listing Manual of the Singapore Exchange Securities Trading Limited (the "**SGX-ST**"), at the expense of the Company, to enable him/her to discharge his/her duties effectively. Appropriate briefing and orientation will also be arranged for newly appointed Directors to familiarise them with the Group's business operation, strategic directions, director's duties and responsibilities, the corporate governance practices, policies on disclosure of interests in securities, the rules relating to disclosure of any conflict of interest in a transaction involving the Company, prohibitions in dealing in the Company's securities and restrictions on disclosure of price sensitive information. They will also be given opportunities to visit the Group's operation facilities in the People's Republic of China and meet the Management so as to gain a better understanding of the Group's business.

Directors are also updated regularly on key regulatory and accounting changes at quarterly meetings. News releases issued by the SGX-ST and the Accounting and Corporate Regulatory Authority (the "ACRA") which are relevant to the Directors are circulated to the Board. The Company Secretary would inform the Directors of upcoming conferences and seminars relevant to their roles as Directors of the Company. Annually, the external auditor updates the AC and the Board on the new and revised financial reporting standards that are applicable to the Company or the Group. In addition, the Management regularly updates and familiarises the Directors on the business activities of the Group during the Board meetings.

Directors and key management personnel are encouraged to undergo relevant training to enhance their skills and knowledge, especially on new laws and regulations affecting the Group's operations. All the costs are borne by the Company.

### Provision 1.3

The Board has adopted a set of internal guidelines setting forth matters that requires the Board's approval and clearly communicates this to Management in writing.

Matters which are specifically reserved to the Board for decision-making are those involving corporate plans and budgets, material acquisitions and realisation of assets, share issuances, declaration of dividends and other returns to shareholders of the Company. The Management is responsible for day-to-day operations and administration of the Group and the Management are accountable to the Board. Clear directions have been given out to the Management that such reserved matters must be approved by the Board.

Matters requiring board approval include the followings:

- (1) approval of corporate plans and budgets;
- (2) major investments/divestments and funding decisions;
- (3) declaration of dividends or other returns to shareholders;
- (4) announcements or press releases on SGXNet, including financial result announcements;
- (5) transactions which are not in the ordinary course of business of the Company;

- (6) major borrowings or corporate guarantees in relation to borrowings;
- (7) new banking facilities and corporate guarantees;
- (8) profit-sharing arrangements;
- (9) incorporation or dissolution of any subsidiary;
- (10) allotment and issuance of shares or declaration of dividends;
- (11) operating budgets, annual report, Directors' statement and audited financial statements;
- (12) change in corporate business strategy and direction; and
- (13) material acquisitions and disposal of assets.

Provision 1.4

### **Board Committees**

Our Directors recognise the importance of good corporate governance and in offering high standards of accountability to our shareholders. In order to provide independent oversight and to discharge its responsibilities more efficiently, the Board has delegated certain functions to various Board Committees. The Board Committees consist of the AC, NC, and RC (collectively, "**Board Committees**"), each of which functions within clearly defined terms of reference (as detailed under Provisions 4.1, 6.1 and 10.1 of this report) and operating procedures which are reviewed on a regular basis. The Chairman of the respective Board Committees will report to the Board on the proceedings of the Board Committees meetings and their recommendations on the specific agendas mandated to the Board Committees by the Board. The composition and description of each Board Committee are also set out in other sections of this report.

### Provision 1.5

The Board conducts regular Board meetings to review the Group's financial results and where necessary, additional Board meetings are held to address significant issues or transactions of the Group. Dates of the Board and Board Committees meetings are normally fixed by the Directors in advance. The Constitution of the Company allows a meeting of Board or Board Committee to be conducted by means of telephone conference or similar communication equipment pursuant to which all Directors participating in a meeting are able to hear each other, without a Director being in physical presence in meetings. Decisions of the Board and Board Committees may also be deliberated and determined through circular resolutions in writing. Directors with multiple board representations ensure that sufficient time and attention are given to the affairs of each company.

The number of meetings held by the Board and Board Committees and attendance of Directors at the meetings for FY2022 is set out as follows:

| Name of Directors   | Board | Meetings |      | Committee<br>eetings | Con  | ninating<br>nmittee<br>etings | Cor  | uneration<br>nmittee<br>etings |
|---------------------|-------|----------|------|----------------------|------|-------------------------------|------|--------------------------------|
|                     | Held  | Attended | Held | Attended             | Held | Attended                      | Held | Attended                       |
| Mr Liu Yi           | 4     | 4        | 4    | 4                    | 1    | 1                             | 1    | 1                              |
| Mr Chen Qiuhai      | 4     | 4        | 4    | 4(1)                 | 1    | 1                             | 1    | <b>1</b> <sup>(1)</sup>        |
| Ms Chen Ying        | 4     | 4        | 4    | 4(1)                 | 1    | <b>1</b> <sup>(1)</sup>       | 1    | <b>1</b> <sup>(1)</sup>        |
| Mr Tan Kah Ghee     | 4     | 4        | 4    | 4                    | 1    | 1                             | 1    | 1                              |
| Mr Chang Feng-chang | 4     | 4        | 4    | 4                    | 1    | <b>1</b> <sup>(1)</sup>       | 1    | <b>1</b> <sup>(1)</sup>        |
| Ms Goi Lang Ling    | 4     | 4        | 4    | 4(1)                 | 1    | <b>1</b> <sup>(1)</sup>       | 1    | 1                              |

<sup>(1)</sup> Attendance at meetings that were held on a "By Invitation" basis

The Board is of the view that the contribution of each Director should not focus only on his attendance at meetings of the Board and/or Board Committees. A Director's contribution may also extend beyond the confines of the formal environment of such meetings, through the sharing of views, advice, experience and strategic networking relationships which would further the interests of the Group.

### Provision 1.6

Management provides Directors with complete, adequate and timely information prior to the Board and Board Committee meetings and regularly updates and familiarises the Directors on the business activities of the Group on an on-going basis and during Board meetings, to enable the Directors to make informed decisions and discharge their duties and responsibilities. Directors will also be given opportunities to visit the Group's operational facilities and meet the Management so as to gain a better understanding of the Group's business.

### Provision 1.7

All Directors have separate and independent access to the Management and the Company Secretary, who is responsible for ensuring the Board procedures are followed and that applicable rules and regulations are complied with and when necessary, external advisers at the Company's expense. The Company Secretary and/ or his representatives attend all the Board and Board Committees meetings. The appointment and removal of the Company Secretary is a decision of the Board as a whole.

### **Board Composition and Guidance**

### Principle 2: The Board has an appropriate level of independence and diversity of thought and background in its composition to enable it to make decisions in the best interests of the Company.

As at the date of this report, the Board comprises of two (2) Executive Directors, two (2) Non-Executive Directors and two (2) Independent Directors. Their combined wealth and diversity of experience enable them to contribute efficiently and effectively to the strategic growth and governance of the Group.

The composition of the Board and the Board Committees are as follows:

|                     |  | Board Committee Membership |          | nbership |
|---------------------|--|----------------------------|----------|----------|
| Name of Directors   | Designation  | AC                         | NC       | RC       |
| Mr Liu Yi           | Independent Non-Executive Chairman (the "Chairman")        | Member                     | Member   | Chairman |
| Mr Chen Qiuhai      | Executive Director and Chief Executive Officer (the "CEO") | _                          | Member   | _        |
| Ms Chen Ying        | Executive Director   | _                          | _        | _        |
| Mr Tan Kah Ghee     | Lead Independent Director                                  | Chairman                   | Chairman | Member   |
| Mr Chang Feng-chang | Non-Independent Non-Executive Director                     | Member                     | _        | _        |
| Ms Goi Lang Ling    | Non-Independent Non-Executive Director                     | -                          | -        | Member   |

The profiles of the Directors are set out on pages 9 and 11 of this Annual Report.

### Provision 2.1

The criterion for independence is based on the definition set out in the Code, and taking into consideration whether the Directors falls under any circumstances pursuant to Rule 210(5) of the Mainboard Rules. The Board considers an "independent" Director as one who is independent in conduct, character and judgement, and has no relationship with the Company, its related corporations, its substantial shareholders or its officers that could interfere, or be reasonably perceived to interfere, with the exercise of the Director's independent business judgement in the best interests of the Company. The NC conducts an annual review to determine the independence of the Directors in accordance to the Code as well as the Mainboard Rules. In its review, the NC considers all nature of relationships and circumstances that could influence the judgement and decisions of the Directors before tabling its findings and recommendations to the Board for approval.

The appointment period of each director should also be taken into consideration in determining his independence pursuant to Provision 2.1 of the Code.

The Board conducts a rigorous review of the independence of the Directors who have served beyond nine years. The Board's rigorous review includes critical examination of any conflicts of interest, as well as review of each director's involvement in affairs of the Company, including board and committee meetings, discussions, views and comments expressed and decisions taken on matters and proposals put before the Board. The review will also take into consideration input from various sources, including the findings of board performance evaluation and assessment of director's performance, as well as feedback from fellow directors including executive directors. Through this exercise, the Board will seek to ascertain the independence of each Independent director, and his contribution to the effectiveness of the Board's oversight role and in the discharge of its duties and responsibilities in ensuring that the Company is run and managed in the interest of the Company and that of its shareholders.

The Board, after taking into consideration the recommendation of the NC, is of the view that the Mr Liu Yi and Mr Tan Kah Ghee are independent pursuant to the definition of independence of the Code as there are no relationships or circumstances which could interfere or could reasonably perceived to interfere with the exercise of independent business judgement of an Independent Director.

Both Mr Liu Yi and Mr Tan Kah Ghee have abstained from the NC's and Board's deliberation on the matter pertaining to their respective independence.

### Provision 2.2

There is a strong and independent element on the Board as the Independent Directors and Non-Executive Directors make up a majority of the Board. The Chairman and the Lead Independent Director are independent.

#### Provision 2.3

The Independent Directors and Non-Executive Directors make up a majority of the Board.

#### Provision 2.4

The size and composition of the Board and the Board Committees are reviewed annually by the NC to ensure that the size and composition of the Board and the Board Committees are conducive to effective discussions and decision-making, and to ensure that there is an appropriate mix of expertise and experience to enable Management to benefit from a diverse perspective to issues that are brought before the Board.

The NC is satisfied that taking into account the nature and scope of the Group's operations, the current size and the composition of the Board and the Board Committees, are appropriate to meet the Company's objectives and facilitates effective decision making.

The Independent Directors and Non-Executive Directors have the necessary experience and expertise to assist the Board in decision making and provide greater balance to the Board as they do not participate in the day-to-day running of the Group. The Independent Directors and Non-Executive Director may challenge and help develop proposals on strategy, review the performance of and to extend guidance to the Management. Board's decisions are undertaken on a unanimous basis and no individual or small group of individuals dominate the Board's decision-making process.

#### **Board Diversity**

The Company is committed to build a diverse, inclusive and collaborative culture. The Company recognises and embraces the benefits of diversity on the Board, and recognises the need and benefits of embracing diversity at the Board level to enhance stewardship and decision-making capabilities commensurate with the Company's ever-evolving operating environment. The Company views diversity at the Board level as an essential element in supporting the attainment of its strategic objectives and its sustainable development.

The Company has a written Board Diversity Policy which sets out the policy and framework for promoting diversity on the Board and maintained a culture of diversity to benefit from a wide talent pool. In reviewing Board composition and succession planning, the NC will consider the benefits of all aspects of diversity, including but not limited to:

- (i) gender;
- (ii) age;
- (iii) nationality;
- (iv) ethnicity;
- (v) cultural background;
- (vi) education background;
- (vii) experience;
- (viii) skills;
- (ix) knowledge;
- (x) independence; and
- (xi) length of service.

All director appointments or re-appointments will be based on meritocracy and candidates will be considered against objective criteria, having due regard for the benefits of diversity and needs on the Board, and no candidate shall be disregard by virtue of disability, gender, sexual orientation, age, race, ethnicity, religion, physical impairment, or any other potential factor of difference. Instructions to external search consultants would specifically be directed to the Company's Board Diversity Policy.

The Board has taken the following steps to maintain or enhance its balance and diversity:

- (i) annual review by the NC to assess if the existing attributes and core competencies of the Board are complementary and enhance the efficacy of the Board; and
- (ii) annual evaluation by the Directors with a view to understanding the range and level of expertise which is lacking by the Board.

Some details of the Board composition are as follows:

| Conder Diversity       | Male           |             | Female      |  |
|------------------------|----------------|-------------|-------------|--|
| Gender Diversity       | 4 Directors    |             | 2 Directors |  |
|                        |                |             |             |  |
| Directoro' Citizonahin | Singapore Citi | zen         | Foreigner   |  |
| Directors' Citizenship | 3 Directors    | 3 Directors |             |  |
|                        |                |             |             |  |
| Directorship with SGX  | < 9 years      |             | > 9 years   |  |
| Directorship with SGX  | 5 Directors    | 5 Directors |             |  |
|                        |                |             |             |  |
| A                      | 30-39          | 40-49       | 50-59       |  |
| Age Group              | 1 Director     | 1 Director  | 4 Directors |  |

The NC will review the Board Diversity Policy from time to time as appropriate, to ensure it's effectiveness.

This composition and diversity of the Board enable the Management to benefit from a diverse and objective external perspective, on issues raised before the Board. Each Director has been appointed based on the strength of his/her calibre, expertise, experience and his/her potential contribution to the Group and its businesses. Profiles of the Directors are set out in the section entitled "Board of Directors" on pages 9 to 11 of this Annual Report.

### Provision 2.5

The Independent Directors and Non-Executive Directors, led by the Independent Chairman, meet amongst themselves without the presence of the Management, where necessary, and the Independent Chairman will provide feedback to the Board after such meetings.

### **Chairman and Chief Executive Officer**

Principle 3: There is a clear division of responsibilities between the leadership of the Board and Management, and no one individual has unfettered powers of decision-making.

### Provision 3.1

Mr Liu Yi is the Independent Non-Executive Chairman. Mr Chen Qiuhai, the founder of the Group is the Executive Director and CEO. The roles of the Chairman and CEO are separate and distinct, each having his own areas of responsibilities. The Board believes that a distinctive separation of responsibilities between the Chairman and the CEO will ensure an appropriate balance of power, increased accountability and greater capacity of the Board for independent decision-making.

#### Provision 3.2

As the CEO, Mr Chen Qiuhai oversees the business direction, long-term strategic planning and the overall management and operations of the Group. He is also responsible for, among others, the exercise of control over quantity, quality and timeliness of information flow between the Management and the Board. He is also assisting in ensuring compliance with the Group's guidelines on corporate governance and facilitating the effective contribution of Non-Executive Director. The Directors may also, at any time, visit the Group's operations and facilities to gain a better understanding of the Group's business. If any applicable regulatory change has a material impact on the Group, the Management will brief the Directors at Board meetings.

Mr Chen Qiuhai together with the Management comprising key management personnel and general managers of each subsidiary, are responsible for the day-to-day operation of the Group.

Mr Liu Yi, the Chairman bears responsibilities for leading the Board and the workings of the Board. The Chairman, with the assistance of the Company Secretary and/or their representative, ensures that the Board meetings are held when necessary and sets the board meeting agenda in consultation with the CEO. The Chairman and the CEO ensure that Board members are provided with complete, adequate and timely information on a regular basis to enable them to be fully apprised of the affairs of the Company and to make informed judgment on matters tabled before the Board. Board papers incorporating sufficient information from the management are forwarded to the Board members in advance of a Board Meeting to enable each member to be adequately prepared.

#### Provision 3.3

Mr Tan Kah Ghee, the Lead Independent Director of the Company will provide leadership in situations where the Chairman is conflicted. The Lead Independent Director is available to shareholders who have concerns for which contact through the normal channels of the CEO, Executive Directors or Chief Financial Officer have failed to resolve or for which such contact is inappropriate.

### **Board Membership**

### Principle 4: The Board has a formal and transparent process for the appointment and re-appointment of directors, taking into account the need for progressive renewal of the Board.

#### Provision 4.1

The Board, through the delegation of its authority to the NC, has used its best efforts to ensure that Directors appointed to the Board possess the relevant background, experience, and knowledge in business, finance and management skills to enable the Board to make effective decisions.

The key roles of the NC are:

- make recommendations to the Board on the appointment of new Executive and Non-Executive Directors, including making recommendations on the composition of the Board;
- review the Board structure, size, and composition and make recommendations to the Board with regards to any adjustments that are deemed necessary;
- identify and nominate candidates for the approval of the Board, to fill Board vacancies as and when they
  arise as well as put in place plans for succession, in particular for the Chairman and the CEO;
- determine the independence of Directors on an annual basis in accordance with Provision 2.1 and 2.2 of the Code;
- make recommendations to the Board for the continuation (or not) in services of any Director who has reached the age of seventy (70) years, if any;
- recommend Directors who are retiring by rotation to be put forward for re-election;
- decide whether a Director is able to and has been adequately carrying out his duties as a Director of the Company, particularly when he has multiple board representations;
- recommend to the Board internal guidelines to address the competing time commitments faced by Directors who serve on multiple boards;
- reviewing training and professional development programs for the Board, the Company endorses the Singapore Institute of Directors ("SID") training programmes and sets a budget for such training and professional development programmes;
- assess the effectiveness of the Board as a whole; and
- decide on how the Board's performance may be evaluated and propose objective performance criteria.

### Provision 4.2

The composition of the NC is:

| Mr Tan Kah Ghee | Chairman |
|-----------------|----------|
| Mr Liu Yi       | Member   |
| Mr Chen Qiuhai  | Member   |

The Lead Independent Director, Mr Tan Kah Gee, is the Chairman of the NC.

Since the majority of the members of the NC are independent, the Board is satisfied that sufficient measures have been put in place to ensure that all matters are deliberated independently and objectively by the NC. This includes that the prohibition of business to be transacted by the NC without a quorum of the meeting, of which should be formed by at least two (2) members, including at least one (1) independent director. The recommendation by the NC would be submitted for the Board's endorsement before implementation.

### Provision 4.3

The NC is responsible for identifying and recommending potential candidates for appointment as director to the Board, after considering the necessary and desirable competencies. In selecting potential directors, the NC will seek to identify the competencies required to enable the Board to fulfil its responsibilities. The NC will ensure that new Directors are aware of their duties and obligations.

Regulation 91 of the Constitution of the Company requires the number nearest to but not less than one-third of the Directors for the time being to retire from office by rotation and subject themselves for re-election by shareholders at the Annual General Meeting ("**AGM**") of the Company. It is also provided by Regulation 97 of the Constitution of the Company that any Director appointed during the financial year shall hold office only until the next AGM of the Company and shall then be eligible for re-election at the AGM of the Company. Each member of the NC shall abstain from voting on any resolutions in respect to his/her re-nomination as a director.

The dates of initial appointment and last re-election of each current Director of the Company are set out below:

| Name of Directors   | Position held on the Board             | Date of First<br>Appointment | Date of Last<br>Re-election |
|---------------------|--|------------------------------|-----------------------------|
| Mr Liu Yi           | Independent Non-Executive Chairman     | 1 April 2021                 | 29 October 2021             |
| Mr Chen Qiuhai      | Executive Director and CEO             | 8 February 2010              | 29 October 2021             |
| Ms Chen Ying        | Executive Director                     | 14 May 2021                  | 29 October 2021             |
| Mr Tan Kah Ghee     | Lead Independent Director              | 1 January 2021               | 29 October 2021             |
| Mr Chang Feng-chang | Non-Independent Non-Executive Director | 17 September 2010            | 30 October 2019             |
| Ms Goi Lang Ling    | Non-Independent Non-Executive Director | 23 April 2019                | 29 October 2021             |

The NC has recommended to the Board that Mr Tan Kah Ghee and Mr Chang Feng-chang be nominated for re-election at the Company's forthcoming AGM. In making the recommendation, the NC has considered each of the said Directors' overall contribution and performance. The Board has accepted the recommendation of the NC. Each member of the NC and the Board shall abstain from voting on any resolutions and making any recommendations and/or participating in any deliberations of the NC and the Board in respect of the assessment of their own performance or re-nomination as Director.

Mr Tan Kah Ghee will, upon re-election as a Director, remain as the Lead Independent Director of the Company, the Chairman of AC and NC, and a member of the RC. Mr Chang Feng-chang will, upon re-election as a Director, remain as Non-Independent Non-Executive Director of the Company and a member of the AC.

23

# Statement of Corporate Governance

Pursuant to Rule 720(6) of the Listing Manual of SGX-ST, Directors seeking re-election at a general meeting have to provide the information as set out in Appendix 7.4.1 of the Listing Manual. The required information on the two Directors seeking re-election at the forthcoming AGM are appended herein:

| Name of Director  | Mr Tan Kah Ghee  | Mr Chang Feng-chang  |
|---|--|--|
| Date of appointment   | 1 January 2021   | 17 September 2010  |
| Date of last re-appointment<br>(if applicable)  | 29 October 2021  | 30 October 2019  |
| Age   | 55   | 55   |
| Country of principal residence  | Singapore  | People's Republic of China   |
| The Board's comments on the NC's recommendation for re-election   | The re-election of Mr Tan Kah<br>Ghee as a Director of the Company<br>was recommended by the NC<br>and the Board has accepted the<br>recommendation, after taking into<br>consideration his qualifications,<br>skills, expertise, past experience<br>and overall contribution since he<br>was appointed as a Director of the<br>Company. | The re-election of Mr Chang<br>Feng-chang as a Director of the<br>Company was recommended<br>by the NC and the Board has<br>accepted the recommendation,<br>after taking into consideration his<br>qualifications, skills, expertise, past<br>experience and overall contribution<br>since he was appointed as a<br>Director of the Company. |
| Whether appointment is executive, and if so, the area of responsibility   | Non-Executive  | Non-Executive  |
| Job title   | <ol> <li>Lead Independent Director</li> <li>Chairman of the Audit<br/>Committee</li> <li>Chairman of the Nominating<br/>Committee</li> <li>Member of the Remuneration<br/>Committee</li> </ol>   | <ol> <li>Non-Independent Director and<br/>Non-Executive director</li> <li>Member of the Audit<br/>Committee</li> </ol>   |
| Working experience and<br>occupation(s) during the past 10<br>years   | <ul> <li>2017 - 2021: Keong Hong<br/>Holdings Limited (Executive<br/>Director and Chief Financial<br/>Officer)</li> <li>2012 - 2017: Keong Hong<br/>Holdings Limited (Chief<br/>Financial Officer)</li> <li>2009 - 2012: Asia Enterprises<br/>Holding Limited (Group<br/>Financial Controller)</li> </ul>                                | Nil  |
| Shareholding interest in the listed issuer and its subsidiaries   | Nil  | <u>The Company</u><br>Direct interest – Nil<br>Deemed interest – 270,000<br>Ordinary Shares<br><u>Subsidiaries of the Group</u><br>Nil   |
| Any relationship (including immediate<br>family relationships) with any<br>existing Director, existing executive<br>officer, the issuer and/or substantial<br>shareholder of the listed issuer or of<br>any of its principal subsidiaries | No   | No   |

was a partner or at any time within 2 years from the date he

ceased to be a partner?

## Statement of Corporate Governance

| Name of Director   | Mr Tan Kah Ghee   | Mr Chang Feng-chang   |
|--|---|---|
| Conflict of interest (including any competing business)  | No  | No  |
| Undertaking submitted to the listed<br>issuer in the form of Appendix 7.7<br>(Listing Rule 720(1))   | Yes   | Yes   |
| Other Principal Commitments including Directorships  | <u>Directorship</u><br><u>Past 5 years</u><br>- China Bearings (Singapore)  | Directorship<br>Past 5 years<br>- Kingsley Capital International    |
|  | <ul> <li>Limited</li> <li>Keong Hong Holdings Limited</li> <li>Pristine Islands Investment Pte.<br/>Ltd.</li> <li>Pristine Islands Investment<br/>(Maldives) Private Limited</li> </ul>   | Pte. Ltd. <u>Present</u> Nil <u>Other Principal Commitments</u> Nil |
|  | <ul> <li>(Maldives) Private Limited</li> <li>Sembawang Residences Pte.<br/>Ltd.</li> <li>Grandwood Holdings Pte. Ltd.</li> <li>Grandwood (Japan) Pte. Ltd.</li> <li>Hansin Timber Specialist And<br/>Trading Pte. Ltd.</li> <li>FSKH Development Pte. Ltd.</li> <li>K&amp;H Innovative Systems Pte.<br/>Ltd.</li> <li>Katong Holdings Pte. Ltd.</li> <li>MKH (Punggol) Pte. Ltd.</li> <li><u>Present</u><br/>Nil</li> </ul> | Nil   |
| Disclose the following matters conce<br>officer, chief operating officer, general<br>"yes", full details must be given.  |   |   |
| (a) Whether at any time during the<br>last 10 years, an application or<br>a petition under any bankruptcy<br>law of any jurisdiction was<br>filed against him or against a<br>partnership of which he was<br>a partner at the time when he | No  | No  |

25

# Statement of Corporate Governance

| Nan | ne of Director   | Mr Tan Kah Ghee | Mr Chang Feng-chang |
|-----|--|-----------------|---------------------|
| (b) | Whether at any time during the<br>last 10 years, an application or<br>a petition under any law of any<br>jurisdiction was filed against an<br>entity (not being a partnership)<br>of which he was a director or<br>an equivalent person or a key<br>executive, at the time when he<br>was a director or an equivalent<br>person or a key executive<br>of that entity or at any time<br>within 2 years from the date<br>he ceased to be a director or<br>an equivalent person or a key<br>executive of that entity, for the<br>winding up or dissolution of<br>that entity or, where that entity<br>is the trustee of a business<br>trust, that business trust, on the<br>ground of insolvency? | No              | No                  |
| (c) | Whether there is any unsatisfied judgment against him?   | No              | No                  |
| (d) | Whether he has ever been<br>convicted of any offence,<br>in Singapore or elsewhere,<br>involving fraud or dishonesty<br>which is punishable with<br>imprisonment, or has been<br>the subject of any criminal<br>proceedings (including any<br>pending criminal proceedings<br>of which he is aware) for such<br>purpose?   | No              | No                  |
| (e) | Whether he has ever been<br>convicted of any offence,<br>in Singapore or elsewhere,<br>involving a breach of any law<br>or regulatory requirement that<br>relates to the securities or<br>futures industry in Singapore<br>or elsewhere, or has been<br>the subject of any criminal<br>proceedings (including any<br>pending criminal proceedings<br>of which he is aware) for such<br>breach?   | No              | No                  |

26

## Statement of Corporate Governance

| Nan | ne of Director  | Mr Tan Kah Ghee | Mr Chang Feng-chang |
|-----|---|-----------------|---------------------|
| (f) | Whether at any time during<br>the last 10 years, judgment<br>has been entered against<br>him in any civil proceedings<br>in Singapore or elsewhere<br>involving a breach of any law<br>or regulatory requirement that<br>relates to the securities or<br>futures industry in Singapore or<br>elsewhere, or a finding of fraud,<br>misrepresentation or dishonesty<br>on his part, or he has been the<br>subject of any civil proceedings<br>(including any pending civil<br>proceedings of which he is<br>aware) involving an allegation<br>of fraud, misrepresentation or<br>dishonesty on his part? | No              | No                  |
| (g) | Whether he has ever been<br>convicted in Singapore or<br>elsewhere of any offence in<br>connection with the formation<br>or management of any entity or<br>business trust?  | No              | No                  |
| (h) | Whether he has ever been<br>disqualified from acting as<br>a director or an equivalent<br>person of any entity (including<br>the trustee of a business trust),<br>or from taking part directly or<br>indirectly in the management of<br>any entity or business trust?   | No              | No                  |
| (i) | Whether he has ever been<br>the subject of any order,<br>judgment or ruling of any court,<br>tribunal or government body,<br>permanently or temporarily<br>enjoying him from engaging in<br>any type of business practice or<br>activity?   | No              | No                  |

| Nan | ne of   | Director  | Mr Tan Kah Ghee | Mr Chang Feng-chang |
|-----|---|---|-----------------|---------------------|
| (j) | ) Whether he has ever, to his<br>knowledge, been concerned<br>with the management or<br>conduct, in Singapore or<br>elsewhere, of the affairs of:-  |   | No              | No                  |
|     | (i)   | any corporation which<br>has been investigated for<br>a breach of any law or<br>regulatory requirement<br>governing corporations in<br>Singapore or elsewhere;  |                 |                     |
|     | (ii)  | or<br>any entity (not being a<br>corporation) which has<br>been investigated for<br>a breach of any law or<br>regulatory requirement<br>governing such entities in<br>Singapore or elsewhere;<br>or           |                 |                     |
|     | (iii)   | any business trust which<br>has been investigated for<br>a breach of any law or<br>regulatory requirement<br>governing business trusts<br>in Singapore or elsewhere;<br>or                                    |                 |                     |
|     | (iv)  | any entity or business<br>trust which has been<br>investigated for a breach<br>of any law or regulatory<br>requirement that relates<br>to the securities or futures<br>industry in Singapore or<br>elsewhere, |                 |                     |
|     | in connection with any matter<br>occurring or arising during<br>that period when he was so<br>concerned with the entity or<br>business trust?   |   |                 |                     |
| (k) | Whether he has been the<br>subject of any current or past<br>investigation or disciplinary<br>proceedings, or has been<br>reprimanded or issued any<br>warning, by the Monetary<br>Authority of Singapore or any<br>other regulatory authority,<br>exchange, professional body or<br>government agency, whether in<br>Singapore or elsewhere? |   | No              | No                  |

| Name of Director   | Mr Tan Kah Ghee   | Mr Chang Feng-chang |  |  |
|--|---|---------------------|--|--|
| Disclosure applicable to the appointment of Director only  |   |                     |  |  |
| Any prior experience as a Director of an issuer listed on the Exchange?  | Yes   | Yes                 |  |  |
| If yes, please provide details of prior experience.  | <ul> <li>Executive Director and Chief<br/>Financial Officer, Keong Hong<br/>Holdings Limited</li> <li>Independent Director, China<br/>Bearings (Singapore) Limited</li> <li>Independent Director, Yamada<br/>Green Resources Limited</li> </ul> |                     |  |  |
| If no, please state if the Director has<br>attended or will be attending training<br>on the roles and responsibilities of<br>a listed issuer as prescribed by the<br>Exchange.   | N.A   | N.A.                |  |  |
| Please provide details of relevant<br>experience and the NC's reasons<br>for not requiring the Director to<br>undergo training as prescribed by the<br>Exchange (if applicable). | N.A.  | N.A.                |  |  |

### Provision 4.4

The Company has put in place a process to ensure the continuous monitoring of the independence of the Directors whereby the Directors must immediately report any changes in their external appointments that could affect their independence on the Board. Directors disclose their relationships with the company, its related corporations, its substantial shareholders or its officers, if any, which may affect their independence, to the Board. The NC reviews the independence of each Director annually in accordance with the definition of independence set out in the Code, and taking into consideration whether the Director falls under any circumstances pursuant to Rule 210(5) of the Mainboard Rules.

For the financial year under review, the NC is of the view that the Independent Directors of the Company are independent, pursuant to the definition of independence of the Code and the Mainboard Rules, and are able to exercise objective judgement on corporate matters of the Group independently from the Management.

### Provision 4.5

The NC ensures that new directors are aware of their duties and obligations.

Although the Independent Directors and a Non-Executive Director hold directorships in other listed companies, the Board is of the view that such multiple listed company board representations do not hinder them from carrying out their duties as Directors. The Board believes that putting a maximum limit on the number of listed company board representation which a Director can hold is arbitrary, given that time requirements for each vary, and thus should not be prescriptive. The NC and the Board will review the requirement to determine the maximum number of listed board representations as and when they deemed fit.

The NC is of the view that the Independent Directors and the Non-Executive Director have each individually contributed their invaluable experience to the Board and given it a broader perspective on the board affairs of the Group. The NC, after taking into account the multiple board representations and principal commitments disclosed by each Independent Director and the Non-Executive Director, is satisfied that each Independent Director and the Non-Executive Director to the affairs of the Group and to adequately discharge their duties as Directors of the Company.

The Board, unless circumstance warrants, does not encourage the practice of alternate directors appointed for Directors. During FY2022, none of the Directors has put forward the appointment of any alternate director representing them in the Board.

### **Board Performance**

### Principle 5: The Board undertakes a formal annual assessment of its effectiveness as a whole, and that of each of its board committees and individual directors.

### Provisions 5.1 and 5.2

The NC reviews the criteria for evaluating the Board's performance and recommends to the Board a set of objective performance criteria focusing on enhancing long-term shareholders' value. The NC is of the view that each individual Director contributes in different areas to the effectiveness of the Board as a whole and the success of the Group, and therefore, it would be more appropriate to assess the performance of the Board as a whole, than assessment on an individual basis. Based on the recommendations of the NC, the Board has established a formal process for assessment of the effectiveness of the Board as a whole.

The NC evaluates the Board's performance as a whole on an annual basis based on performance criteria set out by the Board. The assessment parameters include an evaluation of the Board size and composition of the Board, the Board's independence, Board processes, Board information, Board accountability and standards of conduct of the Directors. The performance measurements ensure that the mix of skills and experience of the Directors continue to meet the needs of the Group.

During FY2022, the NC conducted the assessment by preparing a performance evaluation questionnaire to be completed by each Director, of which are then collated and the findings are analysed and discussed with a view to implementing certain recommendations to further enhance the effectiveness of the Board.

Notwithstanding the foregoing, the performance and contribution of each Director to the Board would be taken into consideration by the NC before putting forward their recommendation for nomination of retiring Directors at the forthcoming AGM of the Company.

Although the individual directors are not formally evaluated, the factors taken into consideration with regards to the re-nomination of Directors for FY2022 are based on their attendance and contributions made at the Board and Board Committees meetings.

The evaluation of effectiveness and performance of each Board Committee as a whole is carried out annually on a self-evaluation basis by the respective members of each Board Committee. The results of the evaluation are reviewed and discussed by each respective Board Committee, and each Board Committee reports the evaluation results to the Board thereafter. The assessment criteria include but are not limited to the composition of the Board Committees and the procedure and accountability of each Board Committee.

The Board, after taking into account of the NC's assessment, is satisfied that the Board and its Board Committees operate effectively and each Director is contributing to the overall effectiveness of the Board during FY2022.

No external facilitator has been engaged by the Company for the purpose of evaluation of the Board and Board Committee during FY2022.

### **REMUNERATION MATTERS**

Procedures for Developing Remuneration Policies

# Principle 6: The Board has a formal and transparent procedure for developing policy on director and executive remuneration and for fixing the remuneration packages of individual directors and key management personnel. No director is involved in deciding his or her own remuneration.

### Provision 6.1

The key roles of the RC are:

- review and recommend to the Board the remuneration packages and terms of employment of the Executive Directors and key management personnel;
- review and recommend to the Board the grant of options or share awards pursuant to long-term incentive schemes which may be set up from time to time;
- carry out its duties in the manner that it deems expedient, subject always to any regulations or restrictions that may be imposed upon the RC by the Board from time to time; and
- ensure that all aspects of remuneration including but not limited to Directors' fees, salaries, allowances, bonuses, share options, share-based incentives and awards, and benefit-in-kind are covered.

### Provision 6.2

The RC comprises two (2) Independent Directors and one (1) Non-Independent Non-Executive Director, the majority of whom, including the Chairman of RC, are considered independent pursuant to the definition of independence of the Code.

The composition of the RC is:

| Mr Liu Yi        | Chairman |
|------------------|----------|
| Mr Tan Kah Ghee  | Member   |
| Ms Goi Lang Ling | Member   |

### Provision 6.3

As part of its review, the RC shall take into consideration:

- the remuneration packages should be comparable within the industry practices and norms and shall include a performance-related element coupled with appropriate and meaningful measures of assessing individual performance;
- the remuneration packages of employee related to Directors and controlling shareholders of the Group are in line with the Group's staff remuneration guidelines and commensurate with their respective job scope and levels of responsibility; and
- Principle 7 of the Code.

Each member of the RC shall abstain from voting on any resolutions and making recommendations and/or participating in any deliberations of the RC in respect of his remuneration package.

The RC aims to be fair and avoid rewarding poor performance and review the Group's obligation in the event of termination of the contract of service for Executive Directors and key management personnel of the Group.

The recommendations of the RC would be submitted to the Board for endorsement.

Each member of the RC shall abstain from reviewing and voting any recommendation or any resolutions in respect of his or her own remuneration package or that of employees related to him or her, or any other matters concerning him or her to be deliberated by the RC, except for providing information and documents specifically requested by the RC to assist it in its deliberations.

### Provision 6.4

The RC has full authority to engage any external professional to advise on matters relating to remunerations as and when the need arises. No individual Director shall be involved in deciding his or her own remuneration. The Company has not engaged any remuneration consultant in respect of the remuneration matters of the Group during FY2022.

### Level and Mix of Remuneration

# Principle 7: The level and structure of remuneration of the Board and key management personnel are appropriate and proportionate to the sustained performance and value creation of the Company, taking into account the strategic objectives of the Company.

The level and structure of remuneration should be appropriate to attract, retain and motivate the Directors needed to run the Company successfully but the company should avoid paying more for this purpose. In setting remuneration packages, the RC takes into consideration prevailing economic situation, pay and employment conditions within the similar industry and in comparable corporations.

### Provisions 7.1 and 7.3

As part of its annual review, the RC ensures that the performance-related elements of remuneration form a significant part of the total remuneration package of Executive Directors and is designed to align the Directors' interests with those of shareholders and link rewards to corporate and individual performance.

The Executive Directors do not receive Directors' fees. The remuneration of the Executive Directors and the key management personnel comprises primarily a basic salary component and a variable component which is inclusive of bonuses and other employee benefits.

The Company does not use contractual provisions to allow the Company to reclaim incentive components of remuneration from Executive Directors and key management personnel in exceptional circumstances of misstatement of financial results or of misconduct resulting in financial loss to the Company. The Executive Directors owe a fiduciary duty to the Company. The Company should be able to avail itself to remedy against the Executive Directors in the event of such breach of fiduciary duties.

### Provision 7.2

The RC also reviews all matters concerning the remuneration of Independent Directors and Non-Executive Director to ensure that the remuneration commensurate with the contribution and responsibilities of the Independent Directors and Non-Executive Director.

The Independent Directors and Non-Executive Director do not have any service contracts. They receive Directors' fees, which takes into account their level of contribution and responsibilities. The payment of Directors' fees are subject to shareholders' approval at the forthcoming AGM of the Company.

#### **Disclosure on Remuneration**

## Principle 8: The Company is transparent on its remuneration policies, level and mix of remuneration, the procedure for setting remuneration, and the relationships between remuneration, performance and value creation.

### Provisions 8.1 and 8.3

The Company's remuneration policy is to reward performance and attract, retain and motivate Directors and key management personnel. The RC will take into account the industry norms, the Group's, performance as well as the contribution and performance of each Director when determining remuneration packages. The RC will review the remuneration of the Directors and key management personnel (including the service contract of the CEO) from time to time.

While the Code recommends that companies fully disclose the amount and breakdown of remuneration for each individual director, the CEO and key management personnel on a named basis, the Board is of the opinion that it is not in the best interest of the Company to disclose the exact details of the Directors' and key management personnel remuneration due to competitiveness in the industry for talent.

As such, the Board has deviated from complying with Provision 8.1 of the Code and has provided a breakdown of the remuneration of the Directors and key management personnel, in percentage terms showing the level and mix, for FY2022 failing in the bands of \$250,000 is set out below:

| Remuneration Band and Name      | Salary | Bonus | Directors' Fees | Allowances and<br>Other Benefits | Total |
|---------------------------------|--------|-------|-----------------|----------------------------------|-------|
| Directors                       | %      | %     | %               | %                                | %     |
| Below S\$250,000                |        |       |                 |                                  |       |
| Mr Liu Yi                       | -      | -     | 100             | _                                | 100   |
| Mr Chen Qiuhai                  | 95     | _     | -               | 5                                | 100   |
| Ms Chen Ying                    | 95     | _     | -               | 5                                | 100   |
| Mr Tan Kah Ghee                 | -      | -     | 100             | _                                | 100   |
| Mr Chang Feng-chang             | _      | -     | 100             | _                                | 100   |
| Ms Goi Lang Ling                | -      | -     | 100             | _                                | 100   |
| Key Management Personnel (1)    |        |       |                 |                                  |       |
| Below S\$250,000                |        |       |                 |                                  |       |
| Mr Zhou Chen <sup>(2)</sup>     | 91     | -     | -               | 9                                | 100   |
| Mr Oh Lip How <sup>(3)</sup>    | 93     | -     | -               | 7                                | 100   |
| Mr Liu Liping                   | 95     | -     | -               | 5                                | 100   |
| Ms Zhang Liwen                  | 93     | _     | -               | 7                                | 100   |
| Ms Zheng Ren Mei <sup>(4)</sup> | 92     | -     | -               | 8                                | 100   |

<sup>(1)</sup> The Group only has three key management personnel who are not Directors or the CEO

<sup>(2)</sup> Resigned on 1 June 2022

<sup>(3)</sup> Appointed on 1 June 2022

(4) Resigned on 30 August 2022

For FY2022, the aggregate total remuneration paid to the key management personnel (who are not the Directors or the CEO) of the Company amounted to approximately RMB1,178,000.

For FY2022, there were no termination, retirement or post-employment benefits granted to the Directors and key management personnel other than the standard contractual notice period termination payment in lieu of service.

The RC has reviewed and approved the remuneration packages of the Directors and key management personnel, having regard to their contributions as well as the financial performance and commercial needs of the Group and has ensured that the Directors and key management personnel are adequately but not excessively remunerated.

The Yamada Green Resources Employee Share Option (the "Scheme") and the Yamada Green Employee Share Plan (the "Plan") were adopted on 29 April 2011 and had lapsed on 28 April 2021. There were no share options granted under the Scheme and the Plan. As the Scheme had been discontinued, no further share options may be offered by the Company.

### Provision 8.2

There is no employee of the Group (excluding the CEO) who is a substantial shareholder of the Company, or an immediate family member of any Director, the CEO or substantial shareholders of the Company, and whose remuneration exceeded S\$100,000 during FY2022.

### ACCOUNTABILITY AND AUDIT

**Risk Management and Internal Controls** 

# Principle 9: The Board is responsible for governance of risk and ensure that Management maintains a sound system of risk management and internal controls to safeguard the interests of the company and its shareholders.

### Provision 9.1

The Company has complied with Singapore Exchange (SGX) Listing Rule 719(3): Issuer to establish and maintain on an ongoing basis, an effective internal audit function (IAF) that is adequately resourced and independent of the activities it audits.

The Board ensures that the Management maintains a sound system of internal controls and effective risk management policies to safeguard the shareholders' investment and the Group's assets and in this regard, the Board is assisted by the AC and the management which conducts the reviews. At this stage, the Board is of the view that a separate board risk committee need not be established as the Board is currently responsible for the implementation of the Company's risk management framework and policies and the current arrangement is effective for the time being.

The Management reviews regularly the Group's business and operational activities to identify areas of significant business risks as well as appropriate measures to control and mitigate these risks within the Group's policies and strategies. In addition, both the external auditors and the internal auditors of the Group carry out, during the course of their statutory audit, the review of existence adequacy and effectiveness of the Group's material internal controls, including company level, financial, operational, compliance and information technology controls. Material non-compliance and internal control weaknesses are reported to the AC together with their recommendation for improvements of the Group's internal controls. The Management will follow up and implement the recommendations suggested by the external auditors and internal auditors of the Group so as to strengthen the Group's risk management procedures.

### Provision 9.2

Beside the review by the external auditors in the course of their audit, The Company has engaged the services of an independent accounting and auditing firm, Crowe Horwath First Trust Risk Advisory Pte Ltd, a member of Crowe Global, a top-10 international accounting network, as its outsourced professional internal auditors ("IA") to review on a regular basis and in accordance with the Standards for the Professional Practice of Internal Auditing laid down by the International Professional Practices Framework and the top 10 Core Principles issued by the Institute of Internal Auditors, the internal controls of the Group addressing financial, operational, compliance and information technology controls, and the Group's risk management system. Subsequent to the review, the IA will report its findings directly to the AC and will propose recommendations to enhance the Group's internal controls or risk management system and to resolve any instances of inadequate internal control processes. The external auditors will also report any material non-compliance or weaknesses in internal controls to the AC. The Management is responsible for the implementation of the various recommendations and will report the progress of implementation to the AC. No material high risk findings were noted in the external auditors and the IA report for FY2022 have been addressed by Management.

In compliance with Rule 1207(10C) of the Listing Manual of the SGX-ST, the Board with the concurrence of the AC, is of the opinion that the outsourced internal audit team was independent, and the internal controls and risk management systems of the Group are adequate and effective in addressing financial, operational, compliance and information technology risks and ensuring assets of the Group are safeguarded as at 30 June 2022.

The Board and the AC have received assurance from the CEO, the Executive Director, the Chief Financial Officer respectively that: (a) the financial records of the Group have been properly maintained and the financial statements give a true and fair view of the Group's business operations and finances; and (b) the Group's internal control system and risk management system is in place and effective in addressing the material risks identified by the Group in its current business environment including material financial, operational, compliance and information technology risks.

In addition, the Board and the AC had reviewed the adequacy and the effectiveness of the Group's system of internal controls and risk management system in light of key business and financial risks affecting the operations.

The system of internal control provides reasonable, but not absolute, assurance that the Group will not be adversely affected by any event that could be reasonably foreseen as it strives to achieve its business objectives.

The Board and AC also notes that all internal control system and risk managements system contain inherent limitations and no system of internal controls or risk management system could provide absolute assurance against the occurrence of material errors, poor judgement in decision making, human error, losses, fraud or other irregularities.

The Board and the AC will continue its risk assessment process, which is an on-going process, with a view to improving the Company's internal control system.

Information in relation to the risks arising from the Group's financial operations is disclosed in the notes to the accompanying audited financial statements on pages 110 to 117.

#### Audit Committee

### Principle 10: The Board has an Audit Committee which discharges its duties objectively.

#### Provision 10.1

The AC duties is to perform the following functions:

- review the financial and operating results and accounting policies;
- review the effectiveness and adequacy of internal accounting and financial control procedures;
# Statement of Corporate Governance

- review the audit plans of the internal auditors and external auditors and evaluates their overall effectiveness through regular meetings with each group of internal auditors and external auditors;
- evaluate the adequacy and effectiveness of the risk management system and internal control systems of the Group, including financial, operational, compliance and information technology controls, by reviewing written reports from the internal auditors and external auditors, and the Management's responses and actions to correct any deficiencies;
- review the quarterly and annual financial statements and results announcements and the external auditor's
  report before submission to the Board for approval, focusing in particular on changes in accounting policies
  and practices, major risk areas, significant adjustments resulting from the audit, compliance with accounting
  standards and compliance with the Listing Manual of the SGX-ST and any other relevant statutory or
  regulatory requirements;
- ensure co-ordination between the external auditors and the Management, and review the co-operation given by the Company's officers to the external auditors and discuss problems and concerns, if any, arising from the interim and final audits, and any other matters which the auditors may wish to discuss (without the presence of the Management, where necessary);
- review and discuss with the external auditors and internal auditors any suspected fraud or irregularity, or suspected infringement of any relevant laws, rules or regulations, which has or is likely to have a material impact on the Group's operating results or financial position, and the Management's response;
- review and evaluate the independence and performance of the external auditors and to consider their appointment, remuneration and re-appointment;
- review interested person transactions to ensure that they are on normal commercial terms and will not be prejudicial to the interests of the Company or its minority shareholders; review potential conflicts of interest;
- review the key financial risk areas, with a view to providing independent oversight on the Group's financial reporting, the outcome of such review to be disclosed in the annual reports or if the findings are material, immediately announced via SGXNet;
- undertake such other reviews and projects as may be requested by the Board and report to the Board its findings from time to time on matters arising and requiring the attention of the AC;
- review arrangements by which our staff may, in confidence, raise concerns about possible improprieties in matters of financial reporting or other matters, and ensuring that arrangements are in place for the independent investigations of such matter and for appropriate follow-up; and
- generally undertake such other functions and duties as may be required by the legislation, regulations or the Listing Manual of the SGX-ST, or by such amendments as may be made thereto from time to time.

The AC also monitors proposed changes in accounting policies, reviews internal audit functions and discusses the accounting implications of major transactions. In addition, the AC advises the Board regarding the adequacy and the effectiveness of the Group's internal controls and risk management system and the contents and presentation of reports.

The AC has full access to and co-operation of the Management and external auditors and internal auditors. The AC also has the discretion to invite any Director and key management personnel to attend AC meetings. The AC has adequate resources to enable it to discharge its responsibilities properly. The internal auditors and external auditors have unrestricted access to the AC. Both the external auditors and internal auditors report directly to the AC in respect of their findings and recommendations for improvements within the Group.

The AC is kept abreast with changes to accounting standards and issues which have a direct impact on financial statements through attendance at seminars and/or briefings delivered by the Management or external auditors.

# Statement of Corporate Governance

The external auditors, during their course of external audit, will evaluate the effectiveness and adequacy of the Group's internal controls and report to the AC, together with their recommendations for improvements on material weakness and non-compliance of the Group's internal controls.

The breakdown of fees paid in total for audit and non-audit fees services for FY2022 is disclosed in the notes to the accompanying audited financial statements on page 101.

The AC, having reviewed the scope and value of non-audit services provided by the external auditors, which comprise due diligence services, is satisfied that the nature and extent of such services will not prejudice and affect the independence and objectivity of the external auditors of the Company, Messrs Foo Kon Tan LLP.

The AC will undertake a review of the scope of services provided by the external auditors, the independence and the objectivity of the external auditors on annual basis. Messrs Foo Kon Tan LLP, the external auditors of the Company, has confirmed that they are a Public Accounting Firm registered with ACRA and provided confirmation of their independence to the AC. The AC had assessed the external auditors based on factors such as performance, adequacy of resources and experience of their audit engagement partner and auditing team assigned to the Group, the size and complexity of the Group's audit. Accordingly, the AC is satisfied that Rule 712 of the Listing Manual of the SGX-ST is complied with and has recommended to the Board the nomination of Messrs Foo Kon Tan LLP for re-appointment as auditors at the forthcoming AGM of the Company.

The Company has complied with Listing Rule 715 as the Company and its subsidiaries are audited by Foo Kon Tan LLP (the "Group Auditors") for consolidation purposes. Group Auditors as auditors of the Company is responsible for the performance of the audit of the Group and for issuing an auditor's report for the Group that is appropriate in the circumstances. The auditing standards do not allow the Group Auditors in its auditor's report to refer to a component auditor (or the auditors of the subsidiaries of the Group) unless required by law or regulations.

In July 2010, the Singapore Exchange Limited and Accounting and Corporate Regulatory Authority had launched the "Guidance to Audit Committees on Evaluation of Quality of Work Performed by External Auditors" which aims to facilitate the AC in evaluating the external auditors. Accordingly, the AC had evaluated the performance of the external auditors based on the key indicators of audit quality set out in the guidance.

In line with the recommendation by ACRA, Monetary Authority of Singapore and the SGX-ST that the AC can help to improve transparency and enhance the quality of corporate reporting by providing a commentary on key audit matters ("**KAM**"), the AC together with the Management had considered the KAM presented by the external auditors. The AC reviewed the KAM and concurred and agreed with the external auditors and Management on their assessment, judgements and estimates on the KAM reported by the external auditors.

The AC had reviewed, approved and implemented a Whistle Blowing Policy which provides well-defined and accessible channels in the Group through which employees of the Group and external parties may, in confidence, raise concerns about wrongdoing, malpractice, possible irregularity, or fraudulent activity within the Group. offer reassurance that they will be protected from reprisals or victimisation for whistle blowing in good faith and without malice.

All complaints would be independently investigated under the supervision and monitoring by the AC with appropriate follow-up of such matters as determined by the AC which shall report to the Board.

Under the Company's whistle-blowing policy, the Company will take all necessary measures to ensure that the whistle-blower's identity will be kept confidential to the extent that it is lawful. Appropriate action will be taken to protect whistle-blower from any detriment or retaliation including harassment, victimization or unwarranted disciplinary actions. The Company will take all necessary steps to ensure that the whistle-blower will be protected even if the report proves to be unfounded, provided the report was made in good faith.

The Board, acting upon the recommendations of the Audit Committee, has the responsibility for ensuring the maintenance, regular review and updating of the policy. Revisions, amendments and alterations to this Policy can only be implemented upon approval by the Board with the recommendations of the Audit Committee and must be notified in writing to the employees when they occur.

Details of the policy and arrangements have been made available to the employees. The AC reported that there was no report received through the whistle-blowing mechanism during FY2022.

# Statement of Corporate Governance

The AC had reviewed the Company's key financial risk areas and noted that apart from the exchange rate differences, the Group has not entered into any financial contracts which will give rise to financial risks.

Each member of the AC shall abstain from reviewing and voting any recommendation or any resolutions in relation to matters concerning him or her to be deliberated by the AC, if any, except for providing information and documents specifically requested by the AC to assist it in its deliberations.

The AC has explicit authority to investigate any matter within its terms of reference. The AC has, within its terms of reference, the authority to obtain independent professional advice at the Company's expense as and when the need arises in furtherance of their duties and responsibilities.

### Provision 10.2

The AC comprises two (2) Independent Directors and one (1) Non-Independent Non-Executive Director, the majority of whom, including the Chairman of AC, are considered independent pursuant to the definition of independence of the Code.

The composition of the AC is:

| Mr Tan Kah Ghee     | Chairman |
|---------------------|----------|
| Mr Chang Feng-chang | Member   |
| Mr Liu Yi           | Member   |

The Board considers that the members of the AC are appropriately qualified to fulfill their responsibilities as the members bring with them invaluable managerial and professional expertise in the financial, legal and industry domain.

### Provision 10.3

None of the AC members is a former partner or director of the Company's existing auditing firm or auditing corporation within a period of two years commencing on the date of his/her ceasing to be partner of the auditing firm or a director of the auditing corporation; and in any case, a person who has any financial interest in the auditing firm or auditing corporation.

### Provision 10.4

The AC will approve the appointment, removal, evaluation and compensation of the outsourced internal auditors. The Company has outsourced its internal audit functions of the Group to Crowe Horwath First Trust Risk Advisory Pte. Ltd., to perform the review and the test of controls of the Group's processes and procedures. The internal auditors reports directly to the AC on internal audit matters.

The internal auditors are responsible for evaluating reliability, adequacy and effectiveness of the internal controls and risk management processes of the Group, assisting the AC in the review of interested person transactions (if any) and ensuring that the internal controls of the Group are adequate for proper recording of transactions and safeguarding the assets of the Group. The internal auditors will also carry out major internal control checks and compliance tests as instructed by the AC. The internal auditors has unfettered access to have the company's documents, records, properties and personnel, including the AC, and has appropriate standing within the company.

The AC will review the internal auditors' reports and ensure that there are adequate and effective internal controls within the Group. The AC, on an annual basis, will assess adequacy and effectiveness of the internal audit function by examining the scope of the internal audit work, the qualification and independence of internal auditors, the internal auditors' reports and ensure that the internal auditors possessing relevant qualifications and experience to adequately perform its functions.

The AC will ensure that the internal auditors meet or exceed the standards set by recognised professional bodies including the Standards for the Professional Practice of Internal Auditing set by the Institute of Internal Auditors. The AC is satisfied that the outsourced internal audit function is independent, adequately resourced, effective and has the appropriate standing within the Group.

# Statement of Corporate Governance

#### Provision 10.5

The AC meets with the Group's external auditors and internal auditors, without the presence of the Management at least annually.

### SHAREHOLDER RIGHTS AND RESPONSIBILITIES

#### Shareholder Rights and Conduct of General Meetings

# Principle 11: The company treats all shareholders fairly and equitably in order to enable them to exercise shareholders' rights and have the opportunity to communicate their views on matters affecting the company. The company gives shareholders a balanced and understandable assessment of its performance, position and prospects.

The Company does not practise selective disclosure. In line with the continuous obligations of the Company under the SGX-ST Listing Manual and the Companies Act, Chapter 50, the Board's policy is that all shareholders should equally and on a timely basis be informed of all major developments that impact the Group via SGXNet.

#### Provision11.1

The shareholders are encouraged to attend the Company's general meetings to ensure a high level of accountability and to stay informed of the Group's strategies and growth plans. Notice of the general meeting is dispatched to shareholders, together with explanatory notes or a circular on items of special businesses (if necessary), at least 14 clear calendar days before the meeting. The Company welcomes the views of the shareholders on matters concerning the Group and encourages shareholders' participation at general meetings.

Shareholders are informed of general meetings through the announcement released to the SGXNet and notices contained in the Annual Report or circulars sent to all shareholders. These notices are also advertised in a national newspaper. All shareholders are entitled to attend the general meetings and are provided the opportunity to participate in the general meetings.

In accordance with the Constitution of the Company, a shareholder may appoint not more than two (2) proxies to attend and vote in his or her stead at a general meeting. All shareholders are allowed to vote in person or by proxy. Central Provident Fund ("**CPF**") investors may attend general meetings as observers provided they have registered to do so with CPF Approved Nominees within the time frame specified. The Company's Constitution does not include the nominee or custodial services to appoint more than two proxies. The Company currently does not provide for voting in absentia.

On 3 January 2016, the legislation was amended, among other things, to allow certain members, defined as "Relevant Intermediary" to attend and participate in general meetings without being constrained by the two-proxy requirement. Relevant intermediary includes corporations holding licenses in providing nominee and custodial services and CPF Board which purchase shares on behalf of the CPF investors.

#### Provision 11.2

Each item of special business appeared on the notice of the general meeting is accompanied, where appropriate, by an explanation for the proposed resolution. Separate resolutions on each distinctive issue are proposed at general meetings for shareholders' approval.

#### Provision 11.3

The Chairman of the AC, NC, and RC of the Company are usually available at general meetings to address questions from the shareholders. All Directors will endeavour to be present at the Company's general meetings of Shareholders to address Shareholders' queries. The external auditors of the Company will also be present to address any relevant queries in relation to the conduct of audit and auditors' report by the shareholders during general meetings.

# Statement of Corporate Governance

#### Provision 11.4

The Company has not amended its Constitution to provide for absentia voting methods. Voting in absentia and by electronic mail may only be possible following careful study to ensure that integrity of the information and authentication of shareholders' identities through the web are not compromised.

#### Provision 11.5

The Company Secretary prepares minutes of general meetings relating to the agenda of the meetings, and makes these minutes, subsequently approved by the Board, available to shareholders during office hours at its registered office. Minutes of general meetings shall only include substantial and relevant comments or queries from shareholders relating to the agenda of the meeting and responses from the Board, the Management, the external auditors and other relevant professionals.

The Company does not publish minutes of general meetings of shareholders on its corporate website as contemplated by the Code. There are potential adverse implications, including commercial and legal implications, for the Company if the minutes of general meetings are published to the public at large (outside the confines of a shareholders' meeting). The Company is of the view that its position is consistent with the intent of Principle 11 as shareholders have a right to attend general meetings either in person or by proxy, where they may exercise their right to speak and vote and have the opportunity to communicate their views on various matters affecting the Company. Further, shareholders, including those who did not attend the relevant general meeting, have a statutory right to be furnished copies of minutes of general meetings in accordance with Section 189 of the Companies Act. The Company is therefore of the view that, consistent with the intent of Principle 11, as between themselves, shareholders are treated fairly and equitably by the Company.

For greater transparency, the Company has instituted poll voting and all resolutions are put to vote by poll at its AGMs. Announcement of the detailed results of the number of votes cast for and against each resolution and the respective percentages will also be made on the same day.

#### Provision 11.6

The Company currently does not have any formal fixed dividend policy. The Company may declare a final dividend for shareholders' approval in a general meeting, but no dividend or distribution shall be declared in excess of the amount recommended by the Directors. The Directors may also from time to time declare a dividend or other distribution. The declaration and payment of dividends will be determined at the sole discretion of the Directors, and will depend upon the Group's operating results, financial conditions, other cash requirements including capital expenditures, the terms of the borrowing arrangements (if any), and other factors deemed relevant by the Directors. No dividend has been declared and recommended for FY2022 in view of the current uncertain economic climate and the need to conserve cash for working capital requirement.

### **Engagement with Shareholders**

Principle 12: The company communicates regularly with its shareholders and facilitates the participation of shareholders during general meetings and other dialogues to allow shareholders to communicate their views on various matters affecting the company.

#### Provision 12.1

The Company believes that a high standard of disclosure is the key to raise the level of corporate governance and the level of shareholders' confidence towards the Group. The quarterly financial statements, full-year financial statements and news releases are published via SGXNet. The major development of the Group's activities is also disseminated via SGXNet.

The Company does not practice selective disclosure. Price-sensitive information is publicly released and financial statements and annual reports or circulars are announced or issued within the mandatory period.

The annual reports or circulars will be disseminated to every shareholder of the Company prior to the general meeting. The notice of the general meeting is advertised in a major newspaper and released via SGXNet.

# Statement of Corporate Governance

The essential information of the Group is available on the Company's website at <u>http://www.yamada-green.com</u> pursuant to which shareholders could access to, inter alia, corporate announcements, press releases and the latest financial statements disclosed by the Company via SGXNet.

### Provisions 12.2 and 12.3

Presently, the Company does not have an investor policy or protocol in place nor a dedicated investor relations team. However, shareholders may contact the Company with questions or provide feedback to the Company's registered address at 7 Temasek Boulevard #32-01 Suntec Tower One Singapore 038987 and the Company may respond to such questions. The Company will assess the need to establish an investor policy or protocol or investor relations team as and when it deems necessary.

### MANAGEMENT STAKEHOLDERS RELATIONSHIPS

### **Engagement with Stakeholders**

# Principle 13: The Board adopts an inclusive approach by considering and balancing the needs and interests of material stakeholders, as part of its overall responsibility to ensure that the best interests of the company are served.

### Provisions 13.1 and 13.2

The Company recognised the vitality on stakeholders engagement for the Company's long term sustainability. The Company has arrangements in place to identify and engage with its material stakeholder groups and to manage its relationships with such groups. The Company engages with key stakeholders to determine the issues that are most relevant to them and the Group and to align the Company's sustainable approach with their expectations.

The Company has identified five stakeholders' groups, namely, the employees, customers, shareholders and investors, government and regulators, and suppliers and business partners. The Company's approach to the engagement with key stakeholders and rationale were disclosed in the Company's Sustainability Report for FY2022, where the Company would continue to monitor and improve to ensure the best interest of the Company.

For more details on the Group's efforts on sustainability, please refer to our Sustainability Report 2022, which will be published separately by 31 Oct 2022 which be accessed from the Singapore Exchange website at www.sgx. com.

#### Provision 13.3

The Company maintains a current corporate website to communicate and engage with stakeholders. The Company's website can be accessed at <u>http://www.yamada-green.com</u>.

# Statement of Corporate Governance

### **DEALINGS IN SECURITIES**

The Group has adopted its own Internal Compliance Code on Dealing in Securities by setting out regulations with regard to dealings in the Company's securities by its Directors and officers, that is modelled, with some modifications, pursuant to Rule 1207(19) of the Listing Manual of the SGX-ST. The Group's Internal Compliance Code on Dealing in Securities provides guidance for Directors and officers on their dealings in the Company's securities.

The Group's Internal Compliance Code on dealing in securities prohibits the Directors and officers from dealing in the Company's securities during specific period, pursuant to which, they are advised not to deal in the Company's securities during the period commencing two (2) weeks before the announcement of the Company's financial statements for each of the first three quarters of its financial year and one (1) month before the announcement of the Company's financial statements and ending on the release date of the announcement of the Company's financial statements on the SGX-ST.

In addition, the Company, Directors, and officers are expected to observe insider trading laws at all times including when they are in possession of unpublished price-sensitive information of the Group during the permitted trading period. They are also discouraged from dealing in the Company's shares on short term consideration.

### INTERESTED PERSON TRANSACTIONS

The Company does not have a general mandate from shareholders for interested person transactions. Nevertheless, the Company has established internal control procedures to ensure any transaction entered into with interested persons are properly reviewed and approved by the AC with a view to ensuring transactions conducted at arm's length basis, on normal commercial terms and will not be prejudicial to the interests of the Company and its minority shareholders.

There were no interested person transactions entered into between the Group and any of its interested persons defined under Chapter 9 of the Listing Manual of the SGX-ST for FY2022.

## MATERIAL CONTRACTS

Save for those material contracts disclosed in the financial statements and on announcements via SGXNet, there were no any other material contracts entered into by the Company or any of its subsidiaries, involving the interests of the CEO, Director or controlling shareholder of the Company during FY2022.

# Directors' Statement

The directors are pleased to submit this annual report to the members of the Company together with the audited financial statements for the financial year ended 30 June 2022.

In the opinion of the directors,

- (a) the accompanying financial statements of the Company and of the Group are drawn up so as to give a true and fair view of the financial position of the Company and of the Group as at 30 June 2022 and the financial performance, changes in equity and cash flows of the Group for the year ended on that date in accordance with the provisions of the Singapore Companies Act 1967 (the "Act") and Singapore Financial Reporting Standards (International); and
- (b) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

The Board of Directors has, on the date of this statement, authorised these financial statements for issue.

### **Directors**

The directors of the Company in office at the date of this statement are as follows:

Chang Feng-chang (Non-Executive Director) Chen Qiuhai (Executive Director and Chief Executive Officer) Chen Ying (Executive Director) Goi Lang Ling (Non-Executive Director) Liu Yi (Independent Non-Executive Chairman) Tan Kah Ghee (Lead Independent Director)

# Arrangements to enable directors to acquire benefits by means of the acquisition of shares and debentures

Neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose objects are, or one of whose object is, to enable the directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

### **Directors' interests**

According to the Register of directors' shareholdings kept by the Company under Section 164 of the Act, particulars of interests of the directors who held office at the end of the financial year had no interests in the shares or debentures of the Company and its related corporations, except as set out below:

|                                | Number of ordinary shares |                          |  |            |
|--------------------------------|---------------------------|--------------------------|--|------------|
|                                | •                         | egistered in of director | Holdings in which director is deemed to have an interest |            |
| The Company -                  | As at                     | As at                    | As at  | As at      |
| Yamada Green Resources Limited | 1.7.2021                  | 30.6.2022                | 1.7.2021   | 30.6.2022  |
| Chen Qiuhai                    | -                         | -                        | 62,931,015   | 62,931,015 |
| Chang Feng-chang               | _                         | -                        | 270,000  | 270,000    |

By virtue of the provisions of Section 7 of the Act, Chen Qiuhai is deemed to have interests in all of the subsidiaries of the Company at the beginning and at the end of the financial year.

There are no changes to the above shareholdings as at 21 July 2022.

# Directors' Statement

### Share options

The Yamada Green Resources Employee Share Option (the "Scheme") and the Yamada Green Employee Share Plan (the "Plan") were adopted on 29 April 2011 and had lapsed on 28 April 2021. There were no share options granted under the Scheme and the Plan. As the Scheme had been discontinued, no further share options may be offered by the Company.

No options were granted during the financial year to take up unissued shares of the Company or any subsidiaries.

No shares were issued during the financial year to which this report relates by virtue of the exercise of the options to take up unissued shares of the Company or any subsidiaries.

There were no unissued shares of the Company under option at the end of the financial year.

### Audit committee

The Audit Committee at the end of the financial year comprises the following members:

Tan Kah Ghee (Chairman) Chang Feng-chang Liu Yi

All members of the Audit Committee are non-executive directors.

The Audit Committee performs the functions set out in Section 201B(5) of the Act, the SGX Listing Manual and the Code of Corporate Governance. In performing those functions, the committee reviewed the following:

- (i) overall scope of the external audit and the assistance given by the Company's officers to the auditors. It met with the Company's external auditor to discuss the results of their respective examinations;
- (ii) the audit plan of the Company's independent auditor for the statutory audit;
- (iii) the statement of financial position of the Company and the consolidated financial statements of the Group for the financial year ended 30 June 2022 as well as the independent auditor's report thereon;
- (iv) met with the external auditor, other committees and management in separate executive sessions to discuss any matters that these groups believe should be discussed privately with the Audit Committee;
- (v) reviewed legal and regulatory matters that may have a material impact on the financial statements, related compliance policies and programmes and any reports received from regulators;
- (vi) reviewed the cost effectiveness and the independence and objectivity of the external auditor;
- (vii) reviewed the nature and extent of non-audit services provided by the external auditor;
- (viii) recommended to the Board of Directors the external auditor to be nominated, approved the compensation of the external auditor and reviewed the scope and results of the audit;
- (ix) reported actions and minutes of the Audit Committee to the Board of Directors with such recommendations as the Audit Committee considered appropriate; and
- (x) interested person transactions (as defined in Chapter 9 of the Listing Manual of the Singapore Exchange).

The Audit Committee has full access to management and is given the resources required for it to discharge its functions. It has full authority and the discretion to invite any director or executive officer to attend its meetings. The Audit Committee also recommends the appointment of the external auditor and reviews the level of audit and non-audit fees.

### Annual Report 2022

# Directors' Statement

### Audit committee (Cont'd)

The Audit Committee is satisfied with the independence and objectivity of the external auditor and has recommended to the Board of Directors that the auditor, Messrs Foo Kon Tan LLP, be nominated for re-appointment as auditor at the forthcoming Annual General Meeting of the Company.

Full details regarding the Audit Committee are provided in the "Statement of Corporate Governance" section of the annual report.

In appointing our auditors for the Company and its subsidiaries, the directors have complied with Rules 712 and 715 of the SGX Listing Manual.

### Independent auditor

The independent auditor, Foo Kon Tan LLP, Public Accountants and Chartered Accountants, has expressed its willingness to accept re-appointment.

### Other information required by the SGX-ST

### Material information

Apart from the Service Agreement between a director and the Company, there is no material contract to which the Company or any of its subsidiaries, is a party which involve directors' interests subsisted or have been entered into during the financial year ended 30 June 2022.

### Interested person transactions

There was no interested person transaction as defined in Chapter 9 of the SGX-ST Listing Manual conducted during the financial year except as disclosed under "Interested Person Transactions" in the "Statement of Corporate Governance" section of the annual report and in Note 25 to the accompanying financial statements.

On behalf of the Directors

CHEN QIUHAI

CHANG FENG-CHANG

Dated: 3 October 2022

# Independent Auditor's Report

To the Members of Yamada Green Resources Limited

## Report on the Audit of the Financial Statements

### Opinion

We have audited the financial statements of Yamada Green Resources Limited (the "Company") and its subsidiaries (the "Group"), which comprise the consolidated statement of financial position of the Group and the statement of financial position of the Company as at 30 June 2022, and the consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows of the Group for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements of the Group and the statement of financial position of the Company are properly drawn up in accordance with the provisions of the Singapore Companies Act 1967 (the "Act") and Singapore Financial Reporting Standards (International) ("SFRS(I)") so as to give a true and fair view of the consolidated financial position of the Group and the financial position of the Company as at 30 June 2022 and of the consolidated financial performance, consolidated changes in equity and consolidated cash flows of the Group for the year ended on that date.

### **Basis for Opinion**

We conducted our audit in accordance with Singapore Standards on Auditing ("SSA"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Group in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, we do not provide a separate opinion on these matters.

| Key Audit Matter | Valuation of investment properties and right-of-use assets measured at fair value (refer to Notes 2(d), 4 and 6 to the financial statements)  |
|------------------|---|
|                  | The Group's investment properties of RMB 235,236,000 (2021 - RMB 240,767,000) and right-of-use assets of RMB 44,007,000 (2021 - RMB 35,793,000) represented 83% (2021 - 82%) of the Group's total assets as at the reporting date.  |
|                  | The investment properties are measured at fair value and in the case of right-of-use assets consisting of leasehold buildings and land use rights, they are revalued.   |
|                  | The valuations has been carried out by independent valuers, Colliers International Consultancy & Valuation (Singapore) Pte. Ltd. and Savills Valuation and Professional Services Limited (collectively, the "Independent Valuers").   |
|                  | Considering the implications of higher levels of estimation uncertainty and judgement required due to the changes in market and economic conditions arising from the prolonged effects of COVID-19 pandemic and the significant judgements and assumptions made by management, we have identified the valuation of the investment properties and right-of-use assets as a Key Audit Matter. |

# Independent Auditor's Report

To the Members of Yamada Green Resources Limited

### Key Audit Matters (Cont'd)

| How the Key                                   | Our a | udit procedures included, among others:  |
|---|-------|--|
| Audit Matter was<br>addressed in our<br>audit | a)    | Assessed the competency, capability and objectivity of the Independent Valuers. We also considered any terms of the engagement of the Independent Valuers with the Group for any matters that might have affected their objectivity or limited the scope of their work;  |
|   | b)    | Engaged our auditor expert to review the valuation methodologies used by the<br>Independent Valuers appointed by the management, amongst others making<br>comparison of the valuation against those applied by other valuers for similar<br>property type. We held discussions with the Independent Valuers and the auditor<br>expert and challenged the key assumptions taking into consideration of the possible<br>implications brought about by COVID-19 pandemic such as by adjusting the rental<br>rate and vacancy rate and other relevant factors; |
|   | C)    | Reviewed the procedures and conclusion of the auditor expert in assessing the appropriateness of the valuation methodologies and reasonableness of estimates used by the management's expert;  |
|   | d)    | Performed sensitivity analysis over the assumptions, estimates and its measurement against source data and appropriate external sources, where appropriate;  |
|   | e)    | Evaluated the competency, capability and objectivity of the auditor expert; and  |
|   | f)    | Considered the adequacy of the disclosures in the financial statements, in describing the inherent degree of subjectivity and key assumptions in deriving the estimates.   |

### **Other Information**

Management is responsible for the other information. The other information comprises all the sections of the annual report but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## **Responsibilities of Management and Directors for the Financial Statements**

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act and SFRS(I), and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The directors' responsibilities include overseeing the Group's financial reporting process.

# Independent Auditor's Report

To the Members of Yamada Green Resources Limited

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSA will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSA, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud
  or error, design and perform audit procedures responsive to those risks, and obtain audit evidence
  that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material
  misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion,
  forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

### Annual Report 2022

# Independent Auditor's Report

To the Members of Yamada Green Resources Limited

## **Report on Other Legal and Regulatory Requirements**

In our opinion, the accounting and other records required by the Act to be kept by the Company have been properly kept in accordance with the provisions of the Act.

The engagement partner on the audit resulting in this independent auditor's report is Yeo Boon Chye.

Foo Kon Tan LLP Public Accountants and Chartered Accountants

Singapore, 3 October 2022

# Statements of Financial Position

As at 30 June 2022

|   |       | The Co   | mpany    |           | The Group   |             |
|---|-------|----------|----------|-----------|-------------|-------------|
|   |       | 30 June  | 30 June  | 30 June   | 30 June     | 1 July      |
|   |       | 2022     | 2021     | 2022      | 2021        | 2020        |
|   | Note  | RMB'000  | RMB'000  | RMB'000   | RMB'000     | RMB'000     |
|   |       |          |          |           | (restated)* | (restated)* |
| ASSETS  |       |          |          |           |             |             |
| Non-Current Assets                                    |       |          |          |           |             |             |
| Property, plant and equipment                         | 4     | -        | -        | 58,841    | 43,308      | 49,277      |
| Intangible assets                                     | 5     | -        | _        | 31        | 55          | 80          |
| Investment properties                                 | 6     | 7,685    | 7,685    | 235,236   | 240,767     | 230,916     |
| Investments in subsidiaries                           | 7     | 147,780  | 153,757  | -         | -           |             |
|   |       | 155,465  | 161,442  | 294,108   | 284,130     | 280,273     |
| Current Assets  |       |          |          |           |             |             |
| Inventories   | 8     | _        | _        | 15,712    | 15,933      | 20,754      |
| Trade and other receivables                           | 9     | 171,415  | 171,507  | 9,401     | 9,280       | 8,925       |
| Prepayments   | 10    | 61       | 83       | 61        | 86          | 1,928       |
| Cash and bank balances                                | 11    | 161      | 1,370    | 17,788    | 29,121      | 22,364      |
|   |       | 171,637  | 172,960  | 42,962    | 54,420      | 53,971      |
| Associates classified as held for                     | 10    |          |          |           |             |             |
| sale  | 12    |          | -        | -         | -           | 30,080      |
| Total assets  |       | 327,102  | 334,402  | 337,070   | 338,550     | 364,324     |
| EQUITY  |       |          |          |           |             |             |
| Capital and Reserves                                  |       |          |          |           |             |             |
| Share capital   | 13    | 322,210  | 322,210  | 322,210   | 322,210     | 322,210     |
| Share-based payment reserve                           | 14(a) | 2,016    | 2,016    | 2,016     | 2,016       | 2,016       |
| Statutory reserve                                     | 14(b) | -        | _        | 72,449    | 72,449      | 72,449      |
| Revaluation reserve                                   | 14(c) | -        | _        | 43,782    | 42,805      | 41,740      |
| Other reserve   | 14(d) | -        | _        | 29,349    | 29,349      | 29,349      |
| Accumulated losses                                    |       | (42,166) | (31,915) | (185,768) | (188,356)   | (168,068)   |
| Total equity attributable to<br>owners of the Company |       | 282,060  | 292,311  | 284,038   | 280,473     | 299,696     |
|   |       | ,        | _0_,0    |           | 200, 0      | _00,000     |
| LIABILITIES   |       |          |          |           |             |             |
| Non-Current Liabilities                               |       |          |          |           |             |             |
| Bank borrowings                                       | 15    | 3,674    | 4,002    | 3,674     | 4,002       | 4,673       |
| Deferred tax liabilities                              | 16    | -        | _        | 31,317    | 33,973      | 39,214      |
|   |       | 3,674    | 4,002    | 34,991    | 37,975      | 43,887      |
| Current Liabilities                                   |       |          |          |           |             |             |
| Trade and other payables                              | 17    | 41,041   | 37,689   | 17,714    | 17,702      | 18,347      |
| Bank borrowings                                       | 15    | 327      | 400      | 327       | 2,400       | 2,394       |
|   |       | 41,368   | 38,089   | 18,041    | 20,102      | 20,741      |
| Total liabilities                                     |       | 45,042   | 42,091   | 53,032    | 58,077      | 64,628      |
| Total equity and liabilities                          |       | 327,102  | 334,402  | 337,070   | 338,550     | 364,324     |
|   |       |          | ,        |           | ,           |             |

\* Refer to Note 31

The annexed notes form an integral part of and should be read in conjunction with these financial statements.

50

# Consolidated Statement of Profit or Loss and Other Comprehensive Income

For the financial year ended 30 June 2022

|  |       | Year ended<br>30 June<br>2022 | Year ended<br>30 June<br>2021 |
|--|-------|-------------------------------|-------------------------------|
| The Group  | Note  | RMB'000                       | RMB'000                       |
| Revenue  | 18    | 56,470                        | 61,170                        |
| Cost of sales  |       | (50,634)                      | (53,083)                      |
| Gross profit   |       | 5,836                         | 8,087                         |
| Revenue from rental income from investment properties  | 19    | 9,124                         | 7,936                         |
| Other operating income   | 20    | 1,266                         | 5,395                         |
| Selling and distribution expenses  | 21(a) | (1,812)                       | (1,906)                       |
| Administrative expenses  | 21(b) | (12,907)                      | (15,439)                      |
| Other operating expenses   | 21(c) | (1,155)                       | (29,220)                      |
| Finance costs  | 21(d) | (122)                         | (195)                         |
| Profit/(loss) before taxation  | 22    | 230                           | (25,342)                      |
| Taxation   | 23    | 2,358                         | 5,054                         |
| Net profit/(loss) for the year   |       | 2,588                         | (20,288)                      |
| Other comprehensive income, net of tax   |       |                               |                               |
| Items that will not be reclassified subsequently to profit or loss:                                |       |                               |                               |
| Revaluation of leasehold buildings and structural improvements                                     |       |                               |                               |
| and land use rights classified as property, plant and equipment measured at fair value, net of tax | 21(e) | 977                           | 1,065                         |
| Total comprehensive income/(loss) for the year attributable to                                     |       |                               |                               |
| owners of the Company  |       | 3,565                         | (19,223)                      |
|  |       | Cents                         | Cents                         |
|  |       | RMB                           | RMB                           |
|  |       |                               |                               |
| Earnings/(loss) per share:   |       |                               |                               |
| - Basic  | 24    | 1.5                           | (11.5)                        |
| - Diluted  | 24    | 1.5                           | (11.5)                        |
|  |       |                               |                               |

# Consolidated Statement of Changes in Equity

For the financial year ended 30 June 2022

| -  |       | Share<br>capital | Share-<br>based<br>payment<br>reserve | Statutory<br>reserve | Revaluation<br>reserve -non-<br>distributable | distributable | Accumulated<br>losses | Total<br>equity |
|--|-------|------------------|---------------------------------------|----------------------|---|---------------|-----------------------|-----------------|
| The Group  | Note  | RMB'000          | RMB'000                               | RMB'000              | RMB'000                                       | RMB'000       | RMB'000               | RMB'000         |
| At 1 July 2020                                       |       | 322,210          | 2,016                                 | 72,449               | 41,740  | 29,349        | (168,068)             | 299,696         |
| Loss for the year                                    |       | -                | _                                     | -                    | -   | -             | (20,288)              | (20,288)        |
| Other comprehensive<br>income for the year           | 14(c) | _                | _                                     | _                    | 1,065   | -             | -                     | 1,065           |
| Total comprehensive<br>income/(loss) for the<br>year |       | _                | _                                     | _                    | 1,065   | _             | (20,288)              | (19,223)        |
| At 30 June 2021                                      |       | 322,210          | 2,016                                 | 72,449               | 42,805  | 29,349        | (188,356)             | 280,473         |
|  |       | ,                | _,• . •                               | ,                    | ,   |               |                       |                 |
| Profit for the year                                  |       | -                | -                                     | -                    | -   | -             | 2,588                 | 2,588           |
| Other comprehensive<br>income for the year           | 14(c) | _                | _                                     | -                    | 977   | -             | -                     | 977             |
| Total comprehensive<br>income for the year           |       | -                | _                                     | -                    | 977   | -             | 2,588                 | 3,565           |
| At 30 June 2022                                      |       | 322,210          | 2,016                                 | 72,449               | 43,782  | 29,349        | (185,768)             | 284,038         |

The annexed notes form an integral part of and should be read in conjunction with these financial statements.

# Consolidated Statement of Cash Flows

For the financial year ended 30 June 2022

|  |         | Year ended<br>30 June<br>2022 | Year ended<br>30 June<br>2021 |
|--|---------|-------------------------------|-------------------------------|
| The Group  | Note    | RMB'000                       | RMB'000                       |
| Cash Flows from Operating Activities                                       |         |                               |                               |
| Profit/(loss) before taxation  |         | 230                           | (25,342)                      |
| Adjustments for:   |         |                               |                               |
| Depreciation of property, plant and equipment                              | 4       | 2,764                         | 3,057                         |
| Amortisation of intangible assets  | 5       | 24                            | 25                            |
| Bad debts written off  | 21(c)   | -                             | 68                            |
| Fair value loss on investment properties                                   | 6,21(c) | 688                           | 26,489                        |
| Gain on disposal of property, plant and equipment                          | 20      | -                             | (3,555)                       |
| Impairment loss on property, plant and equipment                           | 4       | -                             | 530                           |
| Interest expense   | 21(d)   | 122                           | 195                           |
| Interest income  | 20      | (456)                         | (227)                         |
| Property, plant and equipment written off                                  | 4       | 3                             | 22                            |
| Operating cash flows before working capital changes                        |         | 3,375                         | 1,262                         |
| Decrease in inventories  |         | 221                           | 4,821                         |
| Decrease in trade and other receivables and prepayments                    |         | 813                           | 2,409                         |
| Increase/(decrease) in trade and other payables                            |         | 11                            | (645)                         |
| Cash generated from operations   |         | 4,420                         | 7,847                         |
| Income tax paid  |         | (215)                         | (110)                         |
| Interest received  |         | 456                           | 227                           |
| Net cash generated from operating activities                               |         | 4,661                         | 7,964                         |
| Cash Flows from Investing Activities                                       |         |                               |                               |
| Acquisition of property, plant and equipment                               | 4       | (5,794)                       | (5,343)                       |
| Additions to investment properties   | 6       | (6,768)                       | (27,679)                      |
| Proceeds from disposal of property, plant and equipment                    |         | -                             | 3,585                         |
| Proceeds from disposal of investment in associates held for sale           | 12      | -                             | 30,080                        |
| Net cash (used in)/generated from investing activities                     |         | (12,562)                      | 643                           |
| Cash Flows from Financing Activities                                       |         |                               |                               |
| Proceeds from bank borrowings (Note A)                                     |         | -                             | 2,000                         |
| Repayment of bank borrowings - principal (Note A)                          |         | (2,400)                       | (2,404)                       |
| Repayment of bank borrowings - interest (Note A)                           |         | (122)                         | (195)                         |
| Net cash used in financing activities                                      |         | (2,522)                       | (599)                         |
| Net (decrease)/increase in cash and cash equivalents                       |         | (10,423)                      | 8,008                         |
| Cash and cash equivalents at beginning of year                             |         | 29,121                        | 22,364                        |
| Effect on foreign exchange of rate changes on cash and<br>cash equivalents |         | (910)                         | (1,251)                       |
| Cash and cash equivalents at end of year                                   | 11      | 17,788                        | 29,121                        |
|  | •••     | ,                             | ,                             |

# Consolidated Statement of Cash Flows

# For the financial year ended 30 June 2022

### Note A

### Reconciliation of liabilities arising from financing activities

The following is the disclosure of the reconciliation of items for which cash flows have been, or would be, classified as financing activities, excluding equity items:

|                           | Year ended<br>30 June<br>2022<br>RMB'000 | Year ended<br>30 June<br>2021<br>RMB'000 |
|---------------------------|--|--|
| Bank borrowings (Note 15) |  |  |
| At beginning of year      | 6,402                                    | 7,067                                    |
| Cash flow                 |  |  |
| Additions                 | -  | 2,000                                    |
| Repayments                | (2,522)                                  | (2,599)                                  |
| - Repayment of principal  | (2,400)                                  | (2,404)                                  |
| - Repayment of interest   | (122)                                    | (195)                                    |
| Non-cash movement         |  |  |
| Interest expenses         | 122                                      | 195                                      |
| Exchange translation      | (1)                                      | (261)                                    |
| At end of year            | 4,001                                    | 6,402                                    |
|                           |  |  |

For the financial year ended 30 June 2022

### 1 General information

The financial statements of the Company and of the Group for the year ended 30 June 2022 were authorised for issue in accordance with a resolution of the directors on the date of the Directors' Statement.

The Company was incorporated in Singapore on 8 February 2010 as a private limited company under the name Yamada Green Resources Pte. Ltd.. On 28 September 2010, the Company was converted into a public company and assumed the present name of Yamada Green Resources Limited. The Company was listed on the SGX–ST on 8 October 2010.

The registered office of the Company is located at 7 Temasek Boulevard #32-01 Suntec Tower One, Singapore 038987. The principal place of business is at No. 2 Dongling Road, Minhou Economic and Technological Development Zone, Ganzhe Street Minhou County, Fuzhou City, Fujian Province, the People's Republic of China ("PRC").

The principal activity of the Company is that of an investment holding company. The principal activities of the subsidiaries are disclosed in Note 7 to the financial statements.

### 2(a) Basis of preparation

The financial statements are prepared in accordance with Singapore Financial Reporting Standards (International) ("SFRS(I)") under the historical cost convention, except as disclosed in the accounting policies below.

The financial statements are presented in Renminbi ("RMB") which is the Company's functional currency. All financial information presented in RMB has been rounded to the nearest thousand ("RMB'000") unless otherwise stated.

The preparation of financial statements in conformity with SFRS(I) requires management to exercise its judgement in the process of applying the Group's accounting policies. It also requires the use of certain critical accounting estimates and assumptions. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in Note 2(d).

### 2(b) Adoption of new and revised SFRS(I) effective for the current financial year

On 1 July 2021, the Group and the Company have adopted all the new and revised SFRS(I)s amendments to SFRS(I), effective for the current financial year that are relevant to them. The adoption of these new and revised SFRS(I) pronouncements did not result in significant changes to the Group's and the Company's accounting policies and has no material effect on the amounts or the disclosures reported for the current or prior reporting periods.

| Reference  | Description  | Effective date<br>(Annual periods<br>beginning on<br>or after) |
|--|--|--|
| Amendments to SFRS(I) 9,<br>SFRS(I) 1-39, SFRS(I) 7,<br>SFRS(I) 4 and SFRS(I) 16 | Interest Rate Benchmark Reform - Phase 2                 | 1 January 2021   |
| Amendment to SFRS(I) 16  | COVID-19 Related Rent Concessions beyond<br>30 June 2021 | 1 April 2021   |

For the financial year ended 30 June 2022

### 2(c) New and revised SFRS(I) in issue but not yet effective

At the date of authorisation of these financial statements, the Group and the Company have not adapted the new revised SFRS(I), and amendments to SFRS(I) that have been issued but are not yet effective to them.

|   |  | Effective date<br>(Annual periods<br>beginning on |
|---|--|---|
| Reference   | Description  | or after)   |
| Amendments to SFRS(I) 3                                       | Reference to the Conceptual Framework  | 1 January 2022                                    |
| Amendments to SFRS(I) 1-16                                    | Property, Plant and Equipment - Proceeds before<br>Intended Use                          | 1 January 2022                                    |
| Amendments to SFRS(I) 1-37                                    | Onerous Contracts - Cost of Fulfilling a Contract  | 1 January 2022                                    |
| Annual Improvements to SFRS(I)s 2018-2020:                    |  | 1 January 2022                                    |
| - Amendments to SFRS(I) 1                                     | Subsidiary as a First-time Adapter   | 1 January 2022                                    |
| - Amendments to SFRS(I) 9                                     | Fees in the '10 per cent' Test for Derecognition of Financial Liabilities                | 1 January 2022                                    |
| - Amendments to SFRS(I) 16                                    | Lease Incentives   | 1 January 2022                                    |
| - Amendments to SFRS(I) 1-41                                  | Taxation in Fair Value Measurements  | 1 January 2022                                    |
| SFRS(I) 17  | Insurance Contracts  | 1 January 2023                                    |
| Amendments to SFRS(I) 1-1                                     | Classification of Liabilities as Current or<br>Non-current                               | 1 January 2023                                    |
| Amendments to SFRS(I) 17                                      | Insurance Contracts  | 1 January 2023                                    |
| Amendments to SFRS(I) 4                                       | Extension of the Temporary Exemption from<br>Applying SFRS(I) 9                          | 1 January 2023                                    |
| Amendments to SFRS(I) 1-1 and<br>SFRS(I) Practice Statement 2 | Disclosure of Accounting Policies  | 1 January 2023                                    |
| Amendments to SFRS(I) 1-8                                     | Definition of Accounting Estimates   | 1 January 2023                                    |
| Amendments to SFRS(I) 1-12                                    | Deferred Tax related to Assets and Liabilities<br>arising from a Single Transaction      | 1 January 2023                                    |
| Amendment to SFRS(I) 17                                       | Initial Application of SFRS(I) 17 and SFRS(I) 9 -<br>Comparative Information             | 1 January 2023                                    |
| Amendments to SFRS(I) 10 and SFRS(I) 1-28                     | Sale or Contribution of Assets between an<br>Investor and its Associate or Joint Venture | Yet to be determined                              |

The directors do not anticipate that the adoption of the above SFRS(I)s in the future periods will have a material impact on the financial statements of the Group and the Company in the period of their initial adoption.

For the financial year ended 30 June 2022

### 2(d) Significant judgements and accounting estimates

### Significant judgements and accounting estimates

The preparation of the consolidated financial statements in conformity with SFRS(I) requires the use of judgements, estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the financial year. Although these estimates are based on management's best knowledge of current events and actions, actual results may differ from those estimates.

The critical accounting estimates and assumptions used and areas involving a high degree of judgement are described below.

### Significant judgements in applying accounting policies

In the process of applying the Group's accounting policies, management has made the following judgements, apart from those involving estimations, which have the most significant effect on the amount recognised in the financial statements:

#### Revenue recognition - Principal or agent

The Group assesses whether the Group acts as a principal or an agent. To determine whether the Group acts as a principal, the Group considers the nature of its promise is a performance obligation to provide the specified goods or services itself (i.e. the Group is a principal) or to arrange for those goods or services to be provided by the other party (i.e. the Group is an agent). The Group has determined, based on an evaluation of the terms and conditions of the sales arrangements, that the Group acts as a principal and accordingly, accounts the revenue as gross presentation in the consolidated statement of profit or loss and other comprehensive income.

### Classification of a property

The Group determines whether a property is classified as investment property or owner-occupied property as follows:

- Investment properties comprise leasehold buildings and land use rights which are not occupied substantially for use by, or in the operations of, the Group, nor for sale in the ordinary course of business, but are held primarily to earn rental income and capital appreciation.
- Owner-occupied property is property that is used by the Group in the production or supply of goods or services or for administrative purposes.

When differentiating between owner-occupied property or investment property, some properties have a portion that is held to earn rentals or for capital appreciation and another portion that is held for use in the production or supply of goods or services or for administrative purposes.

During the financial year ended 30 June 2022, the Group transferred investment properties of RMB 11,611,000 to property, plant and equipment arising from the commencement of owner-occupation with a view to owner-occupation (Notes 4 and 6).

### Income tax (Notes 16 and 23)

The Group has exposures to income taxes in the jurisdictions in which it operates. Significant judgement is involved in determining the group-wide provision for income taxes. There are certain transactions and computations for which the ultimate tax determination is uncertain during the ordinary course of business. The Group recognises liabilities for expected tax issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recognised, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made. The accounting policies used by the Company and by the Group have been applied consistently to all periods presented in these financial statements.

### For the financial year ended 30 June 2022

### 2(d) Significant judgements and accounting estimates (Cont'd)

### Significant judgements in applying accounting policies (Cont'd)

#### Determination of functional currency

The Group measures foreign currency transactions in the respective functional currencies of the Company and its subsidiaries. In determining the functional currencies of the respective entities in the Group, judgement is required to determine the currency that mainly influences sales prices of goods and services and of the country whose competitive forces and regulations mainly determines the sales prices of its goods and services. The functional currencies of the entities in the Group are determined based on the local management's assessment of the economic environment in which the entities operate and the respective entities' process of determining sales prices.

### Critical accounting estimates and key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of each reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

#### Depreciation of property, plant and equipment and right-of-use assets ("ROU") (Note 4)

Property, plant and equipment are depreciated on a straight-line basis over their estimated useful lives. Management estimates the useful lives of property, plant and equipment to be within 5 to 50 years. The carrying amounts of the Group's property, plant and equipment as at 30 June 2022 are disclosed in Note 4. Changes in the expected level of usage and technological developments could impact the economic useful lives and the residual values of these assets, therefore future depreciation charges could be revised.

If the actual useful lives of the Group's property, plant and equipment differ by 10% from the management's estimates, the carrying amount of the Group's property, plant and equipment will be approximately RMB 69,000 (2021 - RMB 47,000) lower and RMB 57,000 (2021 - RMB 39,000) higher respectively.

If the actual useful lives of the Group's ROU assets differ by 10% from the management's estimates, the carrying amount of the Group's ROU assets will be approximately RMB 238,000 (2021 - RMB 293,000) lower respectively and RMB 194,000 (2021 - RMB 239,000) higher respectively.

### Valuation of right-of-use assets and investment properties (Notes 4 and 6)

The Group's ROU assets and investment properties are stated at estimated fair value based on the valuation performed by independent professional valuers. The determination of the fair value of ROU assets and investment properties requires the use of historical transaction comparables and estimates such as future cash flows from assets (market rental rates), capitalisation rates and vacancy rates applicable to those assets. There are also higher levels of estimation uncertainty and judgement required due to the changes in market and economic conditions arising from the prolonged effects of COVID-19 pandemic. The carrying amount of ROU assets and investment properties is disclosed in Notes 4 and 6 to the financial statements.

If the market value used to estimate the fair value of the ROU assets and investment properties decreases/ increases by 5% from management's estimates, the Group's profit/loss for the year will decrease/increase by RMB 1,968,000 (2021 - RMB 1,573,000) and RMB 8,821,000 (2021 - RMB 9,029,000) respectively.

### Impairment of investments in subsidiaries (Note 7)

Determining whether investments in subsidiaries is impaired requires an estimation to the recoverable amounts of the investments in subsidiaries. The recoverable amounts of the investments in subsidiaries are estimated based on net asset value of the subsidiary having regard to the fair value of the investment properties held by its subsidiaries. Management has evaluated the recoverability of the investment based on such estimates.

An increase/decrease by 5% in net asset value of the subsidiary will increase/decrease the Company's profit/loss for the year by RMB 7,037,000 (2021 - RMB 3,084,000).

For the financial year ended 30 June 2022

### 2(d) Significant judgements and accounting estimates (Cont'd)

### Critical accounting estimates and key sources of estimation uncertainty (Cont'd)

Allowance for expected credit losses ("ECL") on trade and other receivables (Note 9)

Allowance for ECL of trade and other receivables are based on assumptions about risk of default and expected loss rates. The Group uses judgement in making these assumptions and selecting the inputs to the ECL calculation, based on the Group's past collection history, existing market conditions as well as forward looking estimates at each reporting date. Probability of default constitutes a key input in measuring ECL. Probability of default is an estimate of the likelihood of default over a given time horizon, the calculation of which includes historical data, assumptions and expectations of future conditions.

The Group uses a provision matrix to calculate ECL for trade receivables. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns. The provision matrix is initially based on the Group's historical observed default rates. The Group will calibrate the matrix to adjust historical credit loss experience with forward-looking information. The assessment of the correlation between historical observed default rates, forecast economic conditions and ECL is a significant estimate. The amount of ECL is sensitive to changes in circumstances and forecast economic conditions.

The Group and the Company apply the 3-stage general approach to determine ECL for non-trade amounts due from external parties and related parties. ECL is measured as an allowance equal to 12-month ECL for stage-1 assets, or lifetime ECL for stage-2 or stage-3 assets. An asset moves from stage-1 to stage-2 when its credit risk increases significantly and subsequently to stage-3 as it becomes credit-impaired. In assessing whether credit risk has significantly increased, the Group and the Company consider qualitative and quantitative reasonable and supportable forward-looking information. Lifetime ECL represents ECL that will result from all possible default events over the expected life of a financial instrument whereas 12-month ECL represents the portion of lifetime ECL expected to result from default events possible within twelve months after the reporting date.

The carrying amount of the Group's and the Company's trade and other receivables is disclosed in Note 9. A decrease of 10% in the estimated future cash inflows will not lead to further allowance for impairment on the Group's and the Company's trade and other receivables.

### 3 Significant accounting policies

### Consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries as at the end of the reporting period. The financial statements of the subsidiaries used in the preparation of the consolidated financial statements are prepared for the same reporting date as the Company. Consistent accounting policies are applied to like transactions and events in similar circumstances. Information on its subsidiaries is given in Note 7 to the financial statements.

All intra-group balances, incomes and expenses and unrealised gains and losses resulting from intra-group transactions and dividends are eliminated in full.

Subsidiaries are consolidated from the date of acquisition, being the date on which the Group obtains control and continue to be consolidated until the date that such control ceases.

Losses and other comprehensive losses are attributable to the non-controlling interest even if that results in a deficit balance.

# For the financial year ended 30 June 2022

## 3 Significant accounting policies (Cont'd)

### Consolidation (Cont'd)

A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction. If the Group loses control over a subsidiary, it:

- derecognises the assets (including goodwill) and liabilities of the subsidiary at their carrying amounts as at that date when control is lost;
- derecognises the carrying amount of any non-controlling interest;
- derecognises the cumulative translation differences recorded in equity;
- recognises the fair value of the consideration received;
- recognises the fair value of any investment retained;
- recognises any surplus or deficit in profit or loss; and
- reclassifies the Group's share of components previously recognised in other comprehensive income to profit or loss or retained earnings, as appropriate.

A subsidiary is an investee that is controlled by the Group. The Group controls an investee when it is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

Thus, the Group controls an investee, if and only if, the Group has all of the following:

- power over the investee;
- exposure, or rights or variable returns from its involvement with the investee; and
- the ability to use its power over the investee to affect its returns.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

When the Group has less than a majority of the voting rights of an investee, it has power over the investee when the voting rights are sufficient to give it the practical ability to direct the relevant activities of the investee unilaterally. The Group considers all relevant facts and circumstances in assessing whether or not the Group's voting rights in an investee are sufficient to give it power, including:

- the size of the Group's holding of voting rights relative to the size and dispersion of holdings of the other vote holders;
- potential voting rights held by the Group, other vote holders or other parties;
- rights arising from other contractual arrangements; and
- any additional facts and circumstances that indicate that the Group has, or does not have, the current ability to direct the relevant activities at the time that decisions need to be made, including voting patterns at previous shareholders' meetings.

For the financial year ended 30 June 2022

### 3 Significant accounting policies (Cont'd)

### Consolidation (Cont'd)

### Acquisitions

Acquisition-related costs are expensed as incurred.

Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are, with limited exceptions, measured initially at their fair values at the acquisition date.

On an acquisition-by-acquisition basis, the Group recognises any non-controlling interest in the acquiree at the date of acquisition either at fair value or at the non-controlling interest's proportionate share of the acquiree's identifiable net assets.

The excess of (a) the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the (b) fair value of the identifiable net assets acquired is recorded as goodwill.

#### A change in the ownership interest

A change in the Group's ownership interests in subsidiaries that does not result in the Group losing control over the subsidiaries is accounted for as equity transactions. The carrying amounts of the Group's interests and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries. Any difference between the amount by which the non-controlling interests is adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Group.

### Disposals

When the Group loses control of a subsidiary, a gain or loss is recognised in profit or loss and is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets (including goodwill), and liabilities of the subsidiary and any non-controlling interest. All amounts previously recognised in other comprehensive income in relation to that subsidiary are accounted for as if the Group had directly disposed of the related assets or liabilities of the subsidiary (i.e. reclassified to profit or loss or transferred to another category of equity as specified/permitted by applicable SFRS(I)).

The fair value of any investment retained in the former subsidiary at the date when the control is lost is regarded as the fair value on the initial recognition for subsequent accounting under SFRS(I) 9, when applicable, the cost on initial recognition of an investment in an associate or a joint venture.

### Property, plant and equipment and depreciation

Property, plant and equipment are stated at cost less accumulated depreciation and accumulated impairment losses, if any. In the case of leasehold buildings and structural improvements, they are initially stated at cost and subsequently at valuation (see accounting policy "*Leases – Rights-of-use assets*"). Depreciation is computed using the straight-line method to allocate the depreciable amount of the assets over the estimated useful lives as follows:

| Land use rights                                 | Over the lease term of 41 to 50 years |
|---|---------------------------------------|
| Leasehold buildings and structural improvements | 20 years                              |
| Motor vehicles                                  | 10 years                              |
| Office equipment                                | 5 years                               |
| Plant and machinery                             | 10 years                              |
| Fixtures and fittings                           | 5 to 10 years                         |
|   |                                       |

No depreciation has been provided for construction-in-progress.

For the financial year ended 30 June 2022

### 3 Significant accounting policies (Cont'd)

### Property, plant and equipment and depreciation (Cont'd)

The cost of property, plant and equipment includes expenditure that is directly attributable to the acquisition of the items. Dismantlement, removal or restoration costs are included as part of the cost of property, plant and equipment if the obligation for dismantlement, removal or restoration is incurred as a consequence of acquiring or using the asset. Cost may also include transfers from equity of any gains/losses on qualifying cash flow hedges of foreign currency purchases of property, plant and equipment.

Subsequent expenditure relating to property, plant and equipment that have been recognised is added to the carrying amount of the asset when it is probable that future economic benefits, in excess of the standard of performance of the asset before the expenditure was made, will flow to the Group and the cost can be reliably measured. Other subsequent expenditure is recognised as an expense during the financial year in which it is incurred.

For acquisitions and disposals during the financial year, depreciation is provided from the month of acquisition and to the month before disposal respectively. Fully depreciated property, plant and equipment, if any, are retained in the books of accounts until they are no longer in use.

Depreciation methods, useful lives and residual values are reviewed, and adjusted as appropriate at each reporting date as a change in estimates to ensure that the method and period of depreciation are consistent with previous estimates and the expected pattern of consumption of the future economic benefits embodied in the items of property, plant and equipment.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on derecognition of the asset is included in profit or loss in the financial period the asset is derecognised.

When an asset is revalued, any increase in the carrying amount is credited directly to revaluation surplus unless it reverses a previous revaluation decrease relating to the same asset which was previously recognised as an expense. In these circumstances the increase is recognised as income to the extent of the previous write down.

When an asset's carrying amount is decreased as a result of a revaluation, the decrease is recognised as an expense unless it reverses a previous increment relating to that asset, in which case it is charged against any related revaluation surplus, to the extent that the decrease does not exceed the amount held in the revaluation surplus in respect of that same asset. Any balance remaining in the revaluation surplus in respect of an asset, is transferred directly to retained earnings when the asset is derecognised.

### Intangible assets

Intangible assets are accounted for using the cost model. Capitalised costs are amortised on a straight-line basis over their estimated useful lives for those considered as finite useful lives. After initial recognition, they are carried at cost less accumulated amortisation and accumulated impairment losses, if any. In addition, they are subject to annual impairment testing, if there are any indicators of impairment. Indefinite life intangibles are not amortised but are subject to annual impairment testing.

Intangible assets are written off where, in the opinion of the Directors, no further future economic benefits are expected to arise.

### Computer software

Costs relating to computer software acquired, which are not an integral part of related hardware, are capitalised and amortised on a straight-line basis over their useful life of 5 years.

For the financial year ended 30 June 2022

### 3 Significant accounting policies (Cont'd)

### **Investment properties**

Investment properties include those portions of buildings that are held for long term rental yields and/or for capital appreciation and land under operating leases that are held for long-term capital appreciation or for a currently indeterminate use, and where an insignificant portion is held for the Group's own occupation.

Investment properties are initially recognised at cost and subsequently carried at fair value, determined annually by independent professional valuers on the highest and best use basis. Changes in fair values are recognised in profit or loss.

Investment properties are subject to renovations or improvements at regular intervals. The cost of major renovations and improvements is capitalised as addition and the carrying amounts of the replaced components are written off to profit or loss. The cost of maintenance, repairs and minor improvement is charged to profit or loss when incurred.

Investment properties are derecognised when either they have been disposed of or when the investment property is permanently withdrawn from use and no future economic benefit is expected from its disposal. On disposal or retirement of an investment property, the difference between any disposal proceeds and the carrying amount is recognised in profit or loss.

Transfers are made to investment property when, and only when, there is a change in use, evidenced by ending of owner-occupation or inception of an operating lease to another party. Transfers are made from investment property when, and only when, there is a change in use, evidenced by the commencement of owner-occupation with a view to owner-occupation.

Right-of-use assets which meet the definition of an investment property are presented within "Investment properties".

### Investments in subsidiaries

A subsidiary is an entity controlled by the Group. The Group controls a subsidiary if it is exposed, or has rights, to variable returns from its involvement with the subsidiary and has the ability to affect those returns through its power over the subsidiary.

In the Company's separate financial statements, investments in subsidiaries are stated at cost less allowance for any impairment losses on an individual subsidiary basis. On disposal of such investments, the difference between disposal proceeds and carrying amounts of the investment are recognised in profit or loss.

### Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined on a weightedaverage basis and includes all costs in bringing the inventories to their present location and condition. In the case of manufactured products, cost includes all direct expenditure and production overheads based on the normal level of activity.

Provision is made for obsolete, slow-moving and defective inventories in arriving at the net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less estimated costs necessary to make the sale.

# For the financial year ended 30 June 2022

## 3 Significant accounting policies (Cont'd)

### **Financial assets**

### **Classification and measurement**

The Group classifies its financial assets in the following measurement categories:

- Amortised cost;
- Fair value through other comprehensive income (FVOCI); and
- Fair value through profit or loss (FVTPL).

The classification depends on the Group's business model for managing the financial assets as well as the contractual terms of the cash flows of the financial asset.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

The Group reclassifies debt instruments when and only when its business model for managing those assets changes.

### At initial recognition

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at fair value through profit or loss are expensed in profit or loss.

### At subsequent measurement

### (i) Debt instruments

Debt instruments mainly comprise of cash and cash equivalents, trade and other receivables and amount due from subsidiary at amortised cost.

There are three subsequent measurement categories, depending on the Group's business model for managing the asset and the cash flow characteristics of the asset:

- Amortised cost: Debt instruments that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. A gain or loss on a debt instrument that is subsequently measured at amortised cost and is not part of a hedging relationship is recognised in profit or loss when the asset is derecognised or impaired. Interest income from these financial assets is included in interest income using the effective interest rate method.
- FVOCI: Debt instruments that are held for collection of contractual cash flows and for sale, and where the assets' cash flows represent solely payments of principal and interest, are classified as FVOCI. Movements in fair values are recognised in Other Comprehensive Income ("OCI") and accumulated in fair value reserve, except for the recognition of impairment gains or losses, interest income and foreign exchange gains and losses, which are recognised in profit or loss. When the financial asset is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss and presented in "other operating income or other operating expense". Interest income from these financial assets is recognised using the effective interest rate method and presented in "other operating income".
- FVTPL: Debt instruments that are held for trading as well as those that do not meet the criteria for classification as amortised cost or FVOCI are classified as FVTPL if any. Movement in fair values and interest income is recognised in profit or loss in the period in which it arises and presented in "other operating income and other operating expense".

For the financial year ended 30 June 2022

### 3 Significant accounting policies (Cont'd)

### Financial assets (Cont'd)

### Classification and measurement (Cont'd)

### (ii) Equity investments

The Group subsequently measures all its equity investments at their fair values, if any. Equity investments are classified as FVTPL with movements in their fair values recognised in profit or loss in the period in which the changes arise and presented in "other operating income or other operating expense", except for those equity securities which are not held for trading.

There are no financial assets classified as FVOCI or FVTPL.

#### Impairment of financial assets

The Group recognises an allowance for expected credit losses ("ECLs") for all debt instruments not held at fair value through profit or loss and financial guarantee contracts. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

#### Trade receivables

The Group applies a simplified approach in calculating ECLs. Therefore, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

### Other financial assets

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is recognised for credit losses expected over the remaining life of the exposure, irrespective of timing of the default (a lifetime ECL).

The assessment of whether lifetime ECL should be recognised is based on significant increase in the likelihood or risk of a default occurring since initial recognition instead of on evidence of a financial asset being credit-impaired at the reporting date or an actual default occurring.

Lifetime ECL represents the expected credit losses that will result from all possible default events over the expected life of a financial instrument. In contrast, 12-month ECL represents the portion of lifetime ECL that is expected to result from default events on a financial instrument that are possible within twelve months after the reporting date.

### Write-off policy

The Group considers a financial asset in default when contractual payments are 90 days past due. However, in certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

## For the financial year ended 30 June 2022

### **3** Significant accounting policies (Cont'd)

### Financial assets (Cont'd)

#### Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade date – the date on which the Group commits to purchase or sell the asset.

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all risks and rewards of ownership.

#### Cash and cash equivalents

Cash and cash equivalents comprise cash balances and bank deposits which are readily convertible to cash and which are subject to an insignificant risk of changes in value.

#### Assets and liabilities classified as held for sale

Non-current assets, or disposal groups ("Disposal Group"), if any, comprising assets and liabilities, that are expected to be recovered primarily through sale rather than through continuing use, are classified as held for sale. Immediately before classification as held for sale, the assets, or components of a disposal group, are remeasured in accordance with the Group's accounting policies. Thereafter generally the assets, or disposal group, are measured at the lower of their carrying amount and fair value less cost to sell. Any impairment loss on a disposal group is first allocated to goodwill, if any, and then to remaining assets and liabilities on a pro rata basis, except that no loss is allocated to consumable stocks, financial assets and deferred tax assets which continue to be measured in accordance with the Group's accounting policies. Impairment losses on initial classification as held for sale and subsequent gains or losses on remeasurement are recognised in profit or loss. Gains are not recognised in excess of any cumulative impairment loss. Property, plant and equipment once classified as held for sale are not depreciated.

In the case of investments in associates, where it was classified as held for sale, the equity accounting no longer applied.

If the criteria to classify as held for sale are no longer met, the assets, or disposal group, are remeasured at the lower of the carrying amount before the classification as held for sale, adjusted for any depreciation, amortisation or revaluations that would have been recognised had the assets or disposal group not been classified as held for sale, and the recoverable amount at the date of the subsequent decision not to sell.

### Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issuance of new ordinary shares are deducted against the share capital account.

### **Financial liabilities**

The Company's and the Group's financial liabilities include bank borrowings, trade and other payables and related party balances.

Financial liabilities are recognised when the Company and the Group become a party to the contractual agreements of the instrument. All interest-related charges are recognised as an expense in "finance costs" in profit or loss. Financial liabilities are derecognised if the Company's and the Group's obligations specified in the contract expire or are discharged or cancelled.

Financial assets and financial liabilities are offset and the net amount presented in the statements of financial position when, and only when, the Group has a legally enforceable right to set off the recognised amounts; and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

For the financial year ended 30 June 2022

### 3 Significant accounting policies (Cont'd)

### Financial liabilities (Cont'd)

Borrowings are recognised initially at the fair value of proceeds received less attributable transaction costs, if any. Borrowings are subsequently stated at amortised cost which is the initial fair value less any principal repayments. Any difference between the proceeds (net of transaction costs) and the redemption value is taken to profit or loss over the period of the borrowings using the effective interest method. The interest expense is chargeable on the amortised cost over the period of the borrowings using the effective interest method.

Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the amortisation process.

Borrowings are derecognised when the obligation is discharged, cancelled or expired. The difference between the carrying amount and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss.

Borrowing costs are recognised in profit or loss using the effective interest method except for those costs that are directly attributable to the construction or development of properties and assets under construction. This includes those costs on borrowings acquired specifically for the construction or development of properties and assets under construction, as well as those in relation to general borrowings used to finance the construction or development of properties and assets under construction.

Bank borrowings, trade and other payables and related party balances are initially measured at fair value, and subsequently measured at amortised cost, using the effective interest method.

Dividend distributions to shareholders, if any, are included in current financial liabilities when the dividends are payable.

### Provisions

Provisions are recognised when the Company and the Group have a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Present obligations arising from onerous contracts are recognised as provisions.

The Group recognises the estimated costs of dismantlement, removal or restoration of items of property, plant and equipment arising from the acquisition or use of assets. This provision is estimated based on the best estimate of the expenditure required to settle the obligation, taking into consideration time value.

Changes in the estimated timing or amount of the expenditure or discount rate for asset dismantlement, removal and restoration costs are adjusted against the cost of the related property, plant and equipment, unless the decrease in the liability exceeds the carrying amount of the asset or the asset has reached the end of its useful life. In such cases, the excess of the decrease over the carrying amount of the asset or the asset or the changes in the liability is recognised in consolidated income statement immediately.

### Dividends

Final dividends proposed by the directors are not accounted for in shareholders' equity as an appropriation of retained profits, until they have been approved by the shareholders in a general meeting. When these dividends have been approved by the shareholders and declared, they are recognised as a liability.

Interim dividends are simultaneously proposed and declared, because of the articles of association of the Company that grants the directors the authority to declare interim dividends. Consequently, interim dividends are recognised directly as a liability when they are proposed and declared.

## For the financial year ended 30 June 2022

## 3 Significant accounting policies (Cont'd)

### Leases

### (i) Where the Group is the lessee:

At inception of the contract, the Group assesses whether the contract contains a lease. The Group recognises a right-of-use asset and a corresponding lease liability with respect to all lease arrangements in which it is the lessee, except for short-term leases (defined as leases with a lease term of twelve months or less) and leases of low value assets. For these leases, the Group recognises the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed.

### Right-of-use assets

The Group recognises a right-of-use asset and lease liability at the date which the underlying asset is available for use. Right-of-use assets are measured at cost which comprises the initial measurement of lease liabilities adjusted for any lease payments made at or before the commencement date and lease incentive received. Any initial direct costs that would not have been incurred if the lease had not been obtained are added to the carrying amount of the right-of-use assets.

These right-of-use assets are subsequently stated at their revalued amounts. The revalued amount is the fair value at the date of revaluation less any subsequent accumulated depreciation and impairment losses. Revaluations are carried out by independent professional valuers regularly such that the carrying amount of these assets does not differ materially from that which would be determined using fair values at the end of reporting period.

When an asset is revalued, any increase in the carrying amount is credited directly to revaluation surplus unless it reverses a previous revaluation decrease relating to the same asset which was previously recognised as an expense. In these circumstances the increase is recognised as income to the extent of the previous write down.

When an asset's carrying amount is decreased as a result of a revaluation, the decrease is recognised as an expense unless it reverses a previous increment relating to that asset, in which case it is charged against any related revaluation surplus, to the extent that the decrease does not exceed the amount held in the revaluation surplus in respect of that same asset. Any balance remaining in the revaluation surplus in respect of an asset, is transferred directly to retained earnings when the asset is derecognised.

The right-of-use assets (except for those which meet the definition of investment property) are presented within "Property, plant and equipment" in the statements of financial position.

Leasehold properties are initially recognised at cost and subsequently stated at their revalued amounts. The revalued amount is the fair value at the date of revaluation less any subsequent accumulated depreciation and impairment losses. Revaluations are carried out by independent professional valuers regularly such that the carrying amount of these assets does not differ materially from that which would be determined using fair values at the end of reporting period.

For the financial year ended 30 June 2022

## 3 Significant accounting policies (Cont'd)

### Leases (Cont'd)

- (i) Where the Group is the lessee: (Cont'd)
  - Lease liabilities

The initial measurement of lease liability is measured at the present value of the lease payments discounted using the implicit rate in the lease, if the rate can be readily determined. If that rate cannot be readily determined, the Group shall use its incremental borrowing rate.

Lease payments include the following:

- Fixed payment (including in-substance fixed payments), less any lease incentives receivables;
- Variable lease payment that are based on an index or rate, initially measured using the index or rate as at the commencement date;
- Amount expected to be payable under residual value guarantees;
- The exercise price of a purchase option if is reasonably certain to exercise the option; and
- Payment of penalties for terminating the lease, if the lease term reflects the Group exercising that option.

For contract that contain both lease and non-lease components, the Group allocates the consideration to each lease component on the basis of the relative stand-alone price of the lease and non-lease component. The Group has elected to not separate lease and non-lease component for property leases and account these as one single lease component.

The lease liability is subsequently measured at amortised cost, by increasing the carrying amount to reflect interest on the lease liability (using the effective interest method) and by reducing the carrying amount to reflect the lease payments made. The Group remeasures the lease liability (with a corresponding adjustment to the related right-of-use asset or to profit or loss if the carrying amount of the right-of-use asset has already been reduced to nil) whenever:

- the lease term has changed or there is a significant event or change in circumstances resulting in a change in the assessment of exercise of a purchase option, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate;
- the lease payments change due to changes in an index or rate or a change in expected payment under a guaranteed residual value, in which cases the lease liability is remeasured by discounting the revised lease payments using the initial discount rate (unless the lease payments change is due to a change in a floating interest rate, in which case a revised discount rate is used); or
- a lease contract is modified, and the lease modification is not accounted for as a separate lease, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate at the effective date of the modification.
- Land use rights are initially measured at cost. Following initial recognition, land use rights are measured at their revalued amounts. The land use rights are amortised on a straight-line basis over the lease term of 41 to 50 years.

# For the financial year ended 30 June 2022

## 3 Significant accounting policies (Cont'd)

### Leases (Cont'd)

- (i) Where the Group is the lessee: (Cont'd)
  - Short term and low value leases

The Group has elected to not recognises right-of-use assets and lease liabilities for short-term leases that have lease terms of 12 months or less and leases of low value leases, except for sublease arrangements. Lease payments relating to these leases are expensed to profit or loss on a straight-line basis over the lease term.

Variable lease payments

Variable lease payments that are not based on an index or a rate are not included as part of the measurement and initial recognition of the lease liability. The Group shall recognise those lease payments in profit or loss in the periods that triggered those lease payments.

(ii) Where the Group is the lessor:

When the Group acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease.

To classify each lease, the Group makes an overall assessment of whether the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset. If this is the case, then the lease is a finance lease; if not, then it is an operating lease. As part of this assessment, the Group considers certain indicators such as whether the lease is for the major part of the economic life of the asset.

The Group recognises lease payments received from investment properties under operating leases as rental income on a straight-line basis over the lease term within "Revenue from rental income from investment properties" in profit or loss.

Leases where the Group retains substantially all risks and rewards incidental to ownership are classified as operating leases. Rental income from operating leases (net of any incentives given to the lessees) is recognised in profit or loss on a straight-line basis over the lease term.

Initial direct costs incurred by the Group in negotiating and arranging operating leases are added to the carrying amount of the leased assets and recognised as an expense in profit or loss over the lease term on the same basis as the lease income.

Contingent rents, if any, are recognised as income in profit or loss when earned.

### Intermediate lessor in sublease

When the Group is an intermediate lessor, it accounts for its interests in the head lease and the sublease separately. It assesses the lease classification of a sublease with reference to the right-ofuse asset arising from the head lease, not with reference to the underlying asset. If a head lease is a short-term lease to which the Group applies the recognition exemption, then it classifies the sublease as an operating lease.

When the sublease is assessed as a finance lease, if any, the Group derecognises the right-ofuse asset relating to the head lease that it transfers to the sublessee and recognised the net investment in the sublease within "finance lease receivables" in the statement of financial position. Any differences between the right-of-use asset derecognised and the net investment in sublease is recognised in profit or loss. Lease liability relating to the head lease is retained in the statement of financial position, which represents the lease payments owed to the head lessor.

For the financial year ended 30 June 2022

### 3 Summary of significant accounting policies (Cont'd)

### Income taxes

Income tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit as reported in the consolidated statement of profit or loss and other comprehensive income because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are not taxable or tax deductible. The Group's liability for current tax is calculated using tax rates (and tax laws) that have been enacted or substantively enacted in countries where the Company and subsidiaries operate by the end of the reporting period.

Deferred tax is recognised on the differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

Deferred tax liabilities are recognised on taxable temporary differences arising on investments in subsidiaries and associates, and interests in joint ventures, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments and interests are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed as at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset realised based on the tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period. Except for investment properties measured using the fair value model, the measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

For the purposes of measuring deferred tax liabilities and deferred tax assets for investment properties that are measured using the fair value model, the carrying amounts of such properties are presumed to be recovered through sale, unless the presumption is rebutted. The presumption is rebutted when the investment property is depreciable and is held within a business model of the Group whose business objective is to consume substantially all of the economic benefits embodied in the investment property over time, rather than through sale. The Group has rebutted the presumption that the carrying amount of the investment properties will be recovered through use.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Group intends to settle its current tax assets and liabilities on a net basis.

Current and deferred tax are recognised as an expense or income in profit or loss, except when they relate to items credited or debited outside profit or loss (either in other comprehensive income or directly in equity), in which case the tax is also recognised outside profit or loss (either in other comprehensive income or directly in equity, respectively), or where they arise from the initial accounting for a business combination. In the case of a business combination, if any, the tax effect is taken into account in calculating goodwill or determining the excess of the acquirer's interest in the net fair value of the acquiree's identifiable assets, liabilities and contingent liabilities over cost.
For the financial year ended 30 June 2022

## 3 Summary of significant accounting policies (Cont'd)

#### Value-added tax

The Group's sales of goods in the PRC are subjected to Value-added tax ("VAT") at the applicable tax rate of 13% for PRC domestic sales. Input VAT on purchases can be deducted from output VAT, subject to agreement by the tax authority. The Group's export sales are not subject to VAT.

Revenue, expenses and assets are recognised net of the amount of VAT except:

- Where the VAT incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case the VAT is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- Receivables and payables that are stated with the amount of VAT included.

The net amount of VAT recoverable from, or payable to, the taxation authority is included as part of "other receivables" or "other payables" in the consolidated statement of financial position.

#### **Employee benefits**

#### Defined contribution schemes

The Company and the Group participate in the defined contribution national pension schemes as provided by the laws of the countries in which they have operations. In particular, the Singapore incorporated company in the Group contributes to the Central Provident Fund, a defined contribution plan regulated and managed by the Government of Singapore. The subsidiaries in the PRC are required to provide certain staff pension benefits to their employees under existing PRC regulations. The contributions to national pension schemes are charged to profit or loss in the period as incurred to which the contributions relate.

#### Employee leave entitlements

No provision has been made for employee leave entitlements as any unconsumed annual leave will be forfeited.

#### Employee share option scheme ("ESOS Scheme")

The Company had existing share incentives schemes, namely, Yamada Green Resources Employee Share Option Scheme and Yamada Green Resources Performance Share Plan which had lapsed on 28 April 2021.

The Company issued equity-settled share-based payments to certain employees. The fair value of the employee services received in exchange for the grant of options recognised as an expense in profit or loss with a corresponding increase in the share option reserve over the vesting period. The total amount recognised over the vesting period was determined by reference to the fair value of the options granted on the date of the grant. Non-market vesting conditions were included in the estimation of the number of shares under options that were expected to become exercisable on the vesting date. At the end of each reporting period, the Company revised its estimates of the number of shares under options that were expected to become exercisable on the vesting date and recognised the impact of the revision of the estimates in profit or loss, with a corresponding adjustment to the share option reserve over the remaining vesting period.

When the options were exercised, the proceeds received (net of transaction costs) and the related balance previously recognised in the share option reserve were credited to the share capital account, when new ordinary shares were issued, or to the "treasury shares" account, when treasury shares were re-issued to the employees.

In the Company's separate financial statements, the fair value of options granted to employees of its subsidiaries was recognised as an increase in the cost of the Company's investment in subsidiaries, with a corresponding increase in equity over the vesting period.

For the financial year ended 30 June 2022

### 3 Summary of significant accounting policies (Cont'd)

#### Employee benefits (Cont'd)

#### Employee share option scheme ("ESOS Scheme") (Cont'd)

Where the terms of an equity-settled transaction award were modified, the minimum expense recognised was the expense as if the terms had not been modified. If the original terms of the award were met, an additional expense was recognised for any modification that increased the total fair value of the share-based payment transaction or is otherwise beneficial to the employee as measured at the date of modification.

#### Key management personnel

Key management personnel are those persons having the authority and responsibility for planning, directing and controlling the activities of the Company and the Group. Directors are considered key management personnel.

#### **Related parties**

A related party is defined as follows:

- (a) A person or a close member of that person's family is related to the Company and the Group if that person:
  - (i) has control or joint control over the Company;
  - (ii) has significant influence over the Company; or
  - (iii) is a member of the key management personnel of the Company or the Group or of a parent of the Company.
- (b) An entity is related to the Company and the Group if any of the following conditions applies:
  - (i) the entity and the Company are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others);
  - (ii) one entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member);
  - (iii) both entities are joint ventures of the same third party;
  - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity;
  - (v) the entity is a post-employment benefit plan for the benefit of employees of either the Company or an entity related to the Company. If the Company is itself such a plan, the sponsoring employers are also related to the Company;
  - (vi) the entity is controlled or jointly controlled by a person identified in (a);
  - (vii) a person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity); or
  - (viii) the entity, or any member of a group of which it is a part, provides key management personnel services to the reporting entity or to the parent of the reporting entity.

For the financial year ended 30 June 2022

## 3 Summary of significant accounting policies (Cont'd)

#### Impairment of non-financial assets

The carrying amounts of the Company's and the Group's non-financial assets subject to impairment are reviewed at the end of each reporting period to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated.

If it is not possible to estimate the recoverable amount of the individual asset, then the recoverable amount of the cash-generating unit to which the asset belongs will be identified.

For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). As a result, some assets are tested individually for impairment and some are tested at cash-generating unit level.

An impairment loss is recognised for the amount by which the asset's or cash-generating unit's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of fair value, reflecting market conditions less costs to sell and value-in-use, based on an internal discounted cash flow evaluation. All assets are subsequently reassessed for indications that an impairment loss previously recognised may no longer exist.

Any impairment loss is charged to profit or loss unless it reverses a previous revaluation in which case it is charged to equity.

An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount or when there is an indication that the impairment loss recognised for the asset no longer exists or decreases.

An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined if no impairment loss had been recognised.

A reversal of an impairment loss on a revalued asset is credited directly to equity under the heading revaluation surplus. However, to the extent that an impairment loss on the same revalued asset was previously recognised as an expense in profit or loss, a reversal of that impairment loss is recognised as income in profit or loss.

#### **Revenue recognition**

Revenue is recognised when the Group satisfied a performance obligation ("PO") by transferring a promised good or service to the customer, which is when the customer obtains control of the good or service. A PO may be satisfied at a point in time or over time. The amount of revenue recognised is the amount allocated to the satisfied PO.

Revenue is measured based on the consideration to which the Group expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.

#### Sale of goods

Revenue is recognised when the control of the goods has been transferred to the customer, either over time or at a point in time, depending on the contractual terms specified in the contract. Revenue excludes goods and services taxes or value-added taxes and is arrived at after deduction of trade discounts and rebates, if any. No revenue is recognised if there are significant uncertainties regarding recovery of the consideration due, associated costs or the possible return of goods.

Revenue is recognised at a point in time when the goods are delivered to the customer or the customer has taken physical delivery according to the agreed sales term and all criteria for acceptance have been satisfied.

For the financial year ended 30 June 2022

### 3 Summary of significant accounting policies (Cont'd)

#### Revenue recognition (Cont'd)

#### Interest income

Interest income is recognised on a time-apportioned basis using the effective interest method.

#### Rental income

Rental and related income from investment properties are recognised on a straight-line basis over the lease term. Lease incentives given to tenants, if any, are recognised as an integral part of deriving total lease income. Penalty payments on early termination, if any, are recognised when incurred. Contingent rents are mainly determined as a percentage of tenant's revenue during the month. These leases are for terms of one to five years with options to review market rates thereafter.

#### Government grant/subsidy

Grants or subsidies from the government are recognised as a receivable at their fair value when there is reasonable assurance that the grant will be received and the Group will comply with all the attached conditions.

Government grants received are recognised as income over the periods necessary to match them with the related costs which they are intended to compensate, on a systematic basis. Government grants relating to expenses are shown separately as other income.

Government grants relating to assets are deducted against the carrying amount of the assets.

#### **Functional currency**

#### Functional and presentation currency

Items included in the consolidated financial statements of the Company and of the Group are measured using the currency of the primary economic environment in which the entity operates in ("the functional currency"). The consolidated financial statements of the Group are presented in RMB, which is also the functional currency of the Company.

#### **Conversion of foreign currencies**

#### Transactions and balances

Transactions in a currency other than the functional currency ("foreign currency") are translated into the functional currency using the exchange rates at the dates of the transactions. Currency translation differences from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at the closing rates at the end of the reporting period are recognised in the profit or loss. However, in the consolidated financial statements, currency translation differences arising from borrowings in foreign currencies and other currency instruments designated and qualified as net investment hedges and net investment in foreign operations, are recognised in other comprehensive income and accumulated in the currency translation reserve.

Foreign currency gains and losses are reported on a net basis as either other income or other operating expense depending on whether foreign currency movements are in a net gain or net loss position. Non-monetary items measured at fair values in foreign currencies are translated using the exchange rates at the date when the fair values are determined.

For the financial year ended 30 June 2022

### 3 Summary of significant accounting policies (Cont'd)

#### Conversion of foreign currencies (Cont'd)

#### Translation of Group entities' financial statements

The results and financial position of all the entities (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- (i) Assets and liabilities are translated at the closing exchange rates at the end of the reporting period;
- (ii) Income and expenses are translated at average exchange rates (unless the average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated using the exchange rates at the dates of the transactions); and
- (iii) All resulting currency translation differences are recognised in other comprehensive income and accumulated in the translation reserve.

#### **Operating segments**

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the group of executive directors and the chief executive officer who make strategic decisions.

#### Current and non-current classification

The Group presents assets and liabilities in the statements of financial position based on current or noncurrent classification. An asset is current when it is:

- expected to be realised or intended to be sold or consumed in the normal operating cycle;
- held primarily for the purpose of trading;
- expected to be realised within twelve months after the reporting period; or
- cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

A liability is current when:

- it is expected to be settled in the normal operating cycle;
- it is held primarily for the purpose of trading;
- it is due to be settled within twelve months after the reporting period; or
- there is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

The terms of the liability that could, at the option of the counterparty, result in its settlement by the issue of equity instruments do not affect its classification. The Group classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

For the financial year ended 30 June 2022

### 3 Summary of significant accounting policies (Cont'd)

#### Earnings per share

The Group presents basic and diluted earnings per share data for its ordinary shares. Basic earnings per share is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted-average number of ordinary shares outstanding during the year, adjusted for own shares held.

Diluted earnings per share, where applicable, is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted-average number of ordinary shares outstanding, adjusted for own shares held, for the effects of all dilutive potential ordinary shares.

#### Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability, or in the absence of a principal market, in the most advantageous market for the asset or liability. The principal or the most advantageous market must be accessible by the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest. A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its 'highest-and-best use' or by selling it to another market participant that would use the asset in its 'highest-and-best use'.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs. Fair value for measurement and/or disclosure purposes in these financial statements is determined on such a basis, except for leasing transactions that are within the scope of SFRS(I) 16 *Leases*, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in SFRS(I) 1-2 *Inventories* or value-in-use in SFRS(I) 1-36 *Impairment of Assets*.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 Quoted (unadjusted) market prices in active markets for identical assets or liabilities;
- Level 2 Valuation techniques for which the lowest level inputs that are significant to the fair value measurement are directly or indirectly observable; and
- Level 3 Valuation techniques for which the lowest level inputs that are significant to the fair value measurement are unobservable.

## For the financial year ended 30 June 2022

## 4 Property, plant and equipment

|                           | Office<br>equipment |
|---------------------------|---------------------|
| The Company               | RMB'000             |
| <u>At cost</u>            |                     |
| At 1 July 2020            | 14                  |
| Additions                 |                     |
| At 30 June 2021/2022      | 14                  |
| Accumulated depreciation  |                     |
| At 1 July 2020            | 13                  |
| Depreciation for the year | 1                   |
| At 30 June 2021/2022      | 14                  |
| Net book value            |                     |
| At 30 June 2021/2022      |                     |

For the financial year ended 30 June 2022

| (Restated)<br>The Group                    | Note  | Leasehold<br>buildings and<br>structural<br>improvements<br>RMB'000<br>(At valuation) | Land use<br>rights<br>RMB'000<br>(At valuation) | Motor<br>vehicles<br>RMB'000 | Office<br>equipment<br>RMB'000 | Plant and<br>machinery<br>RMB'000 | Fixtures and<br>fittings<br>RMB'000 | Construction-<br>in-progress<br>RMB'000 | Total<br>RMB'000 |
|--|-------|---|---|------------------------------|--------------------------------|-----------------------------------|-------------------------------------|---|------------------|
| <u>At Valuation/Cost</u><br>At 1 July 2020 |       | 38,123  | 17,077  | 375                          | 46                             | 647                               | 206                                 | 140                                     | 56,614           |
| Additions                                  |       | 4,775   | I   | 0                            | 66                             | 493                               | I                                   | I                                       | 5,343            |
| Disposals                                  |       | I   | I   | I                            | I                              | (47)                              | I                                   | I                                       | (47)             |
| Written off                                |       | I   | I   | I                            | (29)                           | (19)                              | I                                   | I                                       | (48)             |
| Transfer to investment properties          | 9     | (8,661)   | I   | I                            | I                              | I                                 | I                                   | I                                       | (8,661)          |
| Elimination of accumulated depreciation    |       | (2,398)   | (464)   | I                            | I                              | I                                 | I                                   | I                                       | (2,862)          |
| Revaluation adjustments                    | 21(e) | (1,416)   | 2,404   | I                            | I                              | I                                 | I                                   | I                                       | 988              |
| At 30 June 2021                            |       | 30,423  | 19,017  | 384                          | 83                             | 1,074                             | 206                                 | 140                                     | 51,327           |
| Additions                                  |       | 430   | I   | ı                            | I                              | 5,346                             | 18                                  | I                                       | 5,794            |
| Reclassification                           |       | 140   | I   | ı                            | (58)                           | ı                                 | 58                                  | (140)                                   | I                |
| Written off                                |       | ı   | I   | ı                            | ı                              | (4)                               | (6)                                 | I                                       | (13)             |
| Transfer from investment properties        | 9     | 11,611  | I   | ı                            | I                              | ı                                 | I                                   | I                                       | 11,611           |
| Elimination of accumulated depreciation    |       | (2,003)   | (542)   | ı                            | ı                              | I                                 | ı                                   | I                                       | (2,545)          |
| Revaluation adjustments                    | 21(e) | 213   | 682   | I                            | I                              | I                                 | I                                   | I                                       | 895              |
| At 30 June 2022                            |       | 40,814  | 19,157  | 384                          | 25                             | 6,416                             | 273                                 | I                                       | 62,069           |

4

| Accumulated depreciation and impairment       41 July 2020       1,005         At 1 July 2020       Depreciation/amortisation for the year       2,338         Disposals       2,338         Disposals       2,338         Written off       2,338         Main ation of accumulated depreciation       2,338         Impairment during the year       21(c),22       530         At 30 June 2021       21(c),22       530         Maritten off       1,535       -         Elimination of accumulated depreciation       21(c),22       5003         At 30 June 2021       21(c),22       530         Mritten off       -       -         Comprisition of accumulated depreciation       21(c),22       5,003         At 30 June 2022       1,535       -       -         At 30 June 2022       1,535       -       -         At 30 June 2022       1,535       -       -         At 30 June 2022       -       -       -         At 30 June 2023       -       - | 1,005   | RMB'000 I<br>(At valuation) | vehicles<br>RMB'000 | equipment<br>RMB'000 | Plant and<br>machinery<br>RMB'000 | Fixtures and<br>fittings<br>RMB'000 | Construction-<br>in-progress<br>RMB'000 | Total<br>RMB'000 |
|--|---------|-----------------------------|---------------------|----------------------|-----------------------------------|-------------------------------------|---|------------------|
| on 21(c),22  | 000     | R 067                       | 20                  | 00                   | T<br>U<br>T                       | FO<br>F                             |   | 700 7            |
| n<br>21(c),22  | 2,398   | 0,907<br>464                | 68                  | 32<br>49             | 78                                | - I                                 | 1 1                                     | 3,057            |
| on 21(c),22  | I       | I                           | I                   | I                    | (17)                              | I                                   | I                                       | (17)             |
| on 21(c),22  | I       | I                           | I                   | (21)                 | (2)                               | I                                   | I                                       | (26)             |
| 21(c),22   | (2,398) | (464)                       | I                   | I                    | I                                 | I                                   | I                                       | (2,862)          |
| 5  | 530     | I                           | I                   | I                    | I                                 | I                                   | I                                       | 530              |
| 5  | 1,535   | 5,957                       | 146                 | 60                   | 220                               | 101                                 | ı                                       | 8,019            |
| ccumulated depreciation<br>2<br>depreciation<br>impairment loss  | 2,003   | 542                         | 68                  | 2                    | 100                               | 49                                  | I                                       | 2,764            |
| ccumulated depreciation<br>2<br>depreciation<br>inpairment loss  | I       | ı                           | ı                   | (38)                 | I                                 | 38                                  | I                                       | ı                |
| 2<br>2<br>depreciation<br>impairment loss  | I       | ı                           | ı                   | ı                    | (2)                               | (8)                                 | I                                       | (10)             |
| 2<br>depreciation<br>impairment loss   | (2,003) | (542)                       | ı                   | ı                    | I                                 | I                                   | I                                       | (2,545)          |
| depreciation<br>impairment loss  | 1,535   | 5,957                       | 214                 | 24                   | 318                               | 180                                 | ı                                       | 8,228            |
| impairment loss  | I       | ı                           | 214                 | 24                   | 318                               | 180                                 | ı                                       | 736              |
| lat hook valua   | 1,535   | 5,957                       | ı                   | ı                    | ı                                 | ı                                   |   | 7,492            |
| At 30 June 2022 39,279   |         | 13,200                      | 170                 | +                    | 6,098                             | 93                                  | I                                       | 58,841           |
| At 30 June 2021 28,888   |         | 13,060                      | 238                 | 23                   | 854                               | 105                                 | 140                                     | 43,308           |

For the financial year ended 30 June 2022

Property, plant and equipment (Cont'd)

For the financial year ended 30 June 2022

## 4 Property, plant and equipment (Cont'd)

(a) Depreciation is charged to:

|                                   |       | 30 June<br>2022 | 30 June<br>2021 |
|-----------------------------------|-------|-----------------|-----------------|
| The Group                         | Note  | RMB'000         | RMB'000         |
| Cost of sales                     |       | 1,216           | 1,510           |
| Administrative expenses           | 21(b) | 1,547           | 1,547           |
| Selling and distribution expenses | 21(a) | 1               | -               |
|                                   | 22    | 2,764           | 3,057           |

(b) The Group had made upfront payments for the right-of-use of its leasehold buildings and the right-of-use of leasehold lands with tenures ranging from 41 to 50 years for own use in prior years. Right-of-use assets are presented together with property, plant and equipment with carrying amounts of RMB 44,007,000 (2021 - RMB 35,793,000) as at 30 June 2022.

The following are the amounts recognised for right-of-use-assets:

|  | 30 June<br>2022<br>RMB'000 | 30 June<br>2021<br>RMB'000 |
|--|----------------------------|----------------------------|
| Depreciation, included in                                  |                            |                            |
| - cost of sales  | 1,065                      | 1,422                      |
| - administrative expenses                                  | 1,480                      | 1,440                      |
|  | 2,545                      | 2,862                      |
| Impairment loss, included in<br>- other operating expenses |                            | 530                        |
| Net book value   |                            |                            |
| - leasehold buildings                                      | 30,807                     | 22,733                     |
| - land use rights  | 13,200                     | 13,060                     |
|  | 44,007                     | 35,793                     |

The accumulated impairment losses as at the reporting date are due to the change in market conditions where the carrying amount is lower than its fair value net of any previous gains recognised in other comprehensive income. The recoverable amount is based on the fair value less cost to sell as determined using income approach for the said assets. See the fair value hierarchy Level 3 measurement as disclosed in Note 28.6 to the financial statements.

For the financial year ended 30 June 2022

## 4 Property, plant and equipment (Cont'd)

#### (b) (Cont'd)

Details of the leasehold buildings and structural improvements in the Group's property, plant and equipment as at 30 June 2021 and 2022 are as follows:

|  |             |                            |                                  |                 | ok value<br><i>uation)</i> |
|--|-------------|----------------------------|----------------------------------|-----------------|----------------------------|
| Location   | Description | Gross floor<br>area (sq.m) | Tenure                           | 30 June<br>2022 | 30 June<br>2021            |
|  |             |                            |                                  | RMB'000         | RMB'000                    |
| Leasehold building (including<br>structural improvements)                  |             |                            |                                  |                 |                            |
| <u>Fujian Wangsheng Industrial</u><br><u>Co., Ltd.</u>                     |             |                            |                                  |                 |                            |
| Economic and Technological   | 2号办公楼       | 9,032                      | 50 years                         | 6,850           | 6,725                      |
| Development Zone of Minhou<br>County Fuzhou City, The PRC                  | 2号1#厂房      | (2021: 6,711)              | leasehold<br>up to               | 9,685           | -                          |
|  | 2号2#厂房      |                            | 29.07.2062                       | 9,647           | 9,475                      |
|  | 2号5#生产车间    |                            |                                  | 11,523          | 11,316                     |
| Nanping Yuanwang Foods Co.,<br>Ltd.  |             |                            |                                  |                 |                            |
| No. 2 Shengfeng Road<br>Liantang Town, Pucheng                             | 厂房          | 378<br>(2021: 906)         | 41 years<br>leasehold            | 364             | 883                        |
| County Nanping City, Fujian  |             | (2021: 000)                | up to                            |                 |                            |
| Province, The PRC  |             |                            | 26.01.2046                       |                 |                            |
| Zhangping Fengwang<br>Agricultural Products Co., Ltd                       |             |                            |                                  |                 |                            |
| Luoan Food Industrial Park   | 办公楼         | 2,318                      | 50 years                         | 483             | 489                        |
| Houfu Village, Guilin Street<br>Zhangping City Fujian<br>Province, The PRC | 厂房          | (2021: 926)                | leasehold<br>up to<br>18.04.2063 | 727             | -                          |
| Total leasehold buildings  |             |                            |                                  | 39,279          | 28,888                     |
|  |             |                            |                                  |                 |                            |

For the financial year ended 30 June 2022

## 4 Property, plant and equipment (Cont'd)

#### (b) (Cont'd)

Details of the land use rights in the Group's property, plant and equipment as at 30 June 2021 and 2022 are as follows:

|  |   |                          |  | Net boo<br><i>(at val</i> u |                            |
|--|---|--------------------------|--|-----------------------------|----------------------------|
| Location   | Description   | Land area<br>(sq.m)      | Tenure                                       | 30 June<br>2022<br>RMB'000  | 30 June<br>2021<br>RMB'000 |
| Land   |   |                          |  |                             |                            |
| Fujian Wangsheng Industrial<br>Co., Ltd.   |   |                          |  |                             |                            |
| No. 2 Dongling Road<br>Minhou Economic<br>and Technological<br>Development Zone,<br>Ganzhe Street, Minhou<br>County, Fuzhou City Fujian<br>Province, The PRC | Land and<br>Resources<br>Bureau of<br>Minhou County | 30,791<br>(2021: 30,791) | 50 years<br>leasehold<br>up to<br>29.07.2062 | 10,040                      | 9,900                      |
| Nanping Yuanwang Foods<br>Co., Ltd.  |   |                          |  |                             |                            |
| No. 2 Shengfeng Road<br>Liantang Town, Pucheng<br>County, Nanping City,<br>Fujian Province, The PRC  | People's<br>Government of<br>Pucheng County         | 20,637<br>(2021: 20,637) | 41 years<br>leasehold<br>up to<br>26.01.2046 | 1,090                       | 1,090                      |
| Zhangping Fengwang<br>Agricultural Products Co.,<br>Ltd  |   |                          |  |                             |                            |
| Luoan Food Industrial Park<br>Houfu Village, Guilin Street<br>Zhangping City, Fujian<br>Province, The PRC  | People's<br>Government of<br>Zhangping City         | 19,678<br>(2021: 19,678) | 50 years<br>leasehold<br>up to<br>18.04.2063 | 2,070                       | 2,070                      |
| Total land use rights  |   |                          |  | 13,200                      | 13,060                     |

The land use rights with a carrying amount of RMB 1,090,000 (2021 - RMB 1,090,000) in relation to parcel of land located at No. 2 Shengfeng Road, Liantang Town, Pucheng County, Nanping City, Fujian Province in the PRC continue to be subject to certain restrictions as to the intended use.

## For the financial year ended 30 June 2022

## 4 Property, plant and equipment (Cont'd)

(c) As at the end of the reporting period, the carrying amount of leasehold buildings of the Group which have been pledged to financial institutions to secure bank facilities were as follows:

| The Group       | Note  | 30 June<br>2022<br>RMB'000<br>(at valuation) | 30 June<br>2021<br>RMB'000<br>(at valuation) |
|-----------------|-------|--|--|
| Carrying amount |       |  |  |
| 2号5#生产车间        | 15(b) |  | 11,316                                       |

The pledge of the leasehold buildings have been discharged when the loan was fully repaid during the financial year ended 30 June 2022 [Note 15(b)].

(d) As at 30 June 2021, land use rights of approximately RMB 5,273,000 with land area 16,401 square metres ("sqm") have been pledged to financial institutions to secure banking facilities [Note 15(b)].

Had the leasehold properties and structural improvements been stated at revaluation are included in the financial statements at cost less accumulated depreciation, their net book values would be:

| The Group   | 30 June<br>2022<br>RMB'000 | 30 June<br>2021<br>RMB'000 |
|---|----------------------------|----------------------------|
| At net book value,  |                            |                            |
| <ul> <li>leasehold buildings and structural improvements</li> </ul> | 16,238                     | 11,551                     |
| - land use rights   | 9,689                      | 10,231                     |
|   | 25,927                     | 21,782                     |

### 5 Intangible assets

| The Group                            | Note | 30 June<br>2022<br>RMB'000 | 30 June<br>2021<br>RMB'000 |
|--------------------------------------|------|----------------------------|----------------------------|
| Cost                                 |      |                            |                            |
| Balance at beginning and end of year | -    | 120                        | 120                        |
| Accumulated amortisation             |      |                            |                            |
| Balance at beginning of year         |      | 65                         | 40                         |
| Amortisation for the year            | 22   | 24                         | 25                         |
| Balance at end of year               | -    | 89                         | 65                         |
| Net book value                       | -    | 31                         | 55                         |

Amortisation is charged to:

| The Group                         | Note  | 30 June<br>2022<br>RMB'000 | 30 June<br>2021<br>RMB'000 |
|-----------------------------------|-------|----------------------------|----------------------------|
| Administrative expenses           | 21(b) | 24                         | -                          |
| Selling and distribution expenses | 21(a) | -                          | 25                         |
|                                   | -     | 24                         | 25                         |

84

# Notes to The Financial Statements

For the financial year ended 30 June 2022

## 6 Investment properties

|   |      |                        | 30 June<br>2022 | 30 June<br>2021 |
|---|------|------------------------|-----------------|-----------------|
| The Company                                 |      |                        | RMB'000         | RMB'000         |
| At valuation                                |      |                        |                 |                 |
| Balance at beginning of year                |      |                        | 7,685           | 7,364           |
| Fair value adjustments                      |      |                        | -               | 321             |
| Balance at end of year                      |      |                        | 7,685           | 7,685           |
|   |      | Leasehold<br>buildings | Land use rights | Total           |
| The Group                                   | Note | RMB'000                | RMB'000         | RMB'000         |
| At valuation                                |      |                        |                 |                 |
| Balance at 1 July 2020                      |      | 220,426                | 10,490          | 230,916         |
| Additions                                   |      | 27,679                 | -               | 27,679          |
| Transfer from property, plant and equipment | 4    | 8,661                  | -               | 8,661           |
| Fair value changes                          | 22   | (26,899)               | 410             | (26,489)        |
| Balance at 30 June 2021                     |      | 229,867                | 10,900          | 240,767         |
| Additions                                   |      | 6,768                  | -               | 6,768           |
| Transfer to property, plant and equipment   | 4    | (11,611)               | -               | (11,611)        |
| Fair value changes                          | 22   | (888)                  | 200             | (688)           |
| Balance at 30 June 2022                     |      | 224,136                | 11,100          | 235,236         |
| <u>Net book value</u>                       |      |                        |                 |                 |
| At 30 June 2022                             |      | 224,136                | 11,100          | 235,236         |
| At 30 June 2021                             |      | 229,867                | 10,900          | 240,767         |

Information about the Group's leasing activities, including those related to investment properties, is disclosed in Note 26.

85

# Notes to The Financial Statements

## For the financial year ended 30 June 2022

## 6 Investment properties (Cont'd)

(a) The investment properties as at the end of the reporting period comprise:

|   |                            |  |                            | ok value<br><i>uation)</i> |
|---|----------------------------|--|----------------------------|----------------------------|
| Description and location  | Gross floor<br>area (sq.m) | Tenure                                       | 30 June<br>2022<br>RMB'000 | 30 June<br>2021<br>RMB'000 |
| <b>Buildings</b><br>Fujian Wangsheng Industrial Co., Ltd.   |                            |  |                            |                            |
| Factory and office building located at<br>No. 300 Houyu Jingxi Town, Minhou<br>County, Fuzhou City Fujian Province,<br>The PRC  | 31,291<br>(2021: 31,291)   | 41 years<br>leasehold<br>up to<br>23.06.2052 | 144,500                    | 141,600                    |
| Factory and office building located at<br>No. 2 Dongling Road, Minhou Economic<br>and Technological Development Zone,<br>Ganzhe Street Minhou County,<br>Fuzhou City Fujian Province, The PRC | 15,871<br>(2021: 18,192)   | 50 years<br>leasehold<br>up to<br>29.07.2062 | 66,255                     | 74,584                     |
| Zhangping Fengwang Agricultural Products<br>Co., Ltd.   |                            |  |                            |                            |
| Luoan Food Industrial Park, Houfu Village,<br>Guilin Street, Zhangping City<br>Fujian Province, The PRC   | 900<br>(2021: 2,292)       | 50 years<br>leasehold<br>up to<br>18.04.2063 | 470                        | 1,211                      |
| Nanping Yuanwang Foods Co., Ltd.<br>Warehouse and shophouse located at<br>No. 2 Shengfeng Road Liantang Town,<br>Pucheng County, Nanping City,<br>Fujian Province, The PRC                    | 7,810<br>(2021: 7,810)     | 41 years<br>leasehold<br>up to<br>26.01.2046 | _*                         | _*                         |
| Factory and office building located<br>No. 2 Shengfeng Road Liantang Town,<br>Pucheng County Nanping City<br>Fujian Province, The PRC   | 5,437<br>(2021: 4,909)     | 41 years<br>leasehold<br>up to<br>26.01.2046 | 5,226                      | 4,787                      |
| The Company   | 10                         | 00   |                            | 7 005                      |
| 20 Cecil Street #06-02 GSH Plaza<br>Singapore 049702  | 48<br>(2021: 48)           | 99 years<br>leasehold up to<br>07.12.2088    | 7,685                      | 7,685                      |
| At fair value   |                            |  | 224,136                    | 229,867                    |

\* Relates to leasehold properties with a total gross floor area of approximately 7,810 sqm where there were no real estate title certificates. These investment properties have been fully written off to profit or loss since 30 June 2018.

For the financial year ended 30 June 2022

### 6 Investment properties (Cont'd)

(a) The investment properties as at the end of the reporting period comprise: (Cont'd)

Details of the land use rights in the Group's investment properties as at 30 June 2021 and 2022 are as follows:

|   |   |                          |  |                 | ok value<br><i>uation)</i> |
|---|---|--------------------------|--|-----------------|----------------------------|
| Location  | Acquired<br>from                                    | Land area<br>(sq.m)      | Tenure                                       | 30 June<br>2022 | 30 June<br>2021            |
|   |   |                          |  | RMB'000         | RMB'000                    |
| Land  |   |                          |  |                 |                            |
| <u>Fujian Wangsheng Industrial</u><br><u>Co., Ltd.</u>                                  |   |                          |  |                 |                            |
| No. 300 Houyu, Jingxi Town,<br>Minhou County Fuzhou<br>City Fujian Province, The<br>PRC | Land and<br>Resources<br>Bureau of<br>Minhou County | 22,833<br>(2021: 22,833) | 41 years<br>leasehold<br>up to<br>23.06.2052 | 11,100          | 10,900                     |

(b) Investment properties are carried at fair value as at 30 June 2022 as determined by the independent professional valuers, Colliers International Consultancy & Valuation (Singapore) Pte. Ltd. and Savills Valuation and Professional Services Limited. The valuers have considered possible valuation techniques including the depreciated replacement cost approach, direct comparable method and income capitalisation approach in arriving at the open market value for the reporting period.

In the case of the direct comparable method, it involves the analysis of comparable sales of similar properties and adjusting the sale prices to that reflective of the investment properties. The income capitalisation approach capitalises an income stream into a present value using revenue multipliers or single-year capitalisation rates.

At each financial year end, the Group's finance department:

- verifies all major inputs to the independent valuation report;
- assesses property valuation movements when compared to prior year valuation report; and
- holds discussions with the independent valuer.

Details of valuation methods and key assumptions used in estimating the fair values of investment properties are set out in Note 28.6.

For the financial year ended 30 June 2022

## 6 Investment properties (Cont'd)

(c) As at the end of the reporting period, the carrying amount of investment properties of the Company and of the Group which have been pledged to financial institutions to secure bank facilities is as follows:

|  |       | The Co          | mpany           | The Group       |                 |
|--|-------|-----------------|-----------------|-----------------|-----------------|
|  |       | 30 June<br>2022 | 30 June<br>2021 | 30 June<br>2022 | 30 June<br>2021 |
|  | Note  | RMB'000         | RMB'000         | RMB'000         | RMB'000         |
|  |       | (at valuation)  | (at valuation)  | (at valuation)  | (at valuation)  |
| Carrying amount<br>Office unit 20 Cecil Street                   |       | 7.005           | 7.005           | 7.005           | 7 005           |
| #06-02   | 15(a) | 7,685           | 7,685           | 7,685           | 7,685           |
| Factory and office building<br>located at No. 2 Dongling<br>Road | 15(b) | -               | _               | -*              | 74,584          |
| Factory and office building<br>located at No. 300 Houyu          |       |                 |                 |                 |                 |
| Jingxi Town  | 28.4  | -               | -               | _*              | 141,600         |
|  |       | 7,685           | 7,685           | 7,685           | 223,869         |

\* The pledge of these investment properties have been discharged when the loan was fully repaid [Note 15(b)] and the bank facilities were terminated by the Group during the financial year ended 30 June 2022.

(d) The investment properties are leased to non-related parties under non-cancellable leases.

(e) The following amounts are recognised in profit or loss:

| The Group  | Note | 30 June<br>2022<br>RMB'000 | 30 June<br>2021<br>RMB'000 |
|--|------|----------------------------|----------------------------|
| Rental income  | 19   | 9,124                      | 7,936                      |
| Direct operating expenses arising from investment<br>properties that generate rental income        |      | (570)                      | (935)                      |
| Direct operating expenses arising from investment<br>properties that do not generate rental income |      | (28)                       | (56)                       |

### 7 Investments in subsidiaries

| The Company                                   | 30 June<br>2022<br>RMB'000 | 30 June<br>2021<br>RMB'000 |
|---|----------------------------|----------------------------|
| Unquoted equity investments, at cost          | 163,975                    | 163,975                    |
| Impairment loss on investment in a subsidiary |                            |                            |
| Balance at beginning of year                  | (10,218)                   | (14,213)                   |
| Impairment loss for the year                  | (5,977)                    | _                          |
| Reversal                                      | -                          | 3,995                      |
| Balance at end of year                        | (16,195)                   | (10,218)                   |
|   | 147,780                    | 153,757                    |

For the financial year ended 30 June 2022

### 7 Investments in subsidiaries (Cont'd)

During the financial year ended 30 June 2022, the Company assessed the carrying amounts of its investments in subsidiaries for indicators of impairment and carried out a review on the recoverable amounts of its investments in subsidiaries. Under this assessment, the Company recognises that there are impairment loss required for a sum of RMB 5,977,000 (2021 - Nil). The recoverable amounts of these investments are determined based on the revalued net assets of the subsidiaries as at the reporting date under the fair value hierarchy Level 3 measurement. The most significant input into this valuation approach is the selling price per square metre of the properties held by these subsidiaries.

In the financial year ended 30 June 2021, the Company recognised a reversal of impairment loss of RMB 3,995,000 for a subsidiary from the Investment Properties segment where the recoverable amount was higher than its carrying amount.

The subsidiaries are:

| Name  | Country of<br>incorporation/<br>principal place<br>of business | Cost of in | vestments | interes<br>voting | rtion of<br>sts and<br>rights<br>he Group | Principal activities  |
|---|--|------------|-----------|-------------------|---|---|
|   |  | 30 June    | 30 June   | 30 June           | 30 June                                   |   |
|   |  | 2022       | 2021      | 2022              | 2021                                      |   |
|   |  | RMB'000    | RMB'000   | %                 | %   |   |
| Held by the Company   |  |            |           |                   |   |   |
| Fujian Wangsheng Industrial<br>Co., Ltd. ("Wangsheng") *<br>(福建望盛实业有限公司)  | The People's<br>Republic<br>of China<br>("PRC")                | 149,762    | 149,762   | 100               | 100                                       | Production, sales of<br>processed food products<br>and rental revenue from<br>investment properties |
| Nanping Yuanwang Foods<br>Co., Ltd. ("Yuanwang") *<br>(南平市元旺食品有限公司)   | PRC  | 14,213     | 14,213    | 100               | 100                                       | Rental revenue from<br>investment<br>properties   |
| Held by Fujian Wangsheng<br>Industrial Co., Ltd.  |  |            |           |                   |   |   |
| Zhangping Fengwang<br>Agricultural Products Co.,<br>Ltd. ("Fengwang") *<br>(漳平市丰旺农产品有限公司)   | PRC  | -          | -         | 100               | 100                                       | Sale of edible fungi and<br>rental revenue from<br>investment properties                            |
| Feng Zhi Qiu International<br>Holdings Co., Ltd.<br>(Hong Kong Special<br>Administrative Region)<br>("Fengzhiqiu") *<br>(丰之秋国际控股有限公司) | Hong<br>Kong   | -          | -         | 100               | 100                                       | Sale of processed food products   |
|   |  | 163,975    | 163,975   |                   |   |   |

Audited by Foo Kon Tan LLP for consolidation purposes under SFRS (I). The financial statements of the China and Hong Kong entities are not subject to statutory audit under the laws to which the jurisdictions applied where they operate.

## For the financial year ended 30 June 2022

#### 8 Inventories

| The Group                                     | 30 June<br>2022<br>RMB'000 | 30 June<br>2021<br>RMB'000 |
|---|----------------------------|----------------------------|
| At cost:                                      |                            |                            |
| Finished goods                                | 4,271                      | 3,268                      |
| Goods in transit                              | 2,485                      | 1,786                      |
| Raw materials                                 | 8,956                      | 10,879                     |
|   | 15,712                     | 15,933                     |
| Cost of inventories included in cost of sales | 50,634                     | 53,083                     |

### 9 Trade and other receivables

|   | The Company                |                            | The Group                  |                            |
|---|----------------------------|----------------------------|----------------------------|----------------------------|
|   | 30 June<br>2022<br>RMB'000 | 30 June<br>2021<br>RMB'000 | 30 June<br>2022<br>RMB'000 | 30 June<br>2021<br>RMB'000 |
| Trade receivables (gross)   | -                          | -                          | 4,064                      | 3,560                      |
| Other receivables - third parties<br>Non-trade amounts owing by a | 22                         | 10                         | 84                         | 156                        |
| subsidiary  | 171,393                    | 171,497                    | -                          | -                          |
| VAT receivable  | -                          | -                          | 5,246                      | 5,120                      |
| Advances to suppliers   | -                          | -                          | 7                          | 444                        |
|   | 171,415                    | 171,507                    | 5,337                      | 5,720                      |
| Total trade and other receivables                                 | 171,415                    | 171,507                    | 9,401                      | 9,280                      |

Trade receivables are due within 180 days and do not bear any interest. All trade receivables are subject to credit risk exposure. However, the Group does not identify specific concentrations of credit risk with regards to trade receivables, as the amounts recognised resemble a large number of receivables from various customers.

The non-trade amounts due from a subsidiary represent advances which are unsecured, non-interest bearing and are repayable on demand.

VAT receivable relates to the percentage of qualifying purchases at the time the vendor invoices are processed.

Advances to suppliers relate to advance payments for the purchase of raw materials for processed food.

Trade and other receivables are denominated in the following currencies:

|                      | The Co                     | The Company                |                            | Group                      |
|----------------------|----------------------------|----------------------------|----------------------------|----------------------------|
|                      | 30 June<br>2022<br>RMB'000 | 30 June<br>2021<br>RMB'000 | 30 June<br>2022<br>RMB'000 | 30 June<br>2021<br>RMB'000 |
| Chinese renminbi     | 136,353                    | 171,497                    | 6,315                      | 6,003                      |
| Singapore dollar     | 18,722                     | 10                         | 22                         | 10                         |
| United States dollar | 16,340                     | _                          | 3,064                      | 3,267                      |
|                      | 171,415                    | 171,507                    | 9,401                      | 9,280                      |

The Group's other receivables of RMB 91,000 (2021 - RMB 600,000) (excluding VAT receivable) are neither past due nor impaired.

Further details of the Group's financial risk management of credit risk are disclosed in Note 28.3.

For the financial year ended 30 June 2022

#### 10 Prepayments

|                                  | The Co  | ompany  | The G   | àroup   |
|----------------------------------|---------|---------|---------|---------|
|                                  | 30 June | 30 June | 30 June | 30 June |
|                                  | 2022    | 2021    | 2022    | 2021    |
|                                  | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Prepaid other operating expenses | 61      | 83      | 61      | 86      |

#### 11 Cash and bank balances

|               | The Co  | The Company |         | Group   |
|---------------|---------|-------------|---------|---------|
|               | 30 June | 30 June     | 30 June | 30 June |
|               | 2022    | 2021        | 2022    | 2021    |
|               | RMB'000 | RMB'000     | RMB'000 | RMB'000 |
| Cash on hand  | _       | _           | 25      | 23      |
| Deposits      | -       | _           | -       | 5,747   |
| Bank balances | 161     | 1,370       | 17,763  | 23,351  |
|               | 161     | 1,370       | 17,788  | 29,121  |

The deposits earn interest ranging from 2.5% to 3.5% (2021 - 0.7% to 2.8%) per annum and have tenures ranging from 0.5 to 4.7 (2021 - 0.3 to 7.0) months. The deposits amounting to RMB 5,747,000 matured within three months from 30 June 2021.

RMB is not freely convertible into foreign currencies and the remittance of these funds maintained with banks in the PRC by the Group. As at 30 June 2022, funds amounting to RMB 16,979,000 (2021 - RMB 21,617,000) is subject to currency exchange restriction or remittance restriction.

Cash and bank balances are denominated in the following currencies:

|                      | The Co  | The Company            |         | Group   |
|----------------------|---------|------------------------|---------|---------|
|                      | 30 June | <b>30 June</b> 30 June |         | 30 June |
|                      | 2022    | 2021                   | 2022    | 2021    |
|                      | RMB'000 | RMB'000                | RMB'000 | RMB'000 |
| Chinese renminbi     | -       | -                      | 11,553  | 12,646  |
| Hong Kong dollar     | -       | -                      | -*      | 2       |
| Singapore dollar     | 142     | 63                     | 147     | 69      |
| United States dollar | 19      | 1,307                  | 6,088   | 16,404  |
|                      | 161     | 1,370                  | 17,788  | 29,121  |

\* Represents amount less than RMB 1,000.

Further details of the Group's financial risk management and credit risk are disclosed in Note 28.3.

## For the financial year ended 30 June 2022

## 12 Associates classified as held for sale

| The Group                        | 30 June<br>2022<br>RMB'000 | 30 June<br>2021<br>RMB'000 |
|----------------------------------|----------------------------|----------------------------|
| Balance at beginning of the year | -                          | 30,080                     |
| Less: Receipts of proceeds       | -                          | (30,080)                   |
| Balance at end of year           | _                          | _                          |

On 23 April 2019, the Company announced that it entered into an agreement to dispose of its associate Fujian Tianwang Foods Co., Ltd. ("Tianwang") and its wholly owned subsidiary, Sanming Sennong Forestry Co., Ltd. (collectively, the "Disposal Group"). The Disposal Group represented part of the Group's Processed food products segment.

During the financial year ended 30 June 2021, the Group has received the remaining balance of RMB 30,080,000 from the Purchaser for the consideration sum. Further to the payment received, the Group has transferred its entire equity interest in the registered capital of the associate to the Purchaser.

### 13 Share capital

|   | Number of or | dinary shares | Amount  |         |
|---|--------------|---------------|---------|---------|
| The Company and The Group                                   | 30 June      | 30 June       | 30 June | 30 June |
|   | 2022         | 2021          | 2022    | 2021    |
|   | '000         | '000          | RMB'000 | RMB'000 |
| Issued and fully paid ordinary<br>shares with no par value: |              |               |         |         |
| Balance at beginning and at end of year                     | 176,798      | 176,798       | 322,210 | 322,210 |

Per Accounting and Corporate Regulatory Authority ("ACRA") registered records, the gross issued and paid up capital as at 30 June 2022 is \$\$ 69,312,309 (2021 - \$\$ 69,312,309).

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to vote per share at meetings of the Company. All shares rank equally with regard to the Company's residual assets.

#### 14 Other reserves

#### (a) <u>Share-based payment reserve</u>

This share-based payment reserve comprises of the ordinary shares transferred by Sanwang International Holdings Limited ("Sanwang"), the former ultimate holding company, to an ex-key management personnel in accordance to the employment agreement with the Company.

#### (b) <u>Statutory reserve</u>

According to the PRC Company Law, the subsidiaries in PRC are required to transfer between 10% and 50% of their profits after taxation to statutory common reserve until the common reserve balance reaches 50% of the registered capital. For the purpose of calculating the transfer to this reserve, the profits after taxation shall be the amount determined under the PRC accounting standards. The transfer to this reserve must be made before the distribution of dividends to shareholders.

For the financial year ended 30 June 2022

### 14 Other reserves (Cont'd)

#### (b) <u>Statutory reserve (Cont'd)</u>

Statutory common reserve can be used to make good previous years' losses and for conversion to capital, if any, provided that the balance remains not less than 25% of the registered capital.

| The Group                            | 30 June<br>2022<br>RMB'000 | 30 June<br>2021<br>RMB'000 |
|--------------------------------------|----------------------------|----------------------------|
| Statutory common reserve             |                            |                            |
| Balance at beginning and end of year | 72,449                     | 72,449                     |

#### (c) <u>Revaluation reserve - non-distributable</u>

Revaluation reserve arises from the revaluation of the leasehold buildings and structural improvements and land use rights at valuation as disclosed in the property, plant and equipment (Note 4) during the financial year.

| The Group                            | Note  | 30 June<br>2022<br>RMB'000 | 30 June<br>2021<br>RMB'000 |
|--------------------------------------|-------|----------------------------|----------------------------|
| Revaluation reserve                  |       |                            |                            |
| Balance at the beginning of the year |       | 42,805                     | 41,740                     |
| Movement during the year             | 21(e) | 977                        | 1,065                      |
| Balance at end of the year           | -     | 43,782                     | 42,805                     |

#### (d) Other reserve - non-distributable

Other reserves relate to the transfer of the unaccountable balances from trade and other payables during the year ended 30 June 2019. This reserve is not distributable as dividends to shareholders.

|                                      | 30 June<br>2022 | 30 June<br>2021 |
|--------------------------------------|-----------------|-----------------|
| The Group                            | RMB'000         | RMB'000         |
| Other reserve                        |                 |                 |
| Balance at beginning and end of year | 29,349          | 29,349          |

## For the financial year ended 30 June 2022

## **15 Bank borrowings**

|      | The Company |  | The C  | Group  |         |
|------|-------------|--|--|--|---------|
|      | 30 June     | <b>30 June</b> 30 June   | 30 June  | 30 June  | 30 June |
|      | 2022        | 2021   | 2022   | 2021   |         |
| Note | RMB'000     | RMB'000  | RMB'000  | RMB'000  |         |
|      |             |  |  |  |         |
| (a)  | 4,001       | 4,402  | 4,001  | 4,402  |         |
| (b)  | -           | _  | -  | 2,000  |         |
|      | 4,001       | 4,402  | 4,001  | 6,402  |         |
|      |             |  |  |  |         |
|      | 327         | 400  | 327  | 2,400  |         |
|      |             |  |  |  |         |
|      | 1,308       | 1,601  | 1,308  | 1,601  |         |
|      | 2,366       | 2,401  | 2,366  | 2,401  |         |
|      | 3,674       | 4,002  | 3,674  | 4,002  |         |
|      | 4,001       | 4,402  | 4,001  | 6,402  |         |
|      | (a)         | 30 June<br>2022<br>Note RMB'000<br>(a) 4,001<br>(b) -<br>4,001<br>327<br>1,308<br>2,366<br>3,674 | 30 June<br>2022         30 June<br>2021           Note         RMB'000         RMB'000           (a)         4,001         4,402           (b)         -         -           4,001         4,402           1,308         1,601           2,366         2,401           3,674         4,002 | 30 June<br>2022         30 June<br>2021         30 June<br>2022           Note         RMB'000         RMB'000         RMB'000           (a)         4,001         4,402         4,001           (b)         -         -         -           4,001         4,402         4,001           (b)         -         -         -           4,001         4,402         4,001           1,308         1,601         1,308           2,366         2,401         2,366           3,674         4,002         3,674 |         |

The carrying amounts of current and non-current portions of the borrowings at market borrowing rates approximate their fair value.

(a) The term loan of S\$ 831,000 or equivalent to RMB 4,001,000 (2021 - S\$ 916,000 or equivalent to RMB 4,402,000) is repayable over 108 (2021 - 120) monthly instalments commencing from 13 July 2016 with a principal repayment of S\$ 7,022 (2021 - S\$ 6,862) plus any applicable interest.

The loan is secured by a first ranking mortgage in the amount of S 1,600,000 or equivalent to RMB 7,685,000 (2021 - S 1,600,000 or equivalent to RMB 7,685,000) on its legal charge on the investment property - an office unit in Plus Building, Singapore. Refer to Note 6(c) to the financial statements.

The Company has financial covenants attached to this term loan which relate to restriction of limits imposed on certain ratios to be maintained. During the financial year ended 30 June 2022, there are no known instances of any breach of loan covenants.

As at the end of the reporting period, the applicable floating interest rate is Nil (2021 - 0.1%) per annum below the applicable Enterprise Base Rate ("EBR"). The effective interest rate of the term loan ranges between 1.88% to 2.08% (2021 - 1.88% to 4.75%) per annum.

Subsequent to the balance sheet date, interest rate is charged at a margin plus 3-month compounded SORA. The transition to SORA is not expected to have a significant effect on the amounts reported for the current and prior financial years.

- (b) The bank loan of RMB 2,000,000 as at 30 June 2021 has been fully repaid on 11 November 2021. As at 30 June 2021, this loan was secured by, inter-alia:
  - a personal guarantee by a director of the Company, Chen Qiuhai; and
  - legal charges on the Group's leasehold buildings of RMB 11,316,000 [see Note 4(c)], land use rights of RMB 5,273,000 with land area of 16,401 sqm [see Note 4(c)] and investment properties of RMB 74,584,000 [see Note 6(c)] belonging to a subsidiary, Wangsheng.

Interest was charged at 3.85% per annum.

For the financial year ended 30 June 2022

## 15 Bank borrowings (Cont'd)

The table below analyses the maturity profile of the Company and the Group's bank loans based on contractual undiscounted cash flows:

|  | 30 June 2022 |             | 30 Jur   | ne 2021     |
|--|--------------|-------------|----------|-------------|
|  | Carrying     | Contractual | Carrying | Contractual |
|  | amount       | cash flows  | amount   | cash flows  |
| The Company                            | RMB'000      | RMB'000     | RMB'000  | RMB'000     |
| Amount repayable:                      |              |             |          |             |
| Not later than one year                | 327          | 492         | 400      | 487         |
| Later than one year and not later than |              |             |          |             |
| five years                             | 1,308        | 1,967       | 1,601    | 1,947       |
| Later than five years                  | 2,366        | 2,688       | 2,401    | 3,291       |
|  | 3,674        | 4,655       | 4,002    | 5,238       |
|  | 4,001        | 5,147       | 4,402    | 5,725       |
|  |              |             |          |             |
|  | 30 Jur       | ne 2022     | 30 Jur   | ne 2021     |
|  | Carrying     | Contractual | Carrying | Contractual |
|  | amount       | cash flows  | amount   | cash flows  |
| The Group                              | RMB'000      | RMB'000     | RMB'000  | RMB'000     |
| Amount repayable:                      |              |             |          |             |
| Not later than one year                | 327          | 492         | 2,400    | 2,576       |
| Later than one year and not later than |              |             |          |             |
| five years                             | 1,308        | 1,967       | 1,601    | 1,947       |
| Later than five years                  | 2,366        | 2,688       | 2,401    | 3,291       |
|  | 3,674        | 4,655       | 4,002    | 5,238       |
|  | 4,001        | 5,147       | 6,402    | 7,814       |

The Company and the Group manage the liquidity risk by maintaining sufficient cash to enable them to meet their normal operating commitments.

Bank borrowings are denominated in the following currencies:

|                  | The Co  | The Company            |         | Group   |
|------------------|---------|------------------------|---------|---------|
|                  | 30 June | <b>30 June</b> 30 June |         | 30 June |
|                  | 2022    | 2021                   | 2022    | 2021    |
|                  | RMB'000 | RMB'000                | RMB'000 | RMB'000 |
| Chinese renminbi | -       | _                      | -       | 2,000   |
| Singapore dollar | 4,001   | 4,402                  | 4,001   | 4,402   |
|                  | 4,001   | 4,402                  | 4,001   | 6,402   |

For the financial year ended 30 June 2022

### 16 Deferred taxation

| The Group                    | 30 June<br>2022<br>RMB'000 | 30 June<br>2021<br>RMB'000 |
|------------------------------|----------------------------|----------------------------|
| Deferred tax liabilities     |                            |                            |
| Balance at beginning of year | 33,973                     | 39,214                     |
| Movement for the year        | (2,656)                    | (5,241)                    |
| Balance at end of year       | 31,317                     | 33,973                     |

The balance comprises tax on the following temporary differences:

| The Group  | Note  | Accelerated<br>tax<br>depreciation<br>RMB'000 | Gain on<br>valuation of<br>investment<br>properties<br>RMB'000 | Gain on<br>revaluation<br>of ROU<br>assets<br>RMB'000 | Undistributed<br>earning of<br>subsidiaries<br>RMB'000 | Total<br>RMB'000 |
|--|-------|---|--|---|--|------------------|
| At 1 July 2020   |       | 6,183   | 18,518   | 10,802  | 3,711  | 39,214           |
| Credited to other comprehensive                                    |       |   |  |   |  |                  |
| income   | 21(e) | -   | -  | (77)  | -  | (77)             |
| Credited to profit   |       |   | <i>(</i> )   |   |  |                  |
| or loss  | 23    | 1,538   | (6,702)  | -   | -  | (5,164)          |
|  |       | 1,538   | (6,702)  | (77)  | -  | (5,241)          |
| At 30 June 2021  |       | 7,721   | 11,816   | 10,725  | 3,711  | 33,973           |
| Credited to other<br>comprehensive income<br>Charged/(credited) to | 21(e) | -   | -  | (82)  | _  | (82)             |
| profit or loss   | 23    | 1,310   | (173)  | _   | (3,711)  | (2,574)          |
|  |       | 1,310   | (173)  | (82)  | (3,711)  | (2,656)          |
| At 30 June 2022  |       | 9,031   | 11,643   | 10,643  | _  | 31,317           |

On 22 February 2008, the State Administration of Taxation of China issued a circular Caishui [2008] No.001, which imposes withholding tax on distribution of dividends from post 1 January 2008 profits to foreign investors. Accordingly, no deferred tax liabilities arise from undistributed profits of the Company's China subsidiaries accumulated up till 31 December 2007. Provision for deferred tax liabilities, however, would be required on profits accumulated from 1 January 2008 onwards.

The deferred tax liabilities of RMB Nil (2021 - RMB 3,711,000) as at 30 June 2022 relate to the PRC withholding tax on the portion of the distributable profits to be derived from the Group's subsidiaries in the PRC which is expected to be distributed out as dividends to its shareholders.

The temporary differences associated with investments in the Group's subsidiaries for which a deferred tax liability for withholding taxes on undistributed profits has not been recognised totalled RMB 670,000 (2021 - RMB 1,018,000). The Group has determined that the undistributed profits of its subsidiaries will not be distributed in the foreseeable future.

Management determines that the recovery of the investment properties is through the rental of the investment properties over time rather than through a sale and deferred tax liability has been accounted for accordingly.

For the financial year ended 30 June 2022

## 17 Trade and other payables

|  | The Company |              | The C   | Group   |
|--|-------------|--------------|---------|---------|
|  | 30 June     | June 30 June | 30 June | 30 June |
|  | 2022        | 2021         | 2022    | 2021    |
|  | RMB'000     | RMB'000      | RMB'000 | RMB'000 |
|  |             |              |         |         |
| Trade payables                         | -           | -            | 8,240   | 6,051   |
|  | -           | -            | 8,240   | 6,051   |
| Other payables                         | -           | 20           | 3,584   | 3,894   |
| VAT payable                            | -           | -            | -       | 5       |
| Government tax payable                 | -           | -            | 429     | 326     |
| Non-trade amount owing to a subsidiary | 38,523      | 35,048       | -       | _       |
| Advances from customers representing   |             |              |         |         |
| contract liability                     | -           | _            | -       | 36      |
| Accruals                               | 2,478       | 2,581        | 4,709   | 5,708   |
| Rental deposit                         | 40          | 40           | 752     | 1,682   |
| -                                      | 41,041      | 37,689       | 9,474   | 11,651  |
| Total trade and other payables         | 41,041      | 37,689       | 17,714  | 17,702  |

The carrying amount of trade payables, due to their short duration, approximates their fair values.

Other payables comprise mainly amount owing to contractors for refurbishment work to the leasehold building and accrual for social insurances.

The non-trade amount owing to a subsidiary of the Company represents advances which are unsecured, non-interest bearing and are repayable on demand.

Accruals relate to liabilities for employee benefit costs and professional fees.

Trade and other payables are denominated in the following currencies:

|                  | The Co  | The Company            |         | Group   |
|------------------|---------|------------------------|---------|---------|
|                  | 30 June | <b>30 June</b> 30 June |         | 30 June |
|                  | 2022    | 2021                   | 2022    | 2021    |
|                  | RMB'000 | RMB'000                | RMB'000 | RMB'000 |
| Chinese renminbi | 38,523  | 35,048                 | 15,196  | 15,061  |
| Singapore dollar | 2,518   | 2,641                  | 2,518   | 2,641   |
|                  | 41,041  | 37,689                 | 17,714  | 17,702  |

## For the financial year ended 30 June 2022

### 18 Revenue

|  | 30 June | 30 June |
|--|---------|---------|
|  | 2022    | 2021    |
| The Group  | RMB'000 | RMB'000 |
| Processed food and food products - point in time | 56,470  | 61,170  |
| Revenue from contracts with customers            | 56,470  | 61,170  |

Disaggregation of revenue from contracts with customers for sales of goods

The Group derives revenue from the transfer of goods and services at a point of time in the following major products lines and geographical regions. Revenue is attributed to countries by location of customers.

|       | At point in time<br>RMB'000 | Total<br>RMB'000 |
|-------|-----------------------------|------------------|
| 2022  |                             |                  |
| Japan | 53,885                      | 53,885           |
| PRC   | 2,585                       | 2,585            |
|       | 56,470                      | 56,470           |
| 2021  |                             |                  |
| Japan | 54,105                      | 54,105           |
| PRC   | 7,065                       | 7,065            |
|       | 61,170                      | 61,170           |

The following table provides information about receivables and contract liabilities from contracts with customers. There is no contract asset at the end of reporting period.

|   |      | 30 June<br>2022 | 30 June<br>2021 |
|---|------|-----------------|-----------------|
| The Group   | Note | RMB'000         | RMB'000         |
| Trade receivables   | 9    | 4,064           | 3,560           |
| Advances from customers representing contract liabilities | 17   | _               | 36              |

The contract liabilities are recognised as revenue as the Group performs under the contract. Significant changes in the contract liabilities balances are explained as follows:

| The Group  | 30 June<br>2022<br>RMB'000 | 30 June<br>2021<br>RMB'000 |
|--|----------------------------|----------------------------|
| Revenue recognised in current period that is included in the contract liability balance at the beginning of the year | 36                         | 188                        |
| Increases due to cash received, excluding amounts recognised as revenue during the year                              |                            | 36                         |

For the financial year ended 30 June 2022

## 19 Rental income from investment properties

|               |      | 30 June | 30 June |
|---------------|------|---------|---------|
|               |      | 2022    | 2021    |
| The Group     | Note | RMB'000 | RMB'000 |
| Rental income | 6(e) | 9,124   | 7,936   |
|               | _    |         |         |

Information about the Group's leasing activities, including those related to investment properties, is disclosed in Note 26.

## 20 Other operating income

| The Group   | Note | 30 June<br>2022<br>RMB'000 | 30 June<br>2021<br>RMB'000 |
|---|------|----------------------------|----------------------------|
| Exchange gain, net                                | 22   | 463                        | _                          |
| Government subsidies                              | (a)  | 222                        | 926                        |
| Interest income                                   | 22   | 456                        | 227                        |
| Sale of raw materials                             | (b)  | 17                         | 57                         |
| Gain on disposal of property, plant and equipment | 22   | -                          | 3,555                      |
| Miscellaneous income                              |      | 108                        | 630                        |
|   |      | 1,266                      | 5,395                      |

(a) Government subsidies relate to subsidies for grant received for a subsidiary's research and development projects received from government-related agencies in support of agricultural activities in the PRC.

(b) Sale of raw materials consists of sales of aged stock.

## 21(a) Selling and distribution expenses

|   |       | 30 June | 30 June |
|---|-------|---------|---------|
|   |       | 2022    | 2021    |
| The Group                                     | Note  | RMB'000 | RMB'000 |
| Advertising fee                               |       | 8       | 53      |
| Amortisation of intangible assets             | 5     | -       | 25      |
| Freight charges                               |       | 1,320   | 1,433   |
| Depreciation of property, plant and equipment | 4     | 1       | _       |
| Employee benefit costs                        | 21(f) | 369     | 373     |
| Others  |       | 114     | 22      |
|   |       | 1,812   | 1,906   |

99

# Notes to The Financial Statements

## For the financial year ended 30 June 2022

## 21(b) Administrative expenses

| The Group                                     | Note  | 30 June<br>2022<br>RMB'000 | 30 June<br>2021<br>RMB'000 |
|---|-------|----------------------------|----------------------------|
| Audit fees:                                   |       |                            |                            |
| - auditors of the Company                     | 22    | 878                        | 876                        |
| Non-audit fees:                               |       |                            |                            |
| - auditors of the Company                     | 22    | 360                        | -                          |
| Amortisation of intangible assets             | 5     | 24                         | _                          |
| Depreciation of property, plant and equipment | 4     | 1,547                      | 1,547                      |
| Directors' fees                               | 21(f) | 1,042                      | 943                        |
| Employee benefit costs                        |       | 5,934                      | 7,405                      |
|   | 21(f) | 6,976                      | 8,348                      |
| Entertainment expense                         |       | 259                        | 260                        |
| Legal and professional fees                   |       | 542                        | 943                        |
| Research expenses                             | 22    | -                          | 340                        |
| Repair and maintenance                        |       | 346                        | 346                        |
| Stamp duty and other taxes                    |       | 21                         | 17                         |
| Transport expenses                            |       | 40                         | 63                         |
| Utilities                                     |       | 567                        | 870                        |
| Others  |       | 1,347                      | 1,829                      |
|   | -     | 12,907                     | 15,439                     |

## 21(c) Other operating expenses

|  |       | 30 June | 30 June |  |
|--|-------|---------|---------|--|
|  |       | 2022    | 2021    |  |
| The Group  | Note  | RMB'000 | RMB'000 |  |
| Cost of sale of raw materials                    |       | 12      | 25      |  |
| Employee benefit costs                           | 21(f) | -       | 1       |  |
| Exchange loss, net                               |       | -       | 1,925   |  |
| Impairment loss on property, plant and equipment | 4     | -       | 530     |  |
| Bad debt written off                             |       | -       | 68      |  |
| Fair value loss on investment properties         | 6     | 688     | 26,489  |  |
| Property, plant and equipment written off        | 4     | 3       | 22      |  |
| Others   |       | 452     | 160     |  |
|  |       | 1,155   | 29,220  |  |

## 21(d) Finance costs

|                                 | 30 June | 30 June |
|---------------------------------|---------|---------|
|                                 | 2022    | 2021    |
| The Group                       | RMB'000 | RMB'000 |
| Interest expenses on bank loans | 122     | 195     |

For the financial year ended 30 June 2022

## 21(e) Other comprehensive income, net of tax

| The Group  | Note                  | Before tax<br>RMB'000 | 30 June 2022<br>Tax expense<br>RMB'000 | Net of tax<br>RMB'000 |
|--|-----------------------|-----------------------|--|-----------------------|
| Revaluation gain on leasehold buildings<br>and structural improvements | 4, 14(c) <sub>=</sub> | 895                   | 82                                     | 977                   |
|  | Note                  | Before tax<br>RMB'000 | 30 June 2021<br>Tax expense<br>RMB'000 | Net of tax<br>RMB'000 |
| Revaluation gain on leasehold buildings<br>and structural improvements | 4, 14(c) =            | 988                   | 77                                     | 1,065                 |
| 21(f) Employee benefit costs   |                       |                       | 30 June                                | 30 June               |

|   | So Sulle | SU Suile |
|---|----------|----------|
|   | 2022     | 2021     |
| The Group                                   | RMB'000  | RMB'000  |
| Salaries and related costs                  | 15,887   | 18,075   |
| Contributions to defined contribution plans | 460      | 389      |
|   | 16,347   | 18,464   |

#### Represented as follows:

|                               |       | The Company |         | The C   | The Group |  |
|-------------------------------|-------|-------------|---------|---------|-----------|--|
|                               |       | 30 June     | 30 June | 30 June | 30 June   |  |
|                               |       | 2022        | 2021    | 2022    | 2021      |  |
|                               | Note  | RMB'000     | RMB'000 | RMB'000 | RMB'000   |  |
| Directors' fee                | 21(b) | 1,042       | 943     | 1,042   | 943       |  |
| Short-term benefits           |       | 644         | 601     | 1,705   | 1,482     |  |
|                               |       | 1,686       | 1,544   | 2,747   | 2,425     |  |
| Others                        |       | -           | -       | 13,600  | 16,039    |  |
|                               |       | 1,686       | 1,544   | 16,347  | 18,464    |  |
| Analysed into:                |       |             |         |         |           |  |
| Directors of the Company      |       | 1,042       | 943     | 1,284   | 1,080     |  |
| Directors of the subsidiaries |       | -           | _       | 464     | 469       |  |
| Key management personnel      |       | 644         | 601     | 999     | 876       |  |
|                               |       | 1,686       | 1,544   | 2,747   | 2,425     |  |
| Other than directors and key  |       |             |         |         |           |  |
| management personnel          |       | -           | -       | 13,600  | 16,039    |  |
|                               |       | 1,686       | 1,544   | 16,347  | 18,464    |  |

01

## Notes to The Financial Statements

## For the financial year ended 30 June 2022

## 21(f) Employee benefit costs (Cont'd)

Employee benefit costs are charged to:

|                                   |       | 30 June | 30 June |
|-----------------------------------|-------|---------|---------|
|                                   |       | 2022    | 2021    |
| The Group                         | Note  | RMB'000 | RMB'000 |
| Cost of sales                     |       | 9,002   | 9,742   |
| Selling and distribution expenses | 21(a) | 369     | 373     |
| Administrative expenses           | 21(b) | 6,976   | 8,348   |
| Other operating expenses          | 21(c) | -       | 1       |
|                                   | -     | 16,347  | 18,464  |

## 22 Profit/(loss) before taxation

| The Group   | Note  | 30 June<br>2022<br>RMB'000 | 30 June<br>2021<br>RMB'000 |
|---|-------|----------------------------|----------------------------|
| Profit/(loss) before taxation has been arrived at after charging: |       |                            |                            |
| Depreciation of property, plant and equipment                     | 4     | 2,764                      | 3,057                      |
| Amortisation of intangible assets                                 | 5     | 24                         | 25                         |
| Employee benefit costs  | 21(f) | 16,347                     | 18,464                     |
| Audit fees:   |       |                            |                            |
| - auditors of the Company   | 21(b) | 878                        | 876                        |
| Non-audit fees:   |       |                            |                            |
| - auditors of the Company   | 21(b) | 360                        | -                          |
| Impairment loss on property, plant and equipment                  | 4     | -                          | 530                        |
| Fair value loss of investment properties                          | 6     | 688                        | 26,489                     |
| Property, plant and equipment written off                         | 4     | 3                          | 22                         |
| Research expenses   | 21(b) | -                          | 340                        |
| and (crediting):  |       |                            |                            |
| Exchange gain, net  | 20    | (463)                      | -                          |
| Gain on disposal of property, plant and equipment                 | 20    | -                          | (3,555)                    |
| Interest income   | 20    | (456)                      | (227)                      |

For the financial year ended 30 June 2022

## 23 Taxation

| The Group                  | Note | 30 June<br>2022<br>RMB'000 | 30 June<br>2021<br>RMB'000 |
|----------------------------|------|----------------------------|----------------------------|
| Current taxation           |      |                            |                            |
|                            |      | 010                        | 110                        |
| - Current financial year   | -    | 216                        | 110                        |
|                            |      | 216                        | 110                        |
| Deferred taxation          |      |                            |                            |
| - Current financial year   |      | 1,137                      | (5,164)                    |
| - In respect of prior year |      | (3,711)                    | -                          |
|                            | 16   | (2,574)                    | (5,164)                    |
| Tax credit                 | -    | (2,358)                    | (5,054)                    |
|                            | -    |                            |                            |

The tax credit on the results of the financial year varies from the amount of income tax determined by applying the relevant statutory rate of income tax on Group's results as a result of the following:

| The Group   | 30 June<br>2022<br>RMB'000 | 30 June<br>2021<br>RMB'000 |
|---|----------------------------|----------------------------|
| Profit/(loss) before taxation                                       | 230                        | (25,342)                   |
| Income tax calculated at the applicable tax rate in PRC where       |                            |                            |
| the Group's taxable income is mainly derived                        | 58                         | (6,336)                    |
| Tax effect on non-taxable income (a)                                | (619)                      | (1,183)                    |
| Tax effect on non-deductible expenses (b)                           | 2,110                      | 1,662                      |
| Effect of different tax rates                                       | 338                        | 214                        |
| Deferred tax asset not recognised                                   | 83                         | 722                        |
| Over provision of deferred tax liabilities in respect of prior year | (3,711)                    | _                          |
| Others  | (617)                      | (133)                      |
|   | (2,358)                    | (5,054)                    |

<sup>(a)</sup> Income not subject to tax relate mainly to foreign exchange differences arising from financial instruments and other disallowed income.

<sup>(b)</sup> Expenses not deductible for tax purposes relate mainly to depreciation and amortisation of non-qualifying assets, fair value changes in investment properties and other disallowed expenses incurred in the ordinary course of business.

## For the financial year ended 30 June 2022

## 23 Taxation (Cont'd)

#### Applicable tax rate

The subsidiaries are subject to the Enterprise Income Tax Law of the PRC adopted by the National People's Congress and came into force on 1 January 2008. The income tax rate applicable to the following entities within the Group in its country of jurisdiction is as follows:

|             | <u>Tax rate</u>   |
|-------------|---|
| The Company | 17%   |
| Wangsheng   | 25%   |
| Yuanwang    | 25%   |
| Fengzhiqiu  | 16.5%   |
| Fengwang    | According to the approval issued by Zhangping State Tax Bureau dated 9 March 2012, Fengwang has obtained full tax exemption for income tax from Fujian tax authority for income derived from cultivation, preliminary processing of agricultural products up to 6 October 2028. |

The Group has unabsorbed tax losses amounting to approximately RMB 28,389,000 (2021 - RMB 28,054,000), which are subject to agreement with the relevant tax authorities. These unabsorbed tax losses can be carried forward for offsetting against future taxable income provided that the provisions of the relevant tax legislations are complied with. These unabsorbed losses cannot be allowed to offset the taxable profits of other subsidiaries.

No deferred tax asset has been recognised for RMB 7,097,000 (2021 - RMB 7,014,000) due to the unpredictability of future profit streams.

### 24 Earnings/(loss) per share

| The Group  | 30 June<br>2022<br>RMB'000 | 30 June<br>2021<br>RMB'000 |
|--|----------------------------|----------------------------|
| Net profit/(loss) attributable to equity holders of the Company                                      | 2,588                      | (20,288)                   |
|  | 30 June<br>2022<br>'000    | 30 June<br>2021<br>'000    |
| Weighted average number of ordinary shares outstanding for the purpose of diluted earnings per share | 176,798                    | 176,798                    |
| The Group  | 30 June<br>2022<br>RMB     | 30 June<br>2021<br>RMB     |
| Basic earnings/(loss) per share (cents)<br>Diluted earnings/(loss) per share (cents)                 | 1.5<br>1.5                 | (11.5)<br>(11.5)           |

For the financial year ended 30 June 2022

## 24 Earnings/(loss) per share (Cont'd)

#### Basic earnings/(loss) per share

Basic earnings/(loss) per share amounts are calculated by dividing the net profit/(loss) attributable to ordinary equity holders of the Company (for the purpose of basic earnings/(loss) per share) by the weighted average number of ordinary shares outstanding during the financial year.

The weighted average number of ordinary shares outstanding for basic earnings/(loss) per share during the financial period is the number of ordinary shares outstanding at the beginning of the period adjusted by the weighted average number of ordinary shares outstanding during the year.

In the current and previous financial year, diluted earnings/(loss) per share are the same as basic (loss)/ earnings per share as the Group does not have any dilutive potential ordinary shares and issuance of ordinary shares for less than the average market price of the ordinary shares.

## 25 Related party transactions

In relation to the related party information disclosed elsewhere in the financial statements, the following are significant transactions with related parties at mutually agreed amounts:

| The Group  | 30 June<br>2022<br>RMB'000 | 30 June<br>2021<br>RMB'000 |
|--|----------------------------|----------------------------|
| Sales to an associate classified as held for sale<br>Purchases from an associate classified as held for sale |                            | 1,101<br>3,550             |
| The Company  |                            |                            |
| Advances from a subsidiary<br>Advances to a subsidiary   | 3,475<br>(961)             | 29,649<br>(25,090)         |

### 26 Commitments

#### (i) Operating lease commitment (non-cancellable)

#### Where Group is the lessee

The Group leases a factory from a non-related party under non-cancellable operating lease agreements. At the end of the reporting period, the Group was committed to making the following lease payment under non-cancellable leases:

|   | 30 June | 30 June |
|---|---------|---------|
|   | 2022    | 2021    |
| The Group   | RMB'000 | RMB'000 |
| Not later than one year                           | -       | 4       |
| Later than one year and not later than five years | -       | -       |
| Later than five years                             | -       | -       |
|   | _       | 4       |

## For the financial year ended 30 June 2022

### 26 Commitments (Cont'd)

#### (i) Operating lease commitment (non-cancellable) (Cont'd)

#### Where Group is the lessor

#### Investment properties

Operating leases, in which the Group is the lessor, relate to investment properties (Note 6) owned by the Group with lease terms of between 1 to 5 years with one-year extension option. All operating lease contracts contain market review clauses in the event that the lessee exercises its option to renew. The lessee does not have an option to purchase the property at the expiry of the lease period.

These leases are classified as operating lease because the risk and rewards incidental to ownership of the assets are not substantially transferred. The Group's revenue from rental income from the investment properties is disclosed in Note 19.

The future minimum rental receivable under non-cancellable leases contracted for at the reporting date are as follows:

|   | The Company |         | The Group |         |
|---|-------------|---------|-----------|---------|
|   | 30 June     | 30 June | 30 June   | 30 June |
|   | 2022        | 2021    | 2022      | 2021    |
|   | RMB'000     | RMB'000 | RMB'000   | RMB'000 |
| Undiscounted lease payments to be received:       |             |         |           |         |
| Not later than one year                           | 240         | 200     | 8,676     | 8,604   |
| Later than one year and not later than five years | 200         | _       | 470       | 272     |
| Later than five years                             | -           | -       | -         | -       |
| _   | 440         | 200     | 9,146     | 8,876   |

#### (ii) Capital commitments

There is no capital commitment contracted but not provided for in the consolidated financial statements as at 30 June 2022 and 2021.

#### 27 Statement of operations by segments

Management has determined the operating segments based on the reports reviewed by the chief operating decision-maker.

A segment is a distinguishable component of the Group that is engaged with either in providing products or services (business segment), or in providing products or services within a particular economic environment (geographical segment), which is subject to risks and rewards that are different from those of other segments.

Management monitors the operating results of the segments separately for the purposes of making decisions about resources to be allocated and of assessing performance. Segment performance is evaluated based on operating profit or loss which is similar to the accounting profit or loss.

Income taxes are managed by the management of respective entities within Group.

For the financial year ended 30 June 2022

## 27 Statement of operations by segments (Cont'd)

The accounting policies of the operating segments are the same of those described in the summary of significant accounting policies. There is no asymmetrical allocation to reportable segments. Management evaluates performance on the basis of profit or loss from operation before tax expense.

There is no change from the prior periods in the measurement methods used to determine reported segment profit or loss.

#### Allocation basis and transfer pricing

Segment results include items directly attributable to a segment as well as those that can be allocated on a reasonable basis. Unallocated items comprise mainly income tax expense.

Transfer prices between operating segments are on an arm's length basis in a manner similar to transaction with third parties, if any.

#### Business segments

The Group is organised into the following business segments, namely:

#### Processed food products

The processed food products segment comprises processed vegetable products and dietary fibre food products (including konjac-based processed food products).

#### Investment properties

The rental income from investment properties constitutes an operating business segment in accordance with accounting standard SFRS(I) 1-40.

#### Corporate

Corporate comprises the Company, which principal activity is that of investment holding company.
07

## Notes to The Financial Statements

For the financial year ended 30 June 2022

## 27 Statement of operations by segments (Cont'd)

#### (a) Business segments

The following tables present revenue, profit or loss and certain assets, liabilities and expenditure information for the Group for the year ended 30 June 2022:

|  | Investment<br>properties<br>RMB'000 | Processed<br>food<br>products<br>RMB'000 | Corporate<br>RMB'000 | Total<br>RMB'000 |
|--|-------------------------------------|--|----------------------|------------------|
| FY2022                                       |                                     |  |                      |                  |
| Revenue                                      |                                     |  |                      |                  |
| - Sale of goods                              | -                                   | 56,470                                   | -                    | 56,470           |
| - Rental income from investment              |                                     |  |                      |                  |
| properties                                   | 9,124                               | -  | _                    | 9,124            |
|  |                                     |  |                      |                  |
| Segment results                              | 6,499                               | (1,504)                                  | (4,408)              | 587              |
| Interest income                              | -                                   | 456                                      | -                    | 456              |
| Fair value loss on investment                | (222)                               |  |                      | (222)            |
| properties                                   | (688)                               | -  | -                    | (688)            |
| Property, plant and equipment<br>written off | -                                   | (3)                                      | _                    | (3)              |
| Finance costs                                | (86)                                | (36)                                     | -                    | (122)            |
| Profit/(loss) before taxation                | 5,725                               | (1,087)                                  | (4,408)              | 230              |
| Taxation                                     | 2,564                               | (206)                                    | -                    | 2,358            |
| Profil/(loss) after taxation                 | 8,289                               | (1,293)                                  | (4,408)              | 2,588            |
| Other segment items                          |                                     |  |                      |                  |
| Capital expenditure                          |                                     |  |                      |                  |
| - Property, plant and equipment              | -                                   | 5,794                                    | -                    | 5,794            |
| - Investment properties                      | 6,768                               | -  | -                    | 6,768            |
| Depreciation and amortisation                |                                     | (2,788)                                  | -                    | (2,788)          |
| Segment assets                               | 236,173                             | 95,408                                   | 243                  | 331,824          |
| Segment liabilities                          | 4,754                               | 14,054                                   | 2,478                | 21,286           |

For the financial year ended 30 June 2022

### 27 Statement of operations by segments (Cont'd)

#### (a) Business segments (Cont'd)

The following tables present revenue, profit or loss and certain assets, liabilities and expenditure information for the Group for the year ended 30 June 2021:

|  | Investment<br>properties<br>RMB'000 | Processed<br>food<br>products<br>RMB'000 | Corporate<br>RMB'000 | Total<br>RMB'000 |
|--|-------------------------------------|--|----------------------|------------------|
| FY2021   |                                     |  |                      |                  |
| Revenue  |                                     |  |                      |                  |
| - Sale of goods                                      | _                                   | 61,170                                   | _                    | 61,170           |
| - Rental income from investment                      |                                     |  |                      |                  |
| properties   | 7,936                               |  | _                    | 7,936            |
| Segment results                                      | 6,313                               | (1,825)                                  | (2,821)              | 1,667            |
| Interest income                                      | -                                   | 227                                      | -                    | 227              |
| Fair value loss on investment                        |                                     |  |                      |                  |
| properties   | (26,489)                            | _  | _                    | (26,489)         |
| Property, plant and equipment<br>written off         | _                                   | (22)                                     | _                    | (22)             |
| Impairment of property, plant and<br>equipment       | _                                   | (530)                                    | _                    | (530)            |
| Finance costs  | (105)                               | (90)                                     | _                    | (195)            |
| Loss before taxation                                 | (20,281)                            | (2,240)                                  | (2,821)              | (25,342)         |
| Taxation   | 5,031                               | 23                                       | _                    | 5,054            |
| Loss after taxation                                  | (15,250)                            | (2,217)                                  | (2,821)              | (20,288)         |
| Other segment items                                  |                                     |  |                      |                  |
| Capital expenditure                                  |                                     |  |                      |                  |
| - Property, plant and equipment                      | _                                   | 5,343                                    | _                    | 5,343            |
| - Investment properties                              | 27,679                              | -  | _                    | 27,679           |
| Gain on disposal of property, plant<br>and equipment | _                                   | 3,555                                    | _                    | 3,555            |
| Depreciation and amortisation                        | _                                   | 3,082                                    | _                    | 3,082            |
| Segment assets                                       | 240,871                             | 91,097                                   | 1,462                | 333,430          |
| Segment liabilities                                  | 4,402                               | 16,730                                   | 2,641                | 23,773           |

09

## Notes to The Financial Statements

For the financial year ended 30 June 2022

## 27 Statement of operations by segments (Cont'd)

### (b) Geographical segments

The following table shows the distribution of the Group's sales based on geographical location of customers:

| The Group  | 30 June<br>2022<br>RMB'000 | 30 June<br>2021<br>RMB'000 |
|--|----------------------------|----------------------------|
| Revenue - sale of goods                            |                            |                            |
| - Japan  | 53,885                     | 54,105                     |
| - The People's Republic of China ("PRC")           | 2,585                      | 7,065                      |
|  | 56,470                     | 61,170                     |
| Revenue - rental income from investment properties |                            |                            |
| - PRC  | 8,867                      | 7,694                      |
| - Singapore  | 257                        | 242                        |
|  | 9,124                      | 7,936                      |

The following table shows the non-current assets by the geographical area in which the assets are located:

| The Group          | 30 June<br>2022<br>RMB'000 | 30 June<br>2021<br>RMB'000 |
|--------------------|----------------------------|----------------------------|
| Non-current assets |                            |                            |
| - PRC              | 286,423                    | 276,445                    |
| - Singapore        | 7,685                      | 7,685                      |
|                    | 294,108                    | 284,130                    |

### (c) Reconciliation of segments' total assets and total liabilities

|   | 30 June | 30 June |
|---|---------|---------|
|   | 2022    | 2021    |
| The Group   | RMB'000 | RMB'000 |
| Reportable segments' assets are reconciled to total assets:           |         |         |
| Segment assets  | 331,824 | 333,430 |
| VAT receivable  | 5,246   | 5,120   |
|   | 337,070 | 338,550 |
| Reportable segments' liabilities are reconciled to total liabilities: |         |         |
| Segment liabilities   | 21,286  | 23,773  |
| Deferred tax liabilities  | 31,317  | 33,973  |
| VAT payable   | -       | 5       |
| Government tax payable  | 429     | 326     |
|   | 53,032  | 58,077  |

#### (d) Information about major customers

The revenue from one customer of the Group's processed food products segment amounted to approximately RMB 44,221,000 (2021 - RMB 44,058,000) and accounted for 78% (2021 - 72%) of the Group's revenue.

For the financial year ended 30 June 2022

### 28 Financial risk management objectives and policies

The Group has formal written risk management policies and guidelines. The Board of Directors meets periodically to analyse and formulate measures manage risks. The Group's activities expose it to credit risks, market risks (including foreign currency risks, interest rate risks and price risks) and liquidity risks. The Group's overall risk management strategy seeks to minimise adverse effects from the volatility of financial markets on the Group's financial performance.

Generally, the Group employs a conservative strategy regarding its risk management. The Group does not hold or issue derivative financial instruments for trading purposes.

As at 30 June 2022 and 30 June 2021, the Group's financial instruments mainly consisted of cash and bank balances, financial assets and financial liabilities.

#### 28.1 Foreign currency risk

Currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates.

The Group operates and sells its products in other countries other than PRC and transacts in foreign currencies. As a result, the Group is exposed to movements in foreign currency exchange rates arising from normal trading transactions, primarily with respect to United States Dollar. However, the Group does not use any financial derivatives such as foreign currency forward contracts, foreign currency options or swaps for hedging purposes.

The Company's currency exposures based on the information provided to key management are as follows:

| The Company                 | Note | Singapore<br>Dollar<br>RMB'000 | United States<br>Dollar<br>RMB'000 | Total<br>RMB'000 |
|-----------------------------|------|--------------------------------|------------------------------------|------------------|
| 30 June 2022                |      |                                |                                    |                  |
| Trade and other receivables | 9    | 18,722                         | 16,340                             | 35,062           |
| Cash and bank balances      | 11   | 142                            | 19                                 | 161              |
|                             |      | 18,864                         | 16,359                             | 35,223           |
| Trade and other payables    | 17   | (2,518)                        | -                                  | (2,518)          |
| Bank borrowings             | 15   | (4,001)                        | -                                  | (4,001)          |
|                             |      | (6,519)                        | -                                  | (6,519)          |
| 30 June 2021                |      |                                |                                    |                  |
| Trade and other receivables | 9    | 10                             | -                                  | 10               |
| Cash and bank balances      | 11   | 63                             | 1,307                              | 1,370            |
|                             |      | 73                             | 1,307                              | 1,380            |
| Trade and other payables    | 17   | (2,641)                        | _                                  | (2,641)          |
| Bank borrowings             | 15   | (4,402)                        | _                                  | (4,402)          |
|                             |      | (7,043)                        | _                                  | (7,043)          |

For the financial year ended 30 June 2022

## 28 Financial risk management objectives and policies (Cont'd)

### 28.1 Foreign currency risk (Cont'd)

The Group's currency exposures based on the information provided to key management are as follows:

| The Group                   | Note | Singapore<br>dollar<br>RMB'000 | United States<br>dollar<br>RMB'000 | Total<br>RMB'000 |
|-----------------------------|------|--------------------------------|------------------------------------|------------------|
| 30 June 2022                |      |                                |                                    |                  |
| Trade and other receivables | 9    | 22                             | 3,064                              | 3,086            |
| Cash and bank balances      | 11   | 147                            | 6,088                              | 6,235            |
|                             |      | 169                            | 9,152                              | 9,321            |
| Trade and other payables    | 17   | (2,518)                        | -                                  | (2,518)          |
| Bank borrowings             | 15   | (4,001)                        | -                                  | (4,001)          |
|                             |      | (6,519)                        | -                                  | (6,519)          |
| 30 June 2021                |      |                                |                                    |                  |
| Trade and other receivables | 9    | 10                             | 3,267                              | 3,277            |
| Cash and bank balances      | 11   | 69                             | 16,404                             | 16,475           |
|                             |      | 79                             | 19,671                             | 19,752           |
| Trade and other payables    | 17   | (2,641)                        | _                                  | (2,641)          |
| Bank borrowings             | 15   | (4,402)                        | _                                  | (4,402)          |
|                             |      | (7,043)                        | _                                  | (7,043)          |

### Sensitivity analysis for foreign currency risk

The following table demonstrates the sensitivity to a reasonably possible change in foreign currencies (against RMB), with all other variables held constant, of the Company's and the Group's results net of tax and equity.

|                               | 30 June 2022<br>Profit/(loss) |                   | 30 Jun<br>Profit/(loss) | e 2021            |
|-------------------------------|-------------------------------|-------------------|-------------------------|-------------------|
| The Company                   | net of tax<br>RMB'000         | Equity<br>RMB'000 | net of tax<br>RMB'000   | Equity<br>RMB'000 |
|                               | Increase/(Decrease)           |                   | Increase/(I             | Decrease)         |
| Singapore dollar              |                               |                   |                         |                   |
| - strengthened 5% (2021 - 5%) | 512                           | 512               | (289)                   | (289)             |
| - weakened 5% (2021 - 5%)     | (512)                         | (512)             | 289                     | 289               |
| United States dollar          |                               |                   |                         |                   |
| - strengthened 5% (2021 - 5%) | 679                           | 679               | 54                      | 54                |
| - weakened 5% (2021 - 5%)     | (679)                         | (679)             | (54)                    | (54)              |

For the financial year ended 30 June 2022

## 28 Financial risk management objectives and policies (Cont'd)

### 28.1 Foreign currency risk (Cont'd)

Sensitivity analysis for foreign currency risk (Cont'd)

|                               | 30 June 2022        |         | 30 June             | e 2021  |
|-------------------------------|---------------------|---------|---------------------|---------|
|                               | Profit/(loss)       |         | Profit/(loss)       |         |
|                               | net of tax          | Equity  | net of tax          | Equity  |
| The Group                     | RMB'000             | RMB'000 | RMB'000             | RMB'000 |
|                               | Increase/(Decrease) |         | Increase/(Decrease) |         |
| Singapore dollar              |                     |         |                     |         |
| - strengthened 5% (2021 - 5%) | (238)               | (238)   | (261)               | (261)   |
| - weakened 5% (2021 - 5%)     | 238                 | 238     | 261                 | 261     |
| United States dollar          |                     |         |                     |         |
| - strengthened 5% (2021 - 5%) | 343                 | 343     | 738                 | 738     |
| - weakened 5% (2021 - 5%)     | (343)               | (343)   | (738)               | (738)   |

### 28.2 Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of the Company's and the Group's financial instrument will fluctuate because of the changes in market interest rates.

The Company's and the Group's exposures to interest rate risk arises primarily from cash placed with financial institutions and bank borrowings. The table below sets out the carrying amount, by maturity, of the Company's and the Group's financial instruments that are exposed to interest rate risk:

|  | Within More than  |                      |                      |                    |                  |
|--|-------------------|----------------------|----------------------|--------------------|------------------|
| The Company                                      | 1 year<br>RMB'000 | 1-2 years<br>RMB'000 | 2-3 years<br>RMB'000 | 3 years<br>RMB'000 | Total<br>RMB'000 |
| 30 June 2022<br>Floating rate<br>Bank borrowings | (327)             | (327)                | (327)                | (3,020)            | (4,001)          |
| Cash and bank balances                           | 161               |                      | _                    | _                  | 161              |
| 30 June 2021<br>Floating rate                    |                   |                      |                      |                    |                  |
| Bank borrowings                                  | (400)             | (445)                | (445)                | (3,112)            | (4,402)          |
| Cash and bank balances                           | 1,370             |                      | _                    |                    | 1,370            |

## For the financial year ended 30 June 2022

## 28 Financial risk management objectives and policies (Cont'd)

### 28.2 Interest rate risk (Cont'd)

| The Group   | Within<br>1 year<br>RMB'000 | 1-2 years<br>RMB'000 | 2-3 years<br>RMB'000 | More than<br>3 years<br>RMB'000 | Total<br>RMB'000 |
|---|-----------------------------|----------------------|----------------------|---------------------------------|------------------|
| <b>30 June 2022</b><br><b>Floating rate</b><br>Bank borrowings<br>Cash and bank | (327)                       | (327)                | (327)                | (3,020)                         | (4,001)          |
| balances  | 17,788                      |                      |                      |                                 | 17,788           |
| 30 June 2021<br><b>Floating rate</b><br>Bank borrowings                         | (2,400)                     | (445)                | (445)                | (3,112)                         | (6.402)          |
| Cash and bank<br>balances   | 29,121                      |                      |                      | -                               | (29,121)         |

#### 28.3 Credit risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the Company or the Group to incur a financial loss. The Group's exposure to credit risk arises primarily from trade receivables. For other financial assets, including cash and bank balances, the Group and the Company minimise credit risk by dealing exclusively with high credit rating counterparties.

The Group's and the Company's objective is to seek continual revenue growth while minimising losses incurred due to increased credit risk exposure. The Group and the Company trade only with recognised and creditworthy third parties. It is the Group's and the Company's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, debtors' balances are monitored on an ongoing basis with the result that the Group's and the Company's exposure to bad debts are not significant.

As the Company and the Group do not hold any collateral, the maximum exposure to credit risk for each class of financial instruments is the carrying amount of that class of financial instruments presented on the statements of financial position.

The Group's and the Company's major classes of financial assets are cash and cash equivalents, trade and other receivables. All trade receivables of the Group are due from third parties and receivable in the PRC.

The Company's and the Group's maximum exposure to credit risk (not taking into account the value of any collateral or other security held) in the event that the counterparties fail to perform their obligations as of 30 June 2022 in relation to each class of recognised financial assets is the carrying amount of those assets as indicated in the statements of financial position. Cash is held with reputable financial institutions.

For the financial year ended 30 June 2022

### 28 Financial risk management objectives and policies (Cont'd)

### 28.3 Credit risk (Cont'd)

Exposure to credit risk

#### Trade receivables

The Group uses a provision matrix to measure the lifetime expected credit loss allowance for trade receivables. The Group determines the expected credit losses on these items by using a provision matrix, estimated based on historical credit loss experience based on the past due status of the debtors, adjusted as appropriate to reflect current conditions and estimates of future economic conditions.

Trade receivables are written off when there is no reasonable expectation of recovery, such as a debtor failing to engage in a repayment plan with the Group. The Group considers a financial asset as in default if the counterparty fails to make contractual payments within 90 days when they fall due, and writes off the financial asset when a debtor fails to make contractual payments greater than 120 days past due. Where receivables are written off, the Group continues to engage in enforcement activity to attempt to recover the receivables due. Where recoveries are made, these are recognised in profit or loss.

The Group's and the Company's credit risk exposure in relation to trade receivables under SFRS(I) 9 as at 30 June 2022 and 2021 are set out in the provision matrix as follows:

| 30 June 2022  |         | Within 30 | 31 to 60 | 61 to 90 | More than |         |
|---|---------|-----------|----------|----------|-----------|---------|
|   | Current | days      | days     | days     | 90 days   | Total   |
| The Group   | RMB'000 | RMB'000   | RMB'000  | RMB'000  | RMB'000   | RMB'000 |
| ECL rate (%)  | 0%      | 0%        | 0%       | 0%       | 0%        |         |
| Processed food<br><u>products</u><br>Trade receivables -<br>Gross | 3,991   | _         | _        | _        | 73        | 4,064   |
| Loss allowance  | _       | _         | _        | -        | _         | _       |
|   |         | Past due  |          |          |           |         |
| 30 June 2021  |         | Within 30 | 31 to 60 | 61 to 90 | More than |         |
|   | Current | days      | days     | days     | 90 days   | Total   |
| The Group   | RMB'000 | RMB'000   | RMB'000  | RMB'000  | RMB'000   | RMB'000 |
| ECL rate (%)  | 0%      | 0%        | 0%       | 0%       | 0%        |         |
| Processed food<br><u>products</u><br>Trade receivables -          |         |           |          |          |           |         |
| Gross   | 3,485   | _         | _        | _        | 75        | 3,560   |
| Loss allowance  | -       | _         | _        |          | _         | _       |

The Group has evaluated the credit risk exposure in relation to trade receivables under SFRS(I) 9 as at 30 June 2022 at RMB Nil (2021 - RMB Nil) as most of the trade receivables have been settled within a short period of time (within 90 days) subsequent to the reporting period.

For the financial year ended 30 June 2022

### 28 Financial risk management objectives and policies (Cont'd)

#### 28.3 Credit risk (Cont'd)

#### Significant concentration of credit risks

Concentrations of credit risk exist when changes in economic, industry or geographical factors similarly affect groups of counterparties whose aggregate credit exposure is significant in relation to the Group's total exposure. The Group determines concentrations of credit risk by monitoring the country and industry sector profile of its trade receivables on an ongoing basis.

The Group's current credit risk grading framework comprises the following categories:

| Category   | Description   | Basis for recognising expected credit losses (ECL) |
|------------|---|--|
| Performing | The counterparty has a low risk of default and does not have any past-due amounts.  | 12-month ECL                                       |
| Doubtful   | Amount is >30 days past due or there has<br>been a significant increase in credit risk<br>since initial recognition.                      | Lifetime ECL - not credit-impaired                 |
| In default | Amount is >90 days past due or there is evidence indicating the asset is credit impaired.   | Lifetime ECL - credit-impaired                     |
| Write-off  | There is evidence indicating that the debtor<br>is in severe financial difficulty and the group<br>has no realistic prospect of recovery. | Amount is written off                              |

These trade receivables are creditworthy counterparties with good track record of credit history. Other than as disclosed in Note 9 to the financial statements, management believes that no additional credit risk lies in the Group's trade and other receivables.

#### Other receivables and amount due from subsidiaries

The Group and the Company assessed the latest performance and financial position of the counterparties, adjusted for future outlook of industry in which the counterparties operate in, and concluded that there has been no significant increase in the credit risk since the initial recognition of the financial assets. Accordingly, the Group measured the impairment loss allowance using 12-months ECL and determined that the ECL is insignificant. Other than the above, there is no credit loss allowance for other financial assets at amortised costs as at 30 June 2022 and 2021.

#### 28.4 Liquidity risk

Liquidity or funding risk is the risk that the Company or the Group will encounter difficulty in raising funds to meet commitments associated with financial instruments that are settled by delivering cash or other financial asset. Liquidity risk may result from an inability to sell a financial asset quickly at close to its fair value.

The Company's and the Group's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. The Company's and the Group's objective is to maintain internally generated cash flows and available cash to finance their activities.

For the financial year ended 30 June 2022

## 28 Financial risk management objectives and policies (Cont'd)

### 28.4 Liquidity risk (Cont'd)

The table below analyses the maturity profile of the Company's and the Group's financial liabilities based on contractual undiscounted cash flows over the remaining contractual maturities:

|                               | Less than<br>1 year | Between<br>1 to 5 years | Above<br>5 years | Total   |
|-------------------------------|---------------------|-------------------------|------------------|---------|
| The Company                   | RMB'000             | RMB'000                 | RMB'000          | RMB'000 |
| As at 30 June 2022            |                     |                         |                  |         |
| Trade and other payables      | 41,041              | -                       | -                | 41,041  |
| Bank borrowings               | 492                 | 1,967                   | 2,688            | 5,147   |
|                               | 41,533              | 1,967                   | 2,688            | 46,188  |
| As at 30 June 2021            |                     |                         |                  |         |
| Trade and other payables      | 37,689              | _                       | _                | 37,689  |
| Bank borrowings               | 487                 | 1,947                   | 3,291            | 5,725   |
|                               | 38,176              | 1,947                   | 3,291            | 43,414  |
| The Group                     |                     |                         |                  |         |
| As at 30 June 2022            |                     |                         |                  |         |
| Trade and other payables      |                     |                         |                  |         |
| (less VAT and government tax) | 17,285              | -                       | -                | 17,285  |
| Bank borrowings               | 492                 | 1,967                   | 2,688            | 5,147   |
|                               | 17,777              | 1,967                   | 2,688            | 22,432  |
| As at 30 June 2021            |                     |                         |                  |         |
| Trade and other payables      |                     |                         |                  |         |
| (less VAT and government tax) | 17,371              | -                       | -                | 17,371  |
| Bank borrowings               | 2,576               | 1,947                   | 3,291            | 7,814   |
|                               | 19,947              | 1,947                   | 3,291            | 25,185  |

The unutilised bank credit facilities of the Group are as follows:

|                                   | 30 June | 30 June |
|-----------------------------------|---------|---------|
|                                   | 2022    | 2021    |
| The Group                         | RMB'000 | RMB'000 |
| Unutilised bank credit facilities |         | 63,000  |

## For the financial year ended 30 June 2022

### 28 Financial risk management objectives and policies (Cont'd)

#### 28.5 Market price risk

Price risk is the risk that the value of a financial instrument will fluctuate due to changes in market prices.

The Group's exposure to price risk arose from changes in bamboo and mushroom prices. The Group did not enter into derivative or other contracts to manage the risk of a decline in bamboo and mushrooms prices. The Group reviewed its outlook of bamboo and mushroom prices regularly in considering the need for active financial risk management.

#### 28.6 Fair value measurements

#### Definition of fair value

SFRS(I)s define fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The carrying amount of financial assets and financial liabilities with a maturity of less than one year is assumed to approximate their fair values.

The Company and the Group do not anticipate that the carrying amounts recorded at the end of the reporting period would be significantly different from the values that would eventually be received or settled.

Financial assets and financial liabilities measured at fair value in the statement of financial position are grouped into three levels of a fair value hierarchy. The three levels are defined based on the observability of significant inputs to the measurement, as follows:

- Level 1 : quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 : inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly; and
- Level 3 : unobservable inputs for the asset or liability.

The following table shows an analysis of each class of assets and liabilities measured at fair value at end of the reporting period:

| The Company   | Level 1<br>RMB'000 | Level 2<br>RMB'000 | Level 3<br>RMB'000 | Total<br>RMB'000 |
|---|--------------------|--------------------|--------------------|------------------|
| <b>30 June 2022</b><br>Non-financial assets                                 |                    |                    |                    |                  |
| Investment properties   |                    | _                  | 7,685              | 7,685            |
| <b>30 June 2021</b><br><u>Non-financial assets</u><br>Investment properties |                    | _                  | 7,685              | 7,685            |

For the financial year ended 30 June 2022

## 28 Financial risk management objectives and policies (Cont'd)

### 28.6 Fair value measurements (Cont'd)

| The Group  | Level 1<br>RMB'000 | Level 2<br>RMB'000 | Level 3<br>RMB'000 | Total<br>RMB'000  |
|--|--------------------|--------------------|--------------------|-------------------|
| <b>30 June 2022</b><br><u>Non-financial assets</u><br>Investment properties:   |                    |                    |                    |                   |
| <ul> <li>Leasehold buildings</li> <li>Land use rights</li> </ul>   | -                  | -                  | 224,136<br>11,100  | 224,136<br>11,100 |
| <ul><li>Property, plant and equipment:</li><li>Leasehold buildings and<br/>structural improvements</li><li>Land use rights</li></ul>     |                    | -                  | 39,279<br>13,200   | 39,279<br>13,200  |
| The Group  | Level 1<br>RMB'000 | Level 2<br>RMB'000 | Level 3<br>RMB'000 | Total<br>RMB'000  |
| <b>30 June 2021</b><br><u>Non-financial assets</u><br>Investment properties:<br>- Leasehold buildings<br>- Land use rights               | -                  | -                  | 229,867<br>10,900  | 229,867<br>10,900 |
| <ul> <li>Property, plant and equipment:</li> <li>Leasehold buildings and<br/>structural improvements</li> <li>Land use rights</li> </ul> |                    | -                  | 28,888<br>13,060   | 28,888<br>13,060  |

There are no transfers into or out of fair value hierarchy levels for financial years ended 30 June 2022 and 2021.

#### Valuation policies and procedures

The Group's Chief Financial Officer ("CFO"), who is assisted by the financial controllers (collectively referred to as the "CFO office") oversees the Group's financial reporting valuation process and is responsible for setting and documenting the Group's valuation policies and procedures. In this regard, the CFO office reports to the Audit Committee.

For all significant financial reporting valuations using valuation models and significant unobservable inputs, it is the Group's policy to engage external valuation experts who possess the relevant credentials and knowledge on the subject of valuation, valuation methodologies and SFRS(I) 13 *Fair Value Measurement* guidance to perform the valuation.

For valuations performed by external valuation experts, the appropriateness of the valuation methodologies and assumptions adopted are reviewed along with the appropriateness and reliability of the inputs (including those developed internally by the Group) used in the valuations.

## For the financial year ended 30 June 2022

### 28 Financial risk management objectives and policies (Cont'd)

#### 28.6 Fair value measurements (Cont'd)

#### Valuation policies and procedures (Cont'd)

In selecting the appropriate valuation models and inputs to be adopted for each valuation that uses significant non-observable inputs, external valuation experts are requested to calibrate the valuation models and inputs to actual market transactions (which may include transactions entered into by the Group with third parties as appropriate) that are relevant to the valuation if such information are reasonably available. For valuations that are sensitive to the unobservable inputs used, external valuation experts are required, to the extent practicable to use a minimum of two valuation approaches to allow for cross-checks.

Significant changes in fair value measurements from period to period are evaluated for reasonableness. Key drivers of the changes are identified and assessed for reasonableness against relevant information from independent sources, or internal sources if necessary and appropriate.

The CFO office presents its analysis and results of the external valuations to the Audit Committee on a yearly basis. The Audit Committee performs a high-level independent review of the valuation process and results and recommends if any revisions need to be made before presenting the results to the Board of Directors for approval.

#### Fair value measurement of non-financial assets

The valuation techniques and significant unobservable inputs used in determining the fair value measurement of investment properties and right-of-use assets, as well as the inter-relationship between key unobservable inputs and fair value, are set out in the table below:

| Description   | Significan<br>Valuation unobservab<br>technique inputs |                                  |                       | ge of<br>able inputs | Inter-relationship of key<br>unobservable inputs<br>and fair value                      |
|---|--|----------------------------------|-----------------------|----------------------|---|
|   |  |                                  | 30 June<br>2022       | 30 June<br>2021      |   |
| Leasehold buildings and<br>structural improvements and<br>Investment properties<br>Fujian Wangsheng Industrial<br>Co., Ltd. |  |                                  |                       |                      |   |
| Factory and office building<br>located at No. 300 Houyu Jingxi<br>Town, Minhou County, Fuzhou                               | Income<br>approach                                     | Capitalization<br>Rate           | 4.50% to<br>5.00%     | 4.50% to<br>5.00%    | The higher the capitalization rate, the lower the fair value of the investment property |
| City Fujian Province, The PRC   |  | Vacancy Rate                     | 0%                    | 0%                   | The higher the vacancy rate,<br>the lower the fair value of the<br>investment property  |
|   |  | Monthly Market<br>Rent (per Sqm) | RMB<br>27.5/<br>month | RMB 27/<br>month     | The higher the market rent,<br>the higher the fair value of<br>the investment property  |

For the financial year ended 30 June 2022

## 28 Financial risk management objectives and policies (Cont'd)

### 28.6 Fair value measurements (Cont'd)

#### Fair value measurement of non-financial assets (Cont'd)

| Description  | Valuation technique | Significant<br>unobservable<br>inputs | Range of unobservable inputs |  | Inter-relationship of key<br>unobservable inputs and fair<br>value                      |
|--|---------------------|---------------------------------------|------------------------------|--|---|
|  |                     |                                       | 30 June<br>2022              | 30 June<br>2021  |   |
| <u>Fujian Wangsheng Industrial</u><br><u>Co., Ltd.</u>   |                     |                                       |                              |  |   |
| Factory and office building<br>located at No. 2 Dongling<br>Road, Minhou Economic and<br>Technological Development | Income<br>approach  | Capitalization<br>Rate                | 4.50% to<br>5.00%            | 4.50% to<br>5.00%  | The higher the capitalization rate, the lower the fair value of the investment property |
| Zone, Ganzhe Street Minhou<br>County, Fuzhou City Fujian<br>Province, The PRC                                      | Vacancy Rate 0% 09  |                                       | 0%                           | The higher the vacancy rate,<br>the lower the fair value of the<br>investment property |   |
|  |                     | Monthly Market<br>Rent (per Sqm)      | RMB<br>22.4/<br>month        | RMB 22/<br>month   | The higher the market rent,<br>the higher the fair value of<br>the investment property  |
| <u>Zhangping Fengwang</u><br><u>Agricultural Products Co., Ltd.</u>  |                     |                                       |                              |  |   |
| Luoan Food Industrial Park,<br>Houfu Village, Guilin Street,<br>Zhangping City Fujian Province,                    | Income<br>approach  | Capitalization<br>Rate                | 5.00% to<br>5.50%            | 5.00% to<br>5.50%  | The higher the capitalization rate, the lower the fair value of the investment property |
| The PRC  |                     | Vacancy Rate                          | 0%                           | 0%   | The higher the vacancy rate,<br>the lower the fair value of the<br>investment property  |
|  |                     | Monthly Market<br>Rent (per Sqm)      | RMB 6.0/<br>month            | RMB 6 to<br>RMB 9/<br>month  | The higher the market rent,<br>the higher the fair value of<br>the investment property  |

## For the financial year ended 30 June 2022

## 28 Financial risk management objectives and policies (Cont'd)

### 28.6 Fair value measurements (Cont'd)

#### Fair value measurement of non-financial assets (Cont'd)

| Description  | Valuation technique                        | Significant<br>unobservable<br>inputs                        | Range of unobservable inputs |                   | Inter-relationship of key<br>unobservable inputs and fair<br>value   |
|--|--|--|------------------------------|-------------------|--|
|  |  |  | 30 June<br>2022              | 30 June<br>2021   |  |
| Leasehold buildings and<br>structural improvements and<br>Investment properties<br>Nanping Yuanwang Foods<br>Co., Ltd. |  |  |                              |                   |  |
| Warehouse and shophouse<br>located at No. 2 Shengfeng Road,<br>Liantang Town, Pucheng County,                          | Income<br>approach                         | Capitalization<br>Rate                                       | 5.00% to<br>5.50%            | 4.50% to<br>5.50% | The higher the capitalization rate, the lower the fair value of the investment property  |
| Nanping City Fujian Province,<br>The PRC   |  | Vacancy Rate   | 0%                           | 0%                | The higher the vacancy rate,<br>the lower the fair value of the<br>investment property   |
|  |  | Monthly Market<br>Rent (per Sqm)                             | RMB 7.5/<br>month            | RMB 8/<br>month   | The higher the market rent,<br>the higher the fair value of<br>the investment property   |
| <u>The Company</u><br>20 Cecil Street #06-02 GSH Plaza<br>Singapore 049705   | Market<br>approach<br>Comparison<br>Method | Transacted price<br>of comparable<br>properties (per<br>Sqm) | 160,100 or                   |                   | The estimated fair value<br>would increase/decrease<br>if the transacted price of<br>comparable properties was<br>higher/lower |

### 29 Capital management

The Group manages its capital to ensure that entities in the Group will be able to continue as a going concern and maintains an optimal capital structure so as to maximise shareholders' value.

The Company and the Group manage its capital structure and make adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Company and the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes during the financial years ended 30 June 2022 and 2021.

The capital structure of the Group consists of equity attributable to equity holders of the parent, comprising issued capital, reserves and retained earnings as disclosed in Notes 13 and 14 to the financial statements.

As disclosed in Note 14(b) to the financial statements, the subsidiaries are required by relevant laws and regulations of the PRC to contribute and to maintain a non-distributable PRC statutory reserve fund whose utilisation is subject to approval by the relevant PRC authorities. This externally imposed capital requirement has been complied with by the subsidiaries for the financial years ended 30 June 2022 and 2021.

For the financial year ended 30 June 2022

### 29 Capital management (Cont'd)

The Group monitors capital based on a gearing ratio. The gearing ratio is calculated as net debt divided by total capital. Net debt is calculated as trade and other payables plus bank borrowings less cash and cash equivalents.

Total capital is calculated as equity plus net debt.

|  |      | The Company                |                            | The Company                |                            |  | àroup |
|--|------|----------------------------|----------------------------|----------------------------|----------------------------|--|-------|
|  | Note | 30 June<br>2022<br>RMB'000 | 30 June<br>2021<br>RMB'000 | 30 June<br>2022<br>RMB'000 | 30 June<br>2021<br>RMB'000 |  |       |
| Trade and other payables                                       | 17   | 41,041                     | 37,689                     | 17,714                     | 17,702                     |  |       |
| Bank borrowings  | 15   | 4,001                      | 4,402                      | 4,001                      | 6,402                      |  |       |
|  | -    | 45,042                     | 42,091                     | 21,715                     | 24,104                     |  |       |
| Less: Cash and bank balances                                   | 11   | (161)                      | (1,370)                    | (17,788)                   | (29,121)                   |  |       |
| Net debt   | -    | 44,881                     | 40,721                     | 3,927                      | (5,017)                    |  |       |
| Equity attributable to the<br>equity holders of the<br>Company |      | 282,060                    | 292,311                    | 284,038                    | 280,473                    |  |       |
| Total capital  | -    | 326,941                    | 333,032                    | 287,965                    | 275,456                    |  |       |
| Gearing ratio  | :    | 13.7%                      | 12.2%                      | 1.36%                      | N.M.                       |  |       |

N.M. – Not meaningful

### 30 Financial instruments by category

The carrying amounts of each of the categories of financial instruments as at the end of the reporting periods are as follows:

| The Group  | 30 June<br>2022<br>RMB'000 | 30 June<br>2021<br>RMB'000 |
|--|----------------------------|----------------------------|
| Financial assets   |                            |                            |
| Trade and other receivables, excluding advances to suppliers and |                            |                            |
| VAT receivable (Note 9)  | 4,148                      | 3,716                      |
| Cash and cash equivalents (Note 11)                              | 17,788                     | 29,121                     |
|  | 21,936                     | 32,837                     |
| Financial liabilities  |                            |                            |
| Trade and other payables, excluding VAT payable, government      |                            |                            |
| tax payable and advances from customer (Note 17)                 | 17,285                     | 17,335                     |
| Borrowings (Note 15)   | 4,001                      | 6,402                      |
|  | 21,286                     | 23,737                     |

## For the financial year ended 30 June 2022

## 30 Financial instruments by category (Cont'd)

|                                      | 30 June<br>2022 | 30 June<br>2021 |
|--------------------------------------|-----------------|-----------------|
| The Company                          | RMB'000         | RMB'000         |
| Financial assets                     |                 |                 |
| Trade and other receivables (Note 9) | 171,415         | 171,507         |
| Cash and cash equivalents (Note 11)  | 161             | 1,370           |
|                                      | 171,576         | 172,877         |
| Financial liabilities                |                 |                 |
| Trade and other payables (Note 17)   | 41,041          | 37,689          |
| Borrowings (Note 15)                 | 4,001           | 4,402           |
|                                      | 45,042          | 42,091          |

## 31 Comparative figures

Certain comparative figures have been reclassified to conform with current year's presentation:

|  | •           | — 30 June 2021 — |             |
|--|-------------|------------------|-------------|
|  | As reported | Reclassification | As restated |
| The Group  | RMB'000     | RMB'000          | RMB'000     |
| Consolidated statement of financial position                               |             |                  |             |
| Property, plant and equipment  | 1,360       | 41,948           | 43,308      |
| Right-of-use assets  | 41,948      | (41,948)         | -           |
| Consolidated statement of profit or loss and other<br>comprehensive income |             |                  |             |
| Other operating income   | 6,282       | (887)            | 5,395       |
| Administrative expenses  | (16,326)    | 887              | (15,439)    |
| Consolidated statement of cash flows                                       |             |                  |             |
| Cash Flows from Operating Activities                                       |             |                  |             |
| Depreciation of property, plant and equipment                              | 105         | 2,862            | 3,057       |
| Depreciation of right-of-use assets  | 2,862       | (2862)           | _           |
| Exchange loss  | 989         | (989)            | _           |
| Impairment loss on right-of-use assets                                     | 530         | (530)            | _           |
| Impairment loss on property, plant and equipment                           | -           | 530              | 530         |
| Decrease in trade and other recivables and prepayments                     | 1,420       | 989              | 2,409       |
| Cash Flows from Investing Activities                                       |             |                  |             |
| Acquisition of property, plant and equipment                               | (33,022)    | 27,679           | (5,343)     |
| Additions to investment properties   | -           | (27,679)         | (27,679)    |
|  | ◄           | — 1 July 2020 —  |             |
| Consolidated statement of financial position                               |             |                  |             |
| Property, plant and equipment  | 1,039       | 48,238           | 49,277      |
| Right-of-use assets  | 48,238      | (48,238)         | -           |
|  |             |                  |             |

# Statistics of Shareholdings

As at 16 September 2022

### SHAREHOLDING INFORMATION

| Total Number of Shares        | : | 176,798,164   |
|-------------------------------|---|---|
| Class of Shares               | : | Ordinary shares   |
| Voting Rights                 | : | One vote per ordinary share (excluding treasury shares) |
| Number of treasury shares     | : | Nil   |
| Number of subsidiary holdings | : | Nil   |

### **DISTRIBUTION OF SHAREHOLDINGS**

| SIZE OF SHAREHOLDINGS | NO. OF<br>SHAREHOLDERS | %      | NO. OF<br>SHARES | %      |
|-----------------------|------------------------|--------|------------------|--------|
| 1 - 99                | 11                     | 0.93   | 620              | 0.00   |
| 100 - 1,000           | 179                    | 15.13  | 85,240           | 0.05   |
| 1,001 - 10,000        | 618                    | 52.24  | 2,909,920        | 1.65   |
| 10,001 - 1,000,000    | 363                    | 30.69  | 17,153,065       | 9.70   |
| 1,000,001 AND ABOVE   | 12                     | 1.01   | 156,649,319      | 88.60  |
| TOTAL                 | 1,183                  | 100.00 | 176,798,164      | 100.00 |

### SUBSTANTIAL SHAREHOLDERS

(As recorded in the Register of Substantial Shareholders)

|    |   | DIRECT INTEREST |       | DEEMED INTEREST |       |
|----|---|-----------------|-------|-----------------|-------|
| NO | NAME  | NO. OF SHARES   | %     | NO. OF SHARES   | %     |
| 1  | Sanwang International Holdings Limited <sup>(1)</sup> | _               | _     | 66,309,015.00   | 37.51 |
| 2  | Chen Qiuhai <sup>(1)</sup>                            | -               | _     | 66,309,015.00   | 37.51 |
| 3  | Hydrex International Pte. Ltd. <sup>(2)</sup>         | 12,600,000      | 7.13  | -               | -     |
| 4  | Goi Seng Hui <sup>(2)</sup>                           | 21,626,661      | 12.23 | 12,600,000.00   | 7.13  |
| 5  | Envictus International Holdings Limited               | 18,460,320      | 10.44 | -               | -     |

The percentage of shareholding above is computed based on the total number of issued shares of 176,798,164 excluding treasury shares.

#### Notes:

- (1) Sanwang International Holdings Limited ("Sanwang") is a company incorporated in British Virgin Island and wholly-owned by Mr Chen Qiuhai. Accordingly, Mr Chen Qiuhai is deemed to be interests in 66,309,015 ordinary shares held by Sanwang by virtue of Section 4 of the Securities and Future Act. Sanwang is deemed to be interested in 66,309,015 ordinary shares held under the nominee account, UOB Kay Hian Private Limited.
- (2) Mr Goi Seng Hui is deemed to be interested in 12,600,000 ordinary shares held by Hydrex International Pte. Ltd..

# Statistics of Shareholdings

As at 16 September 2022

## TWENTY LARGEST SHAREHOLDERS

| NO. | NAME  | NO. OF<br>SHARES | %     |
|-----|---|------------------|-------|
| 1   | UOB KAY HIAN PRIVATE LIMITED                    | 66,309,015       | 37.51 |
| 2   | GOI SENG HUI                                    | 21,626,661       | 12.23 |
| 3   | ENVICTUS INTERNATIONAL HOLDINGS LIMITED         | 18,460,320       | 10.44 |
| 4   | PHILLIP SECURITIES PTE LTD                      | 17,006,513       | 9.62  |
| 5   | HYDREX INTERNATIONAL PTE LTD                    | 12,600,000       | 7.13  |
| 6   | CHEW GHIM BOK                                   | 5,922,600        | 3.35  |
| 7   | CGS-CIMB SECURITIES (SINGAPORE) PTE. LTD.       | 3,954,830        | 2.24  |
| 8   | CHIA KEE KOON                                   | 2,738,600        | 1.55  |
| 9   | CITIBANK NOMINEES SINGAPORE PTE LTD             | 2,500,100        | 1.41  |
| 10  | OCBC SECURITIES PRIVATE LIMITED                 | 2,438,480        | 1.38  |
| 11  | LIM & TAN SECURITIES PTE LTD                    | 2,060,000        | 1.17  |
| 12  | DBS NOMINEES (PRIVATE) LIMITED                  | 1,032,200        | 0.58  |
| 13  | UNITED OVERSEAS BANK NOMINEES (PRIVATE) LIMITED | 625,400          | 0.35  |
| 14  | WONG YIN MUI                                    | 465,000          | 0.26  |
| 15  | LEE SUI HEE                                     | 450,000          | 0.25  |
| 16  | MAYBANK SECURITIES PTE. LTD.                    | 441,000          | 0.25  |
| 17  | LEE WEE KIAT                                    | 426,000          | 0.24  |
| 18  | YUEN CHEE KHUEN                                 | 347,000          | 0.20  |
| 19  | HO SHIEN FOON                                   | 331,400          | 0.19  |
| 20  | ABN AMRO CLEARING BANK N.V.                     | 327,000          | 0.18  |
|     | TOTAL   | 160,062,119      | 90.53 |

## PERCENTAGE OF SHAREHOLDINGS IN PUBLIC HANDS

As at 16 September 2022, 32.69% of the Company's shares are held in the hands of the public. Accordingly, the Company has complied with Rule 723 of the Listing Manual of the Singapore Exchange Securities Trading Limited which requires 10% of the equity securities (excluding preference shares and convertible equity securities) in a class that is listed to be in the hands of the public.

NOTICE IS HEREBY GIVEN that the Annual General Meeting of YAMADA GREEN RESOURCES LIMITED (the "Company") will be held via electronic means on Thursday, 27 October 2022 at 9.30 a.m., for the following purposes:

## **AS ORDINARY BUSINESS**

To receive and adopt the Directors' Statement and the Audited Financial Statements of the Company and of 1. the Group for the financial year ended 30 June 2022 together with the Auditors' Report thereon.

(Resolution 1)

- To re-elect Mr Tan Kah Ghee who is retiring pursuant to Regulation 91 of the Constitution of the Company. 2. [See Explanatory Note (i)] (Resolution 2)
- 3. To re-elect Mr Chang Feng-Chang who is retiring pursuant to Regulation 91 of the Constitution of the Company. [See Explanatory Note (ii)]

(Resolution 3)

- To approve the payment of Directors' fee of S\$220,000 for the financial year ending 30 June 2023, to be 4. paid half yearly in arrears. [2022: S\$220,000]. (Resolution 4)
- To re-appoint Messrs Foo Kon Tan LLP as the Auditors of the Company and to authorise the Directors of the 5. Company to fix their remuneration. (Resolution 5)
- 6. To transact any other ordinary business which may properly transacted at an Annual General Meeting.

### AS SPECIAL BUSINESS

To consider, and if thought fit, to pass the following resolutions as Ordinary Resolution, with or without any modifications:

7. Authority to issue shares in the capital of the Company pursuant to Section 161 of the Companies Act, Chapter 50 and Rule 806 of the Listing Manual of the Singapore Exchange Securities Trading Limited

That pursuant to Section 161 of the Companies Act, Chapter 50, and Rule 806 of the Listing Manual of the Singapore Exchange Securities Trading Limited ("SGX-ST"), the Directors of the Company be authorised and empowered to:

- (a) (i) issue shares in the Company ("shares") whether by way of rights, bonus or otherwise; and/or
  - make or grant offers, agreements or options (collectively, "Instruments") that might or would (ii) require shares to be issued, including but not limited to the creation and issue of (as well as adjustments to) options, warrants, debentures or other instruments convertible into shares;

at any time and upon such terms and conditions and for such purposes and to such persons as the Directors of the Company may in their absolute discretion deem fit; and

(b) (notwithstanding the authority conferred by this Resolution may have ceased to be in force) issue shares pursuant to any Instrument made or granted by the Directors of the Company while this Resolution was in force,

(the "Share Issue Mandate")

provided that:

- (1) the aggregate number of shares (including shares to be issued pursuance to the Instruments, made or granted pursuant to this Resolution) and Instruments to be issued pursuant to this resolution shall not exceed fifty per centum (50%) of the total number of issued shares (excluding treasury shares and subsidiary holdings) in the capital of the Company (as calculated in accordance with sub-paragraph (2) below), of which the aggregate number of shares and Instruments to be issued other than on a pro rata basis to existing shareholders of the Company shall not exceed twenty per centum (20%) of the total number of issued shares (excluding treasury shares and subsidiary holdings) in the capital of the Company (as calculated in accordance with sub-paragraph (2) below);
- (2) (subject to such calculation as may be prescribed by the SGX-ST) for the purpose of determining the aggregate number of shares and Instruments that may be issued under sub-paragraph (1) above, the percentage of issued shares and Instruments shall be based on the number of issued shares (excluding treasury shares and subsidiary holdings) in the capital of the Company at the time of the passing of this Resolution, after adjusting for:
  - (a) new shares arising from the conversion or exercise of the Instruments or any convertible securities;
  - (b) new shares arising from exercising share options or vesting of share awards outstanding and subsisting at the time of the passing of this Resolution; and
  - (c) any subsequent consolidation or subdivision of shares;
- (3) in exercising the Share Issue Mandate conferred by this Resolution, the Company shall comply with the provisions of the Listing Manual of the SGX-ST for the time being in force (unless such compliance has been waived by the SGX-ST) and the Constitution of the Company; and
- (4) unless revoked or varied by the Company in a general meeting, the Share Issue Mandate shall continue in force (i) until the conclusion of the next Annual General Meeting of the Company or the date by which the next Annual General Meeting of the Company is required by law to be held, whichever is earlier or (ii) in the case of shares to be issued in pursuance of the Instruments, made or granted pursuant to this Resolution, until the issuance of such shares in accordance with the terms of the Instruments.

[See Explanatory Note (iii)]

(Resolution 6)

By Order of the Board

Mr Wong Chee Meng Lawrence Company Secretary Singapore, 6 October 2022

#### **Explanatory Notes:**

- Mr Tan Kah Ghee will, upon re-election as a Director, remain as the Lead Independent Director of the Company, the Chairman of Audit Committee and Nominating Committee, and a member of the Renumeration Committee. Mr Tan will be considered independent for the purpose of Rule 704(8) of the Listing Manual of the Singapore Exchange Securities Trading Limited ("SGX-ST").
- ii. Mr Chang Feng-chang will, upon re-election as a Director, remain as the Non-Independent Non-Executive Director and a member of the Audit Committee.
- iii. Resolution 6, if passed, will empower the Directors of the Company from the date of this Annual General Meeting ("AGM") until the date of the next AGM of the Company, or the date by which the next AGM of the Company is required by law to be held or such authority is varied or revoked by the Company in a general meeting, whichever is the earlier, to issue shares, make or grant instruments convertible into shares and to issue shares pursuant to such instruments, up to a number not exceeding, in total, fifty per centum (50%) of the total number of issued shares (excluding treasury shares and subsidiary holdings) in the capital of the Company, of which up to twenty per centum (20%) may be issued other than on a pro rata basis to existing shareholders of the Company.

For determining the aggregate number of shares that may be issued, the percentage of issued shares in the capital of the Company will be calculated based on the total number of issued shares (excluding treasury shares and subsidiary holdings) in the capital of the Company at the time this Resolution is passed after adjusting for new shares arising from the conversion or exercise of the Instruments or any convertible securities, the exercise of share options or the vesting of share awards outstanding or subsisting at the time when this Resolution is passed and any subsequent consolidation or subdivision of shares.

#### Notes:

- 1. A member entitled to attend and vote at the Annual General Meeting is entitled to appoint one (1) or two (2) proxies or the Chairman of the Meeting to attend and vote on his/her stead.
- 2. Where a member appoints two proxies, he/she should specify the proportion of his/her shareholding to be represented by each proxy, failing which the nomination shall be deemed to be alternative.
- 3. A member who is a relevant intermediary entitled to attend the meeting and vote is entitled to appoint more than two (2) proxies to attend and vote instead of the member, but each proxy must be appointed to exercise the rights attached to a different share or shares held by each member. Where such member appoints more than two (2) proxies, the appointment shall be invalid unless the member specifies the number of shares in relation to which each proxy has been appointed.

Pursuant to Section 181 of the Companies Act, Relevant intermediary is either:

- a banking corporation licensed under the Banking Act 1970 or its wholly-owned subsidiary which provides nominee services and holds shares in that capacity;
- a capital market services license holder which provides custodial services for securities under the Securities and Futures Act 2001 and holds in that capacity; or
- (iii) the Central Provident Fund ("CPF") Board established by the Central Provident Fund Act 1953, in respect of shares under the subsidiary legislation made under that Act providing for the making of investments purchased from the contributions and interest standing to the credit of members of the Central Provident Fund, if the Board holds those shares in the capacity of an intermediary pursuant to or in accordance with that subsidiary legislation.
- 4. A proxy need not be a member of the Company.
- A corporation which is a member of the Company may authorise by resolution of its directors or other governing body, such person as it thinks fit to act as its representative at the meeting in accordance with Section 179 of the Companies Act.
- 6. The instrument appointing a proxy or proxies or the Chairman of the Meeting must be signed by the appointer or his/her attorney duly authorised in writing or, if the appointer is a body corporate, signed by an attorney duly authorised, or by an officer on behalf of the corporation, or the common seal must be affixed thereto.

- 7. By submitting the instrument appointing a proxy or proxies or the Chairman of the Meeting to attend and vote at the Meeting, a member of the Company (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agents or service providers) for the purpose of the processing, administration and analysis by the Company (or its agents or service providers) of proxy or proxies appointed for the Meeting and the preparation and compilation of the attendance lists, minutes and other documents relating to the Meeting, and in order for the Company (or its agents or service providers) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the "Purposes"), (ii) warrants that where the member discloses the personal data of the member's proxy or proxies to the Company (or its agents or service providers), the member has obtained the prior consent of such proxy or proxies for the collection, use and disclosure by the Company (or its agents or service providers), the member will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the member's breach of warranty.
- 8. In the case of joint shareholders, all holders must sign the form of proxy.

#### **IMPORTANT NOTICE TO SHAREHOLDERS**

The AGM is being convened, and will be held, only by electronic means. Printed copies of this Notice, Annual Report of the Company for the financial year ended 30 June 2022 (the "Annual Report"), and the proxy form will not be sent to Shareholders. Instead, these document will be made available on SGX website at the URL https://www.sgx.com/securities/company-announcements and the Company's corporate website at the URL https://www.yamada-green.com/.

The arrangements for shareholders or proxies to participate in the meeting via electronic means to conduct real-time electronic voting and real-time communications, submission of questions in advance of the AGM, addressing of substantial and relevant questions prior to, or at the AGM are set out below.

Shareholders or proxies may participate at the AGM by taking note of the following steps:

#### 1. Registration for Live Webcast

A Shareholder or proxy will be able to participate in the proceedings of the AGM through a live audio-visual webcast or live audio-only stream (collectively, "Live Webcast") via mobile phone, tablet, computer or any such electronic device. In order to do so, a Shareholder or proxy must pre-register no later than 9.30 a.m. on 25 October 2022 ("Registration Deadline"), at the https://conveneagm.sg/yamadagreen2022 for authentication of their status as Shareholders and proxies. Shareholders and proxies who have been authenticated will receive email instructions to access the Live Webcast of the proceedings of the AGM by 26 October 2022.

Shareholders or proxies who have registered by the Registration Deadline but did not receive email instructions by 26 October 2022 may contact the Company's Share Registrar by email at: shareregistry@incorp.asia for assistance (between 9.00 a.m. to 5.00 p.m. on 26 October 2022) with the following details included:

- (i) Shareholder's full name as per CDP/CPF/SRS account records;
- (ii) his/her/its identification/company registration number; and
- (iii) the manner in which the shares are held (e.g. via CDP, CPF or SRS).

Shareholders and proxies must not forward the abovementioned email instructions to other persons who are not Shareholders and who are not entitled to attend the AGM. This is also to avoid any technical disruptions or overload to the Live Webcast.

Corporate shareholders must also submit the Corporate Representative Certificate to the Company's Share Registrar at shareregistry@incorp.asia, in addition to the registration procedures as set out in the paragraph above, by the Registration Deadline, for verification purpose.

Investors who hold shares through relevant intermediaries as defined in Section 181(1C) of the Companies Act, including CPF and SRS Investors, and wish to participate in the AGM should, in addition to pre-registering, approach their respective agents, including CPF Agent Banks and SRS Operators, as soon as possible so that the necessary arrangements can be made by the relevant agents for their participation in the AGM.

#### 2. Shareholders' Queries

Shareholders and proxies will be able to speak or ask questions during the Live Webcast. Alternatively Shareholders may submit their questions in advance of the AGM.

All questions must be submitted no later than 9.00 a.m. on 19 October 2022 to the Company:

- (a) by mail to the office of the Company Share Registrar at 30 Cecil Street, #19-08 Prudential Tower, Singapore 049712; or
- (b) via email to: shareregistry@incorp.asia

For verification purpose, when submitting any questions by post or via email, Shareholders MUST provide the Company with their particulars (comprising full name (for individuals) / company name (for corporates), email address, contact number, NRIC / passport number / company registration number, shareholding type and number of shares held).

The Company will endeavour to address the substantial queries from Shareholders no later than 9.30 a.m. 23 October 2022 and upload the Company's responses on the SGX website. After the cut-off time for the submission of questions, if there are subsequent clarifications sought, or follow-up questions, this may be addressed at the AGM.

The minutes of the AGM, which include responses to substantial queries from the Shareholders which are addressed during the AGM, shall thereafter be published on SGX website, within one (1) month from the conclusion of the AGM.

Investors who hold shares through relevant intermediaries as defined in Section 181(1C) of the Companies Act, including CPF and SRS Investors, can submit their questions in relation to any resolution set out in the Notice of AGM upon pre-registration however, they should, in addition to pre-registering, approach their respective agents, including CPF Agent Banks and SRS Operators, as soon as possible, so that the necessary arrangements can be made by the relevant agents for their participation in the AGM.

#### 3. Proxy Voting

A Shareholder (including a relevant intermediary) will be able to attend the AGM via the Live Webcast but not physically in person. A Shareholder (whether individual or corporate) or his proxy or proxies will be able to exercise his/her/its voting rights at the AGM via real-time electronic voting and have real-time communications at the Live Webcast.

The instrument appointing the of the AGM as proxy has been uploaded together with this Notice of AGM on SGX website on the same day. The instrument appointing the proxy must be submitted to the Company in the following manner:

- (a) if by post, to the office of the Company's Share Registrar, at 30 Cecil Street, #19-08 Prudential Tower, Singapore 049712 (Opening Hours is 9 am to 5.00 pm, Mondays to Fridays (excluding Public Holidays); or
- (b) if sent by email to: shareregistry@incorp.asia

in either case, not less than 72 hours before the time for holding the AGM and at any adjournment thereof.

A Shareholder who wishes to submit an instrument of proxy by (a) and (b) must first download the proxy form, which is available on SGX website at the URL https://www.sgx.com/securities/company-announcements, complete and sign the proxy form, before submitting it by post to the address provided above, or scanning and sending it by email to the email address provided above. Shareholders are strongly encouraged to submit completed proxy forms electronically via email.

Investors who hold shares through relevant intermediaries as defined in Section 181(1C) of the Companies Act, including CPF and SRS Investors, and wish to appoint a proxy, should approach their respective agents, including CPF Agent Banks and SRS Operators, to submit their votes at least seven (7) working days before the AGM (i.e. by 9:30 a.m. on 18 October 2022) in order to allow sufficient time for their respective relevant intermediaries to in turn submit a proxy form to appoint the proxy to vote on their behalf by the cut-off date.

The Company shall be entitled to reject the instrument appointing a proxy or proxies if it is incomplete, improperly completed or illegible, or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument appointing a proxy or proxies. In addition, in the case of Shares entered in the Depository Register, the Company may reject any instrument appointing a proxy or proxies lodged if the member, being the appointor, is not shown to have Shares entered against his name in the Depository Register as at 72 hours before the time appointed for holding the Meeting, as certified by The Central Depository (Pte) Limited to the Company.

The Annual Report has been uploaded on SGX website on 6 October 2022.

#### **Personal Data Privacy:**

By (a) submitting details for the registration to attend the proceedings of the AGM via Live Webcast, or (b) submitting an instrument appointing a proxy to attend and vote at the AGM and/or any adjournment thereof, or (c) submitting any question prior to the AGM in accordance with this Notice, a Shareholder consents to the collection, use and disclosure of the Shareholder's personal data by the Company (or its agents or service providers) for the following purposes:

- processing and administration by the Company (or its agents or service providers) of proxy forms for the AGM (including any adjournment thereof) and the preparation and compilation of the attendance lists, proxy lists, minutes and other documents relating to the AGM (including any adjournment thereof);
- processing of the registration for purpose of granting access to Shareholders (or their corporate representatives in the case of Shareholders which are legal entities) to the Live Webcast to participate in the proceedings of the AGM and providing them with any technical assistance where necessary;
- (iii) addressing substantial and relevant questions from Shareholders received before the AGM and if necessary, following up with the relevant Shareholders in relation to such questions; and
- (iv) enabling the Company (or its agents or service providers) to comply with any applicable laws, listing rules, regulations and/or guidelines by the relevant authorities. Photographic, sound and/or video recordings of the AGM may be made by the Company for record keeping and to ensure the accuracy of the minutes prepared of the AGM.

Accordingly, the personal data of a member (such as his name, his presence at the AGM and any questions he may raise or motions he propose/second) may be recorded by the Company for such purpose.

| YAMADA GREEN RESOURCES LIMITED   | IMF | PORTANT:  |
|--|-----|---|
| (Company Registration No. 201002962E)  | 1.  | The Annual General Meeting (the "AGM") is being convened and will be held by electronic means.  |
| (Incorporated in the Republic of Singapore)                                  | 2.  | The arrangements for shareholders or proxies to attend and participate in the AGM via electronic<br>means (including arrangements by which the AGM can be electronically accessed via "live" audio-<br>visual webcast or "live" audio-only stream (collectively "Live Webcast"), to conduct real-time electronic<br>voting and real-time communications, submission of questions in advance of the AGM, addressing of<br>substantial and relevant questions prior to, or at the AGM and the appointment of proxy or proxies<br>are set out in the accompanying section entitled <b>'Important Notice to Shareholders</b> " of the Notice of<br>AGM. For the avoidance of doubt, the aforesaid section is circulated together with and forms part of the<br>Notice of AGM in respect of the AGM. |
| ANNUAL GENERAL MEETING   | 3.  | Investors who hold shares through relevant intermediaries as defined in Section 181(1C) of the Companies Act, including CPF and SRS Investors, and wish to appoint the Chairman of the Meeting as proxy, should approach their respective agents, including CPF Agent Banks and SRS Operators, to submit their votes at least seven (7) working days before the AGM (i.e. by 9.30 a.m. on 18 October 2022).   |
| <b>PROXY FORM</b><br>(Please see notes overleaf before completing this form) | 4.  | By submitting an instrument appointing a proxy(ies) and/or representative(s), the member accepts and agrees to the personal data privacy terms set out in the notice of Annual General Meeting dated [6] October 2022.  |
|  | 5.  | Please read the notes to this proxy form.   |

| Address                     |               |                   |               |               |
|-----------------------------|---------------|-------------------|---------------|---------------|
| and/or (delete as appropria | ate)          |                   |               | l             |
| Name                        | Email Address | NRIC/Passport No. | Proportion of | Shareholdings |
|                             |               |                   | No. of Shares | %             |
|                             |               |                   | NO. OF Shares | 70            |

being a member/members of YAMADA GREEN RESOURCES LIMITED (the "Company"), hereby appoint:

Email Address

\_\_ NRIC/Passport/Co. Registration No. \_\_\_

NRIC/Passport No.

Proportion of Shareholdings

%

No. of Shares

or failing the person, or either or both of the persons, referred to above, the Chairman of the Meeting as my/our proxy/proxies to vote for me/us on my/our behalf at the Annual General Meeting of the Company ("AGM") to be held by way of electronic means on Thursday, 27 October 2022 at 9.30 a.m. and at any adjournment thereof. I/We direct my/our proxy/proxies to vote for or against the Resolutions proposed at the AGM as indicated hereunder. If no specific direction as to voting is given or in the event of any other matter arising at the AGM and at any adjournment thereof, the appointment of the proxy/proxies or the Chairman of the Meeting as proxy for that resolution will be treated as invalid.

#### (Please indicate your vote "For" or "Against" with a tick [ $\sqrt{}$ ] within the box provided.)

| No. | Ordinary Resolutions relating to:  | N     | umber of vote | es        |
|-----|--|-------|---------------|-----------|
|     | Ordinary Business  | For** | Against**     | Abstain** |
| 1   | To receive and adopt the Directors' Statement and the Audited Financial Statements for the financial year ended 30 June 2022 together with the Auditors' Report thereon. |       |               |           |
| 2   | To re-elect Mr Tan Kah Ghee, a Director retiring under Regulation 91 of the Constitution of the Company.   |       |               |           |
| 3   | To re-elect Mr Chang Feng-Chang, a Director retiring under Regulation 91 of the Constitution of the Company.   |       |               |           |
| 4   | To approve the payment of Directors' fee of S\$220,000 for the financial year ending 30 June 2023, to be paid half yearly in arrears.                                    |       |               |           |
| 5   | To re-appoint Messrs Foo Kon Tan LLP as the Auditors and to authorise the Directors of the Company to fix their remuneration.  |       |               |           |
|     | Special Business   |       |               |           |
| 6   | Authority for Directors to allot and issue shares  |       |               |           |

I/We, \_

Name

of

\* Delete where inapplicable accordingly. \*\* Voting will be conducted by poll. If you wish your proxy to exercise all your votes "For" or "Against" the relevant resolution, please mark an "\/" in the relevant box provided in respect of that resolution. Alternatively, please indicate the number of votes "For" or "Against" in the relevant box provided in respect of that resolution. If you mark an " $\sqrt{}$ " in the abstain box for a particular resolution, you are directing your proxy not to vote on that resolution. If no specific direction as to voting is given, the appointment of your proxy/proxies or the Chairman of the Meeting as your proxy will be treated as invalid.

\_\_\_\_\_\_ 2022. Dated this \_\_\_\_\_ day of \_\_\_

| Total number of shares in |                     | No. of shares |
|---------------------------|---------------------|---------------|
| (a) CDP Register          |                     |               |
| (b)                       | Register of Members |               |

Signature(s) of Member(s)/

or, Common Seal of Corporate Member(s)

\* Delete where inapplicable

IMPORTANT: PLEASE READ NOTES FOR PROXY FORM OVERLEAF

#### NOTES FOR PROXY FORM

- 1. Please insert the total number of Shares held by you. If you have Shares entered against your name in the Depository Register (maintained by The Central Depository (Pte) Limited), you should insert that number of Shares. If you have Shares registered in your name in the Register of Members, you should insert that number of Shares. If you have Shares entered against your name in the Depository Register and Shares registered in your name in the Register of Members, you should insert that number of Shares. If you have Shares entered against your name in the Depository Register and Shares registered in your name in the Register of Members, you should insert the aggregate number of Shares entered against your name in the Depository Register and registered in your name in the Register of Members. If no number is inserted, the instrument appointing a proxy or proxies shall be deemed to relate to all the Shares held by you.
- 2. Except for a member who is a Relevant Intermediary as defined under Section 181(6) of the Companies Act, a member of the Company entitled to attend and vote at the Live Webcast is entitled to appoint one (1) or two (2) proxies or the Chairman of the Meeting to attend and vote in his/her stead. A proxy need not be a member of the Company.
- 3. Where a member, other than a Relevant Intermediary appoints two (2) proxies, the appointments shall be invalid unless he/she specifies the proportion of his/her shareholding (expressed as a percentage of the whole) to be represented by each proxy.
- 4. A member who is a Relevant Intermediary is entitled to appoint more than two (2) proxies to attend, speak and vote at the AGM provided that each proxy is appointed to exercise the rights attached to different shares held by the members. In such event, the relevant intermediary shall submit a list of its proxies together with the information required in this proxy form to the Company.
- 5. Completion and return of this instrument appointing a proxy shall not preclude a member from attending and voting at the AGM. Any appointment of a proxy or proxies shall be deemed to be revoked if a member pre-registers and attends the Live Webcast, and in such event, the Company reserves the right to refuse to admit any person or persons appointed under the instrument of proxy to the Live Webcast.
- 6. The instrument appointing the proxy must be submitted to the Company in the following manner:
  - a. if by post, to the office of the Company's Share Registrar, at 30 Cecil Street, #19-08 Prudential Tower, Singapore 049712 (Opening Hours is 9:00 am to 5:00 pm, Mondays to Fridays (excluding Public Holidays); or
  - b. if sent by email to: shareregistry@incorp.asia.

in either case, not less than 72 hours before the time for holding the AGM and at any adjournment thereof.

- 7. The instrument appointing a proxy or proxies or the Chairman of the Meeting must be under the hand of the appointor or of his attorney duly authorised in writing. Where the instrument appointing a proxy or proxies is executed by a corporation, it must be executed either under its seal or under the hand of an officer or attorney duly authorised. Where the instrument appointing a proxy or proxies is executed by an attorney on behalf of the appointor, the letter or power of attorney or a duly certified copy thereof must be lodged with the instrument.
- 8. A corporation which is a member may authorise by resolution of its directors or other governing body such person as it thinks fit to act as its representative at the AGM, in accordance with Section 179 of the Companies Act, and the person so authorised shall upon production of a copy of such resolution certified by a director of the corporation to be a true copy, be entitled to exercise the powers on behalf of the corporation so represented as the corporation could exercise in person if it were an individual.
- 9. Investors who hold shares through relevant intermediaries as defined in Section 181(1C) of the Companies Act, including CPF and SRS Investors, and wish to appoint the Chairman of the Meeting, should approach their respective agents, including CPF Agent Banks and SRS Operators, to submit their votes at least seven (7) working days before the AGM (i.e. by 9:30 a.m. on 18 October 2022).

Pursuant to Section 181 of the Companies Act, Relevant intermediary is either:

- (i) a banking corporation licensed under the Banking Act 1970 or its wholly-owned subsidiary which provides nominee services and holds shares in that capacity;
- (ii) a capital market services license holder which provides custodial services for securities under the Securities and Futures Act 2001 and holds in that capacity; or
- (iii) the Central Provident Fund ("CPF") Board established by the Central Provident Fund Act 1953, in respect of shares under the subsidiary legislation made under that Act providing for the making of investments purchased from the contributions and interest standing to the credit of members of the Central Provident Fund, if the Board holds those shares in the capacity of an intermediary pursuant to or in accordance with that subsidiary legislation.

#### Personal data privacy:

By submitting an instrument appointing the Chairman of the Meeting as proxy, the member accepts and agrees to the personal data privacy terms set out in the Notice of Annual General Meeting dated 6 October 2022.

#### General:

The Company shall be entitled to reject the instrument appointing a proxy or proxies or the Chairman of the Meeting as proxy if it is incomplete, improperly completed or illegible, or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument appointing a proxy or proxies or the Chairman of the Meeting as proxy. In addition, in the case of Shares entered in the Depository Register, the Company may reject any instrument appointing a proxy or proxies or the Chairman of the Meeting as proxy lodged if the member, being the appointor, is not shown to have Shares entered against his name in the Depository Register as at 72 hours before the time appointed for holding the AGM, as certified by The Central Depository (Pte) Limited to the Company.



YAMADA GREEN RESOURCES LIMITED Company Registration No. 201002962E

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